

Edwards

To: Edwards Employees

Subject: Equal Employment Opportunity and Affirmative Action Commitments

It is the policy of Edwards Lifesciences ("Edwards" or the "Company") not to discriminate or allow the harassment of employees or applicants on the basis of sex, gender identity, gender expression, sexual orientation, age, race, color, religious creed, national origin, physical or mental disability, ancestry, citizenship, pregnancy, breastfeeding or related medical condition, marital status, medical condition, genetic characteristic or information, military and veteran status, or any other characteristic protected by federal, state, or local law with regard to any employment practices, including recruitment, advertising, job application procedures, hiring, upgrading, training, promotion, transfer, compensation, job assignments, benefits, and/or other terms, conditions, or privileges of employment, provided the individual is qualified, with or without reasonable accommodations, to perform the essential functions of the job. This policy applies to all jobs at the Company. The Company will continue to ensure that individuals are employed, and that employees are treated during employment, without regard to their sex, gender identity, gender expression, sexual orientation, age, race, color, religious creed, national origin, physical or mental disability, ancestry, citizenship, pregnancy, breastfeeding or related medical condition, marital status, medical condition, genetic characteristic or information, military and veteran status, or any other characteristic protected by federal, state, or local law in all employment practices as follows:

Employment decisions at the Company are based on legitimate job-related criteria. All personnel actions or programs that affect qualified individuals, such as employment, upgrading, demotion, transfer, recruitment, advertising, termination, rate of pay or other forms of compensation, and selection for training, are made without discrimination based upon the individual's sex, gender identity, gender expression, sexual orientation, age, race, color, religious creed, national origin, physical or mental disability, ancestry, citizenship, pregnancy, breastfeeding or related medical condition, marital status, medical condition, genetic characteristic or information, military and veteran status, or any other characteristic protected by federal, state, or local law.

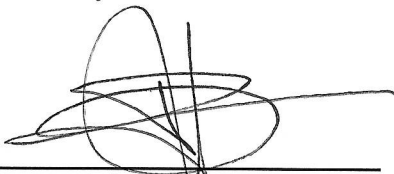
Employees may choose to voluntarily disclose their sex, race, national origin, disability, and military or veteran status at any time by contacting their Human Resources Business Partner. Such information will be maintained in a confidential manner and will not be used against an individual when making any employment decisions. Employees and applicants with disabilities and disabled veterans are encouraged to inform Human Resources if they need a reasonable accommodation to perform a job for which they are otherwise qualified. The Company makes, and will continue to make, reasonable accommodations to the known physical or mental limitations of an otherwise qualified applicant or employee to promote the employment of qualified individuals with disabilities and disabled veterans, unless such accommodations would impose an undue hardship on the operations of the Company's business.

Edwards is fully committed to principals of equal employment opportunity and affirmative action. As CEO, I support the successful implementation of the Company's Affirmative Action Programs. I have appointed Jennifer Hughes, Affirmative Action Officer for the Company, with responsibility for implementation of the Company's affirmative action activities. The Affirmative Action Officer has the full support of top management and the staff necessary to fully implement these programs. All managers and supervisors will take an active part in the Company's Affirmative Action Programs, to ensure all qualified employees and prospective employees are considered and treated in a nondiscriminatory manner with respect to all employment decisions. Furthermore, Edwards will solicit the cooperation and support of all employees for the Company's Equal Employment Opportunity and Affirmative Action Policy.

Our Affirmative Action Programs include an audit and reporting system, which, among other things, uses metrics and other information to measure the effectiveness of our programs. The Affirmative Action Officer has been assigned responsibility for periodically reviewing progress in the compliance and implementation of the policy of affirmative action. In accordance with federal law, the Company's Affirmative Action Programs for qualified individuals with disabilities and protected veterans are available for inspection by contacting the Human Resources Department, Monday through Friday, between 9:00 a.m. and 5:00 p.m.

In addition, employees and applicants will not be subjected to harassment, intimidation, threats, coercion, or discrimination because they have engaged in, or may have engaged in, filing a complaint, assisting or participating in an investigation, compliance review or hearing, or other activity related to the administration of Section 503 of the Rehabilitation Act of 1973, the Vietnam Era Veterans' Readjustment Assistance Act of 1974, all as amended, and/or any other federal, state, or local law or regulation regarding equal employment opportunity, opposing any act or practice made unlawful, or exercising any other right protected by such laws or regulations. Edwards will not discharge or in any other manner discriminate against employees or applicants because they have inquired about, discussed, or disclosed their own pay or the pay of another employee or applicant. However, employees who have access to the compensation information of other employees or applicants as a part of their essential job functions cannot disclose the pay of other employees or applicants to individuals who do not otherwise have access to compensation information, unless the disclosure is (a) in response to a formal complaint or charge, (b) in furtherance of an investigation, proceeding, hearing, or action, including an investigation conducted by the employer, or (c) consistent with the Company's legal duty to furnish information.

Sincerely,

A handwritten signature in dark ink, consisting of several overlapping loops and a long horizontal stroke extending to the right.

Bernard J. Zovighian
Chief Executive Officer