

Strategic policy					
Cultural Development					
Corporate Plan reference:	A strong community				
	In all our communities, people are included, treated with respect and opportunities are available to all.				
	- A shared future that embraces culture, heritage, diversity				
Endorsed by Council on:	15 November 2012 OM12/173				
Policy Owner:	Group Executive Economic and Community Development				

Policy purpose

To outline the principles which guide council's contribution to cultural development and detail the position and key priorities to enrich the cultural vitality of the Sunshine Coast.

Policy outcome

The outcomes of this policy include:

- a resilient and robust creative industries sector
- inclusive, united and engaged communities
- culturally active and historically valued places and spaces
- increased in cultural tourism

Policy scope

This policy applies to existing and future creative and cultural initiatives with particular focus on the following:

- capacity building
- community participation
- sense of place and cultural appreciation
- promotion and cultural tourism.

Policy statement

This policy demonstrates council's commitment to cultural development and recognises its value in celebrating and building the region's creative and cultural communities, social wellbeing, place identity, sector resilience and future prosperity.

Sunshine Coast Council recognises the important role cultural development plays in establishing socially inclusive, cohesive and creative communities, as well as the contribution creativity and culture can make to an individual's wellbeing. Council is committed to the implementation of cultural development initiatives and partnerships that attract and enable participation from residing locals, arts and cultural producers and visiting tourists.

Considering cultural development consistently across all aspects of council operations, planning and policy development will enable and encourage creativity and innovation, distinctiveness and vibrancy within our local communities. Creating activated and meaningful places and spaces that reflect and respect who we are and who we have been will also contribute to the region's cultural identity and distinct character that the community so strongly value.

With such a diverse region in respect to our places, cultures and producers, council is focused on enabling partnerships which build the capacity of the Sunshine Coast's creative and cultural industries, and exploring new opportunities in attracting cultural tourism. Diversifying jobs and stimulating the local economy through industry and tourism development generates further economic benefit for the region and our local businesses.

Guiding principles

The policy outcomes set the criteria in the decision-making process for the evaluation and review of operational cultural development initiatives.

A resilient and robust creative industries sector

- Assist groups and individuals to access funding that supports community cultural development, enables cultural expression and encourages community participation.
- Develop initiatives and partnerships that support and build the capacity and resilience of the region's local creative and cultural industries and communities.

Inclusive, united and engaged communities

- Provide and support creative and cultural activities which engage the community, encourage participation and support the delivery of adopted council priorities.
- Ensure council's libraries, galleries, performing arts venues and open spaces continue to foster and support creative and cultural development initiatives and programs.

Culturally active and historically valued places and spaces

- Create meaningful, liveable and culturally active places and spaces that reflect, recognise and respect the distinctiveness of the region's communities, localities and environment.
- Preserve, protect and activate the region's cultural heritage, culturally significant assets, history and memories.
- Support Aboriginal and Torres Strait Islander and multicultural events and celebrations.
- Establish governance processes around how council manages its collections.

Increased cultural tourism

- Maintain and develop partnerships to promote the region's creative and cultural assets and events.
- Promote and support cultural initiatives to grow local and visiting audiences through the use of traditional marketing tools and existing and future digital technologies.

The following principles guide the application of this policy and the development and review of other relevant policies, strategies and plans.

Economic development: economic activity is stimulated through increased community, business and visitor participation and investment in cultural development.

Engagement: community access and values are strengthened through active encouragement of community involvement in, and ownership of, cultural development planning and programming.

Environment: culturally significant environments are protected through responsible practices and management of places and spaces.

Innovation: entrepreneurship and innovation are encouraged to help build resilient creative and cultural industries.

Lifestyle and sense of belonging: the unique and culturally significant characteristics of a place are understood, valued and activated to create connected communities and stimulate diverse, safe and inclusive environments.

Sustainability: cultural development initiatives are supported that deliver council's corporate priorities and have lasting and sustainable community outcomes.

Tourism: our unique cultural tourism product is built and preserved by marketing our creative and cultural activities locally and globally.

Valuing people: the value of our local communities is celebrated through stimulating capacity building and creative expression.

Roles and responsibilities

- **Councillors** set the strategic direction through creating council's policy position on cultural development.
- The Economic and Community Development Group is the primary deliverer of cultural development initiatives. It also contributes to supporting, enhancing and promoting the region's creative and cultural outcomes and activities through a complementary suite of related policies, strategies and plans. The department takes on a proactive role in embedding the Cultural Development Policy's principles into the corporate planning framework, and effectively educates and advocates for the integration of cultural development opportunities into the planning and provision of the region's places, collections, activities and events. The group via its Economic Development branch plays a support role in the development and delivery of creative and cultural initiatives, assisting in strengthening the region's creative and cultural tourism industries.
- The **Customer Engagement and Planning Services Group** is responsible for planning the region's places and spaces, and considering creative and cultural activation opportunities within planning processes. The department has a primary role in the implementation and maintenance of the region's *Planning Scheme* and development of a new *Planning Scheme* for the Sunshine Coast. The department is also responsible for the development of a *Cultural Heritage Strategy* that will assist to strengthen the cultural identity of the region. They are also responsible for both the development and enforcement of regulations (local laws and permits) which can support and enable creative and cultural expression.
- The Liveability and Natural Assets Group is responsible for the design and implementation of infrastructure that contributes to sense of place and considers, supports and enables cultural development initiatives. The department works to embed cultural and creative activities in all stages of infrastructure development including scoping, planning, community engagement, design, construction and activation. The department is also responsible for the management of heritage sites within the region.

 Council officers are responsible for implementing this policy when supporting, partnering, facilitating, or delivering cultural development initiatives to ensure a consistent approach across council.

Measurement of success

The outcomes of this policy can be measured by the extent to which:

- the community is satisfied with the diversity of the region's cultural, creative and artistic activities.
- the community participate in or access cultural places, collections, activities and events.
- the Sunshine Coast Council's cultural processes, programs and products are recognised outside the region.

Definitions

Arts and Cultural Producers

Individuals who practise in any aspect of the arts and create arts or cultural product. See also Creative Industries and Cultural Industries definitions.

Creative Industries

Activity that is for economic gain or to provide a service that is of economic significance – those cultural activities which have as their key characteristic the use of creativity for commercial purposes including music and performing arts, film, television and radio advertising and marketing software development and interactive content writing, publishing and print media, new media, and architecture, design and visual arts.

Cultural Development

A process fostering creativity, inclusiveness, empowerment and trust in communities which enables expression of inherent creativity, celebration of unique culture and generation of activities with social and economic benefits.

Cultural Industries

Activities which deal primarily in goods whose primary value is derived from their cultural value. Producers within the cultural industries do not necessarily actively trade on their Intellectual Property in a commercial manner, but more so create for creativity sake.

Culture

Culture is the way a community sees itself and shows itself to others. It's the way a community expresses its values that define it as a distinctive group; values that are to be celebrated, remembered and offered to future generations.

Creativity

Creativity is the production of novel and useful ideas in any domain

Innovation

Innovation is the successful implementation of creative ideas

Related policies and legislation

Sunshine Coast Council

- Sunshine Coast Social Strategy 2015
- Sunshine Coast Heritage Plan 2015
- Sunshine Coast Planning Scheme 2014
- Corporate Plan 2018 2022

- Placemaking Policy and Charter (2012)
- Public Art Policy (2011)
- Events Policy (2010)
- Volunteers Policy (2010)
- Community Engagement Policy (2009)
- Memorials and Plaques Policy (2009)
- Social Infrastructure Strategy (2011)
- Open Space Strategy (2011)
- Access and Inclusion Plan 2011 2016
- Reconciliation Action Plan 2011 2016
- Positive Ageing Strategy 2011 2016
- Community Events and Celebrations Strategy 2010
- Youth Strategy 2010 2015
- Regional Economic Development Strategy 2013 2023
- Biodiversity Strategy 2010 2020
- Wellbeing Charter (2010)

Queensland Government

- Local Government Act 2009
- Sustainable Planning Act 2009
- Aboriginal Cultural Heritage Act 2003
- Torres Strait Islander Cultural Heritage Act 2003
- Environmental Protection Act 1994
- Queensland Heritage Act 1992
- Libraries Act 1988
- Queensland Art Gallery Act 1987
- Tourism and Events Queensland Act 2012
- Arts For All Queenslanders Strategy 2014-2018
- Arts and Cultural Investment Framework 2015

Australian Government

- Environment Protection and Biodiversity Act 1999
- Disability Discrimination Act 1992
- Aboriginal and Torres Strait Islander Heritage Protection Act 1984
- Burra Charter (999)
- Creative Australia National Cultural Policy 2013

Version control:

Version	Reason/Trigger	Change (Y/N)	Endorsed/ Reviewed by	Date
1.0	e.g. Create new			DD/MM/YYY
2.0	e.g. Review			
2.1	Update as per new Organisational Structure		Corporate Governance	23/11/2017

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