Scoping Questionnaire

S&OP







SCOPING QUESTIONNAIRE

Process

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□ Who owns the S&OP process and decision-making in your company? Describe the approval process.

- \Box Who participates in the S&OP process? What are their roles and responsibilities?
 - $\hfill\square$ What are their inputs of your S&OP process?
 - \Box What are their outputs of your S&OP process?
 - □ How often do they participate? (e.g. quarterly, monthly, weekly, etc.)
- \Box What are the dimensions for planning, and how many items are there in each dimension?
 - □ In addition to SKU and weeks, do they incorporate, GEOs/channels/anything else?
- \Box What are the dimensions for reporting?
 - \Box Do they report on the same dimensions as planning or want to slice and dice with other dimensions?
- Do you what-if scenario planning, and how many variations do you typically create for real-time analysis?
- \Box What level of granularity are the finance and sales plans?
 - \Box How do we marry those to the demand planning bottoms up plan?
- \Box What are the required outputs of S&OP process?
 - \Box What are their frequencies?
 - \Box What are the needed formats?

Data



SCOPING QUESTIONNAIRE Data – Source

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- □ How many weeks/month of demand, supply and sales forecast data do you need for each S&OP process?
- \Box What is the source system for:
 - □ Facility capacity data
 - □ Approved OPEX / CAPEX projects
- \Box For each of the following category hierarchies:
 - □ Products
 - □ Organization
 - □ Customer
 - □ Distribution centers
 - Distributors
 - \Box Point of sales
 - □ Suppliers
 - □ Geographies / regions
 - □ Manufacturing facilities
 - \Box What are your source systems?

- \Box What is your current frequency of updates?
- \Box How many items are in each hierarchy?
- \Box How many levels are in each hierarchy?

SCOPING QUESTIONNAIRE Data – Output

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- □ What are the organizations that will receive your S&OP outputs?
- \Box What are the critical reports that will be required?
- What are the systems of record for your CAPEX / OPEX projects?
- □ What level of granularity is required for your S&OP outputs in regards to the following categories:
 - □ Products
 - Organization
 - □ Customer
 - □ Distribution centers
 - □ Distributors
 - Point of sales
 - □ Suppliers
 - □ Geographies / regions

- □ Manufacturing facilities
- \Box What is your current frequency of updates?
- $\hfill\square$ What are the key benchmarks, including but not limited to:
 - \Box Inventory reduction
 - □ Fulfillment cycle time
 - □ Supply chain costs
 - □ Fill rates

Users



SCOPING QUESTIONNAIRE

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 \Box What are the types of roles of the anticipated users of Anaplan?

- \Box How many users do you anticipate for each type of role?
- \Box How will each role interact with the model?
 - \Box Are there individuals who fit into more than one role?
- \Box How are the users accessing the platform? Via SSO? Or else?
- \Box What level(s) of hierarchies should the permission be granted?

User Interface



SCOPING QUESTIONNAIRE User Interface Design

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- \Box Who are the end users?
- \Box What is their technical aptitude?
- \Box What are some examples of current user interfaces?
- \Box Do the users use PC, Mac, or both?
 - \Box What is the typical resolution of the users' computer screen?
 - \Box What browser(s) are used?
- □ Are other devices used? If so, what (e.g., mobile, tablet, TV screen, double screen, etc.)?

Other Considerations



SCOPING QUESTIONNAIRE Other Considerations

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- □ How would you measure success of your project? Which metrics do you need to achieve?
- \Box How are the decisions made in your organization?
 - \Box What are the technical criteria to make a decision?
- \Box Who will sign off on moving forward at each stage?
- \Box Who is in the power base?
- \Box What is the consequence of doing nothing?
- □ Who is willing to carry the Anaplan flag internally?
- \Box Who is your executive sponsor?
- \Box Who is your project sponsor / business owner?
- \Box Who are the model owner(s)? Model builder(s)?
- □ Who will attend Anaplan training? How many people?
- \Box Do you have change management resources who will help with training?
- \Box How do you plan to train your end users?
- □ Users will need to have suitable access to modules, lists, versions and actions. Who will provision users?
- \Box What is your desired go-live timing?