



LOS ANGELES COUNTY  
**COMMISSION ON HIV**



Visit us online: <http://hiv.lacounty.gov>

Get in touch: [hivcomm@lachiv.org](mailto:hivcomm@lachiv.org)

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# Standards and Best Practices Committee Meeting

**Tuesday, October 3, 2023**

**10:00am-12:00pm (PST)**

510 S. Vermont Ave, Terrace Conference Room TK11

Los Angeles, CA 90020

*Validated Parking: 523 Shatto Place, LA 90020*

Agenda and meeting materials will be posted on our website at  
<https://hiv.lacounty.gov/standards-and-best-practices-committee/>

*For those attending in person, as a building security protocol, attendees entering the first-floor lobby must notify security personnel that they are attending the Commission on HIV meeting to access the Terrace Conference Room (9<sup>th</sup> floor) where our meetings are held.*

## NOTICE OF TELECONFERENCING SITES:

None

## MEMBERS OF THE PUBLIC WHO WISH TO JOIN VIRTUALLY, REGISTER HERE:

<https://lacountyboardofsupervisors.webex.com/weblink/register/rd8aa4b1e445115dd0b3391fbf05bce9f>

To Join by Telephone: 1-213-306-3065

Password: STANDARDS Access Code: 2538 454 5743



Scan QR code to download an electronic copy of the meeting agenda and packet on your smart device. Please note that hard copies of materials will not be made available during meetings unless otherwise determined by staff in alignment with the County's green initiative to recycle and reduce waste. *If meeting packet is not yet available, check back 2-3 days prior to meeting; meeting packet subject to change. Agendas will be posted 72 hours prior to meeting per Brown Act.*

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LOS ANGELES COUNTY  
**COMMISSION ON HIV**



510 S. Vermont Ave., 14<sup>th</sup> Floor, Los Angeles CA 90020  
MAIN: 213.738.2816 EML: [hivcomm@lachiv.org](mailto:hivcomm@lachiv.org) WEBSITE: <https://hiv.lacounty.gov>

**AGENDA FOR THE REGULAR MEETING OF THE  
LOS ANGELES COUNTY COMMISSION ON HIV  
STANDARDS AND BEST PRACTICES COMMITTEE**

**TUESDAY, OCTOBER 3, 2023 | 10:00 AM – 12:00 PM**

510 S. Vermont Ave  
Terrace Level Conference Room TK11  
Los Angeles, CA 90020  
Validated Parking: 523 Shatto Place, Los Angeles, CA 90020

*For those attending in person, as a building security protocol, attendees entering the first-floor lobby must notify security personnel that they are attending the Commission on HIV meeting to access the Terrace Conference Room (9<sup>th</sup> floor) where our meetings are held.*

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To Join by Telephone: 1-213-306-3065

Password: STANDARDS Access Code: 2538 454 5743

Standards and Best Practices Committee (SBP) Members:			
Erika Davies <i>Co-Chair</i>	Kevin Stalter <i>Co-Chair</i>	Mikhaela Cielo, MD	Arlene Frames
Wendy Garland, MPH	David Hardy, MD	Mark Mintline, DDS	Andre Molette
Byron Patel	Martin Sattah, MD	Juan Solis	Russell Ybarra
QUORUM: 7			

**AGENDA POSTED:** September 29, 2023.

**SUPPORTING DOCUMENTATION:** Supporting documentation can be obtained via the Commission on HIV Website at: <http://hiv.lacounty.gov> or in person. The Commission Offices are located at 510 S. Vermont Ave., 14th Floor Los Angeles, 90020. **Validated parking is available at 523 Shatto Place, Los Angeles 90020. \*Hard copies of materials will not be made available during meetings unless otherwise determined by staff in alignment with the County's green initiative to recycle and reduce waste.**

**PUBLIC COMMENT:** Public Comment is an opportunity for members of the public to comment on an agenda item, or any item of interest to the public, before or during the Commission's consideration of the item, that is within the subject matter jurisdiction of the Commission. To submit Public Comment, you may join the virtual meeting via your smart device and post your Public Comment in the Chat box -or-

email your Public Comment to [hivcomm@lachiv.org](mailto:hivcomm@lachiv.org) -or- submit your Public Comment electronically [here](#). All Public Comments will be made part of the official record.

**ATTENTION:** Any person who seeks support or endorsement from the Commission on any official action may be subject to the provisions of Los Angeles County Code, Chapter 2.160 relating to lobbyists. Violation of the lobbyist ordinance may result in a fine and other penalties. For information, call (213) 974-1093.

**ACCOMMODATIONS:** Interpretation services for the hearing impaired and translation services for languages other than English are available free of charge with at least 72 hours' notice before the meeting date. To arrange for these services, please contact the Commission Office at (213) 738-2816 or via email at [HIVComm@lachiv.org](mailto:HIVComm@lachiv.org).

Los servicios de interpretación para personas con impedimento auditivo y traducción para personas que no hablan Inglés están disponibles sin costo. Para pedir estos servicios, póngase en contacto con Oficina de la Comisión al (213) 738-2816 (teléfono), o por correo electrónico a [HIVComm@lachiv.org](mailto:HIVComm@lachiv.org), por lo menos setenta y dos horas antes de la junta.

### **I. ADMINISTRATIVE MATTERS**

- |  |                     |
|--|---------------------|
| 1. Call to Order & Meeting Guidelines/Reminders                                    | 10:00 AM – 10:03 AM |
| 2. Introductions, Roll Call, & Conflict of Interest Statements                     | 10:03 AM – 10:05 AM |
| 3. Approval of Agenda <b>MOTION #1</b>   | 10:05 AM – 10:07 AM |
| 4. Approval of Meeting Minutes for 6/6/23, <b>MOTION #2</b><br>7/11/23, and 8/1/23 | 10:07 AM – 10:10 AM |

### **II. PUBLIC COMMENT**

10:10 AM – 10:15 AM

5. Opportunity for members of the public to address the Committee of items of interest that are within the jurisdiction of the Committee. For those who wish to provide public comment may do so in person, electronically by clicking [here](#), or by emailing [hivcomm@lachiv.org](mailto:hivcomm@lachiv.org).

### **III. COMMITTEE NEW BUSINESS ITEMS**

6. Opportunity for Committee members to recommend new business items for the full body or a committee level discussion on non-agendized Matters not posted on the agenda, to be discussed and (if requested) placed on the agenda for action at a future meeting, or matters requiring immediate action because of an emergency situation, or where the need to take action arose subsequent to the posting of the agenda.

### **IV. REPORTS**

- |  |                     |
|--|---------------------|
| 7. Executive Director/Staff Report           | 10:15 AM – 10:30 AM |
| a. By-Laws Review Taskforce—Updates          |                     |
| b. Commission Training Calendar—Updates      |                     |
| c. Commission Annual Conference—Updates      |                     |
| 8. Co-Chair Report                           | 10:30 AM – 10:45 AM |
| a. Getting to Know you Activity              |                     |
| b. 2023 Workplan and Meeting Schedule Review |                     |

- c. Renewal Committee-Only application for Mark Mintline, DDS

**MOTION #3** Approve the Renewal Committee-Only application for Mark Mintline, DDS and elevate to the Operations Committee.

9. Division on HIV and STD Programs (DHSP) Report 10:45 AM—11:00 AM

#### **V. DISCUSSION ITEMS**

11. Nutrition Support Service Standards-- Updates 11:00 AM-- 11:05 AM

12. Universal Service Standards Review 11:05 AM-- 11:20 AM

- **MOTION #4** Approve the Universal Standards and Patient Bill of Rights and Responsibilities, as presented or revised, and elevate to the Executive Committee.

13. Medical Care Coordination Service Standards Review 11:20 AM – 11:35 AM

- Review public comments
- **MOTION #5:** Approve the Medical Care Coordination Service Standards, as presented or revised, and elevate to the Executive Committee.

14. Prevention Service Standards Review 11:35 AM—11:45 AM

- Status Neutral HIV and STI Delivery System Framework

#### **VI. NEXT STEPS**

11:45 AM – 11:55 AM

15. Task/Assignments Recap

16. Agenda development for the next meeting

#### **VII. ANNOUNCEMENTS**

11:55 AM – 12:00 PM

17. Opportunity for members of the public and the committee to make announcements

#### **VIII. ADJOURNMENT**

12:00 PM

18. Adjournment for the meeting of October 3, 2023

PROPOSED MOTIONS	
<b>MOTION #1</b>	Approve the Agenda Order as presented or revised.
<b>MOTION #2</b>	Approve the Standards and Best Practices Committee minutes, as presented or revised.
<b>MOTION #3</b>	Approve the Renewal Committee-Only application for Mark Mintline, DDS and elevate to the Operations Committee.
<b>MOTION #4</b>	Approve the Universal Standards and Patient Bill of Rights and Responsibilities, as presented or revised and elevate to the Executive Committee.
<b>MOTION #4</b>	Approve the Medical Care Coordination service standards, as presented or revised and elevate to the Executive Committee.



## HYBRID MEETING GUIDELINES, ETIQUETTE & REMINDERS (Updated 3.22.23)

- ☐ This meeting is a **Brown-Act meeting** and is being recorded.
  - The conference room speakers are *extremely* sensitive and will pick up even the slightest of sounds, i.e., whispers. If you prefer that your private or side conversations, not be included in the meeting recording which, is accessible to the public, we respectfully request that you step outside of the room to engage in these conversations.
  - Turn off your ringers/notifications on your smart devices so as not to disrupt the meeting.
  - Your voice is important, and we want to ensure that it is captured accurately on the record. Please be respectful of one another and minimize crosstalk.
- ☐ The **meeting packet** can be found on the Commission's website at <https://hiv.lacounty.gov/meetings/> or accessed via the QR code provided. Hard copies of materials will not be provided in compliance with the County's green initiative to recycle and reduce waste.
- ☐ Please comply with the **Commission's Code of Conduct** located in the meeting packet
- ☐ **Public Comment** for members of the public can be submitted in person, electronically @ [https://www.surveymonkey.com/r/public\\_comments](https://www.surveymonkey.com/r/public_comments) or via email at [hivcomm@lachiv.org](mailto:hivcomm@lachiv.org). *For members of the public attending virtually, you may also submit your public comment via the Chat box. Should you wish to speak on the record, please use the "Raised Hand" feature or indicate your request in the Chat Box and staff will call upon and unmute you at the appropriate time. Please note that all attendees are muted unless otherwise unmuted by staff.*
- ☐ For individuals joining in person, to mitigate any potential streaming interference for those joining virtually, we respectfully ask that you **not simultaneously log into the virtual option of this meeting via WebEx.**
- ☐ Committee members invoking **AB 2449 for "Just Cause" or "Emergency Circumstances"** must communicate their intentions to staff and/or co-chairs no later than the start of the meeting. Members requesting to join pursuant to AB 2449 must have their audio and video on, at all times, and disclose whether there is a person over the age of 18 in the room in order to be counted toward quorum and have voting privileges. For members joining virtually due to "Emergency Circumstances", a vote will be conducted by the Committee/COH for approval.
- ☐ Members will be required to explicitly state their agency's **Ryan White Program Part A and/or CDC prevention conflicts of interest** on the record (versus referring to list in the packet). A list of conflicts can be found in the meeting packet and are recorded on the back of members' name plates, courtesy of staff.





## LOS ANGELES COUNTY COMMISSION ON HIV



Approved by COH  
6/8/23

510 S. Vermont Ave 14<sup>th</sup> Floor • Los Angeles, CA 90020 • TEL (213) 738-2816 • FAX (213) 637-6748

HIVCOMM@LACHIV.ORG • <http://hiv.lacounty.gov>

### CODE OF CONDUCT

The Commission on HIV welcomes commissioners, guests, and the public into a space where people of all opinions and backgrounds are able to contribute. In this space, we challenge ourselves to be self-reflective and committed to an ongoing understanding of each other and the complex intersectionality of the lives we live. We create a safe environment where we celebrate differences while striving for consensus in the fights against our common enemies: HIV and STDs. We build trust in each other by having honest, respectful, and productive conversations. As a result, the Commission has adopted and is consistently committed to implementing the following guidelines for Commission, committee, and associated meetings.

**All participants and stakeholders should adhere to the following:**

- 1) We approach all our interactions with compassion, respect, and transparency.**
- 2) We respect others' time by starting and ending meetings on time, being punctual, and staying present.**
- 3) We listen with intent, avoid interrupting others, and elevate each other's voices.**
- 4) We encourage all to bring forth ideas for discussion, community planning, and consensus.**
- 5) We focus on the issue, not the person raising the issue.**
- 6) Be flexible, open-minded, and solution-focused.**
- 7) We give and accept respectful and constructive feedback.**
- 8) We keep all issues on the table (no "hidden agendas"), avoid monopolizing discussions and minimize side conversations.**
- 9) We have no place in our deliberations for racist, sexist, homophobic, transphobic, and other discriminatory statements, and "-isms" including misogyny, ableism, and ageism.**
- 10) We give ourselves permission to learn from our mistakes.**

In response to violation of the Code of Conduct which results in meeting disruption, Include provisions of SB 1100 which states in part, ". . . authorize the presiding member of the legislative body conducting a meeting or their designee to remove, or cause the removal of, an individual for disrupting the meeting . . . Removal to be preceded by a warning to the individual by the presiding member of the legislative body or their designee that the individual's behavior is disrupting the meeting and that the individual's failure to cease their behavior may result in their removal." Complaints related to internal Commission matters such as alleged violation of the Code of Conduct or other disputes among members are addressed and resolved in adherence to Policy/Procedure #08.3302." (Commission Bylaws, Article VII, Section 4.)

APPROVED BY OPERATIONS COMMITTEE ON 05/25/23; COH 06/08/23

Approved (11/12/1998); Revised (2/10/2005; 9/6/2005); Revised (4/11/19; 3/3/22, 3/23/23; 5/30/23)

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## COMMISSION MEMBER "CONFLICTS-OF-INTEREST"

Updated 9/27/23

In accordance with the Ryan White Program (RWP), conflict of interest is defined as any financial interest in, board membership, current or past employment, or contractual agreement with an organization, partnership, or any other entity, whether public or private, that receives funds from the Ryan White Part A program. These provisions also extend to direct ascendants and descendants, siblings, spouses, and domestic partners of Commission members and non-Commission Committee-only members. Based on the RWP legislation, HRSA guidance, and Commission policy, it is mandatory for Commission members to state all conflicts of interest regarding their RWP Part A/B and/or CDC HIV prevention-funded service contracts prior to discussions involving priority-setting, allocation, and other fiscal matters related to the local HIV continuum. Furthermore, Commission members must recuse themselves from voting on any specific RWP Part A service category(ies) for which their organization hold contracts. ***\*An asterisk next to member's name denotes affiliation with a County subcontracted agency listed on the addendum.***

COMMISSION MEMBERS		ORGANIZATION	SERVICE CATEGORIES
ALVAREZ	Miguel	No Affiliation	No Ryan White or prevention contracts
ALVIZO	Everardo	Long Beach Health & Human Services	Benefits Specialty
			Ambulatory Outpatient Medical (AOM)
			Medical Care Coordination (MCC)
			HIV and STD Prevention
			HIV Testing Social & Sexual Networks
			HIV Testing Storefront
ARRINGTON	Jayda	Unaffiliated consumer	No Ryan White or prevention contracts
BALLESTEROS	AI	JWCH, INC.	HIV Testing Storefront
			HIV Testing & Syphilis Screening, Diagnosis, & inked Referral...(CSV)
			STD Screening, Diagnosis, and Treatment
			Health Education/Risk Reduction (HERR)
			Mental Health
			Oral Healthcare Services
			Transitional Case Management
			Ambulatory Outpatient Medical (AOM)
			Benefits Specialty
			Biomedical HIV Prevention
			Medical Care Coordination (MCC)
			Transportation Services
BURTON	Alasdair	No Affiliation	No Ryan White or prevention contracts

COMMISSION MEMBERS		ORGANIZATION	SERVICE CATEGORIES
CAMPBELL *	Danielle	T.H.E. Clinic, Inc.	See attached subcontractor's list
CIELO	Mikhaela	LAC & USC MCA Clinic	No Ryan White or prevention contracts
CUEVAS	Sandra	Pacific AIDS Education and Training - Los Angeles	No Ryan White or prevention contracts
CUMMINGS	Mary	Bartz-Altadonna Community Health Center	No Ryan White or prevention contracts
DANIELS	Shonte	Unaffiliated consumer	No Ryan White or prevention contracts
DAVIES	Erika	City of Pasadena	HIV Testing Storefront
			HIV Testing & Sexual Networks
DOAN	Pearl	No Affiliation	No Ryan White or prevention contracts
DONNELLY	Kevin	Unaffiliated consumer	No Ryan White or prevention contracts
FINDLEY	Felipe	Watts Healthcare Corporation	Transportation Services
			Ambulatory Outpatient Medical (AOM)
			Medical Care Coordination (MCC)
			Oral Health Care Services
			Biomedical HIV Prevention
			STD Screening, Diagnosis and Treatment
FRAMES	Arlene	Unaffiliated consumer	No Ryan White or prevention contracts
FULLER	Luckie	No Affiliation	No Ryan White or prevention contracts
GONZALEZ	Felipe	Unaffiliated consumer	No Ryan White or Prevention Contracts
GORDON	Bridget	Unaffiliated consumer	No Ryan White or prevention contracts
GREEN	Joseph	Unaffiliated consumer	No Ryan White or prevention contracts
HALFMAN	Karl	California Department of Public Health, Office of AIDS	Part B Grantee
HARDY	David	LAC-USC Rand Schrader Clinic	No Ryan White or prevention contracts
HERRERA	Ish	Unaffiliated consumer	No Ryan White or prevention contracts
KOCHEMS	Lee	Unaffiliated consumer	No Ryan White or prevention contracts
KING	William	W. King Health Care Group	No Ryan White or prevention contracts
MAGANA	Jose	The Wall Las Memorias, Inc.	HIV Testing Storefront
			HIV Testing Social & Sexual Networks



COMMISSION MEMBERS		ORGANIZATION	SERVICE CATEGORIES
MARTINEZ (PP&A Member)	Miguel	Children's Hospital Los Angeles	Ambulatory Outpatient Medical (AOM)
			HIV Testing Storefront
			STD Screening, Diagnosis and Treatment
			Biomedical HIV Prevention
			Medical Care Coordination (MCC)
			Transportation Services
			Promoting Healthcare Engagement Among Vulnerable Populations
MAULTSBY	Leon	Charles R. Drew University	Biomedical HIV Prevention
			HIV Testing Storefront
			HIV Testing Social & Sexual Networks
MILLS	Anthony	Southern CA Men's Medical Group	Biomedical HIV Prevention
			Ambulatory Outpatient Medical (AOM)
			Medical Care Coordination (MCC)
			Promoting Healthcare Engagement Among Vulnerable Populations
			Sexual Health Express Clinics (SHEX-C)
			Transportation Services
MINTLINE (SBP Member)	Mark	Western University of Health Sciences (No Affiliation)	No Ryan White or prevention contracts
MOLLETTE	Andre	Southern CA Men's Medical Group	Biomedical HIV Prevention
			Ambulatory Outpatient Medical (AOM)
			Medical Care Coordination (MCC)
			Promoting Healthcare Engagement Among Vulnerable Populations
			Sexual Health Express Clinics (SHEX-C)
			Transportation Services
MURRAY	Derek	City of West Hollywood	No Ryan White or prevention contracts
NASH	Paul	University of Southern California	Biomedical HIV Prevention

COMMISSION MEMBERS		ORGANIZATION	SERVICE CATEGORIES
NELSON	Katja	APLA Health & Wellness	Case Management, Home-Based
			Benefits Specialty
			Nutrition Support
			HIV Testing Social & Sexual Networks
			STD Screening, Diagnosis and Treatment
			Sexual Health Express Clinics (SHEX-C)
			Health Education/Risk Reduction
			Biomedical HIV Prevention
			Oral Healthcare Services
			Ambulatory Outpatient Medical (AOM)
			Medical Care Coordination (MCC)
			HIV and STD Prevention Services in Long Beach
			Transportation Services
			Nutrition Support
OROZCO	Jesus ("Chuy")	HOPWA-City of Los Angeles	No Ryan White or prevention contracts
OSORIO	Ronnie	Center For Health Justice (CHJ)	Transitional Case Management - Jails
			Promoting Healthcare Engagement Among Vulnerable Populations
PATEL	Byron	Los Angeles LGBT Center	Ambulatory Outpatient Medical (AOM)
			HIV Testing Storefront
			HIV Testing Social & Sexual Networks
			STD Screening, Diagnosis and Treatment
			Health Education/Risk Reduction
			Biomedical HIV Prevention
			Medical Care Coordination (MCC)
			Promoting Healthcare Engagement Among Vulnerable Populations
			Transportation Services
PERÉZ	Mario	Los Angeles County, Department of Public Health, Division of HIV and STD Programs	Ryan White/CDC Grantee
RICHARDSON	Dechelle	AMAAD Institute	Community Engagement/EHE
ROBINSON	Erica	Health Matters Clinic	No Ryan White or prevention contracts
ROBINSON	Mallery	No Affiliation	No Ryan White or prevention contracts
ROBINSON	Redeem	All Souls Movement (No Affiliation)	No Ryan White or prevention contracts
ROSALES	Ricky	City of Los Angeles AIDS Coordinator	No Ryan White or prevention contracts

COMMISSION MEMBERS		ORGANIZATION	SERVICE CATEGORIES
SATTAH	Martin	Rand Schrader Clinic LA County Department of Health Services	No Ryan White or prevention contracts
SAN AGUSTIN	Harold	JWCH, INC.	HIV Testing Storefront
			HIV Testing & Syphilis Screening, Diagnosis, & inked Referral...(CSV)
			STD Screening, Diagnosis and Treatment
			Health Education/Risk Reduction
			Mental Health
			Oral Healthcare Services
			Transitional Case Management
			Ambulatory Outpatient Medical (AOM)
			Benefits Specialty
			Biomedical HIV Prevention
			Medical Care Coordination (MCC)
			Transportation Services
SOLIS *	Juan	UCLA Labor Center	See attached subcontractor's list
SPENCER	LaShonda	Oasis Clinic (Charles R. Drew University/Drew CARES)	Biomedical HIV Prevention
			HIV Testing Storefront
			HIV Testing Social & Sexual Networks
STALTER	Kevin	Unaffiliated consumer	No Ryan White or prevention contracts
TALLEY	Lambert	Grace Center for Health & Healing (No Affiliation)	No Ryan White or prevention contracts
VALERO	Justin	No Affiliation	No Ryan White or prevention contracts
WEEDMAN	Jonathan	ViaCare Community Health	Biomedical HIV Prevention
YBARRA	Russell	Capitol Drugs	No Ryan White or prevention contracts



# LOS ANGELES COUNTY COMMISSION ON HIV



**DRAFT**

510 S. Vermont Ave. 14th Floor • Los Angeles, CA 90020 • TEL (213) 738-2816 • FAX (213) 637-4748  
HIVCOMM@LACHIV.ORG • <http://hiv.lacounty.gov> • VIRTUAL WEBEX MEETING

*Presence at meetings is recorded based on the attendance roll call. Only members of the Commission on HIV are accorded voting privileges and must verbally acknowledge their attendance in order to vote.  
Approved meeting minutes are available on the Commission's website; meeting recordings are available upon request.*

## STANDARDS AND BEST PRACTICES (SBP) COMMITTEE MEETING MINUTES

August 1, 2023

COMMITTEE MEMBERS					
P = Present   A = Absent					
Erika Davies, Co-Chair	P	Wendy Garland, MPH	P	Mallery Robinson	A
Kevin Stalter, Co-Chair	A	Mark Mintline, DDS	A	Harold Glenn San Agustin, MD	A
Mikhaela Cielo, MD	A	Andre Molette	A	Martin Sattah, MD	P
Arlene Frames	P	Byron Patel	P	Juan Solis	EA
COMMISSION STAFF AND CONSULTANTS					
Cheryl Barrit, Lizette Martinez, Jose Rangel-Garibay					
DHSP STAFF					

*\*Some participants may not have been captured electronically. Attendance can be corrected by emailing the Commission.*

*\*Members of the public may confirm their attendance by contacting Commission staff at [hivcomm@lachiv.org](mailto:hivcomm@lachiv.org).*

*\*Meeting minutes may be corrected up to one year from the date of Commission approval.*

*\*\*LOA: Leave of absence*

Meeting agenda and materials can be found on the Commission's website at  
<https://hiv.lacounty.gov/standards-and-best-practices-committee/>

### CALL TO ORDER-INTRODUCTIONS-CONFLICT OF INTEREST STATEMENTS

The meeting was called to order at 10:12 am. Erika Davies led introductions.

#### I. ADMINISTRATIVE MATTERS

##### 1. ASSEMBLY BILL 2449 ATTENDANCE NOTIFICATION FOR "EMERGENCY CIRCUMSTANCES"

**MOTION #1:** Approve remote attendance by members due to "emergency circumstances," per AB 2449 (**No Committee members invoked attendance under AB 2449; no vote held**).

##### 1. APPROVAL OF AGENDA

**MOTION #2:** Approve the agenda order, as presented (**Committee did not reach quorum; no vote held**).

##### 2. APPROVAL OF MEETING MINUTES

**MOTION #3:** Approve the 6/6/23 and 7/11/23 SBP Committee meeting minutes, as presented (**Committee did not reach quorum; no vote held**).

#### II. PUBLIC COMMENT

**3. OPPORTUNITY FOR PUBLIC TO ADDRESS COMMISSION ON ITEMS OF INTEREST WITHIN COMMISSION JURISDICTION:** There were no public comments.

### **III. COMMITTEE NEW BUSINESS ITEMS**

4. **OPPORTUNITY FOR COMMISSIONERS TO RECOMMEND ITEMS FOR FUTURE AGENDAS, OR ITEMS REQUIRING IMMEDIATE ACTION DUE TO AN EMERGENCY, OR IF NEED FOR ACTION AROSE AFTER POSTING AGENDA:** Kevin  
There were no committee new business items.

### **IV. REPORTS**

#### **5. EXECUTIVE DIRECTOR/STAFF REPORT**

##### **By-Laws Review Taskforce Updates**

- Cheryl Barrit, Executive Director, shared that they By-Law Review Taskforce (BRT) met on July 10, 2023. Commission staff provided an overview of the Bylaw Tracker which includes the Bylaws and corresponding ordinance language the BRT identified in their initial review. The next meeting of the BRT will be on August 16, 2023 in which Commission staff will report on County Counsel guidance on the Bylaws review process and recommendations, and staff will work with the BRT co-chairs to identify specific sections of the Bylaws that require updates and recommended language. See meeting packet for a summary of the July 10, 2023 meeting.

##### **Health Resources and Services Administration (HRSA) Site Visit Findings**

- C. Barrit provided an overview of the HRSA site report. She noted that there were five findings and shared a brief description of the corrective action(s) the Commission has taken. A copy of the summary letter from HRSA regarding the site visit findings and a copy of the corrective action plan the Commission leadership submitted to the Division on HIV and STD Programs (DHSP) is included in the meeting packet.

#### **6. CO-CHAIR REPORT**

##### **“Getting to know you” activity**

- The committee did not complete this activity.
- Byron Patel introduced themselves to the committee.

##### **2023 Workplan Development and Meeting Schedule Review**

- The committee decided to cancel the September 5<sup>th</sup> committee meeting. Commission staff will send a meeting cancellation notice as the date approaches.

##### **Renewal Committee-Only application for Mark Mintline, DDS**

**MOTION #4** Approve the Renewal Committee-Only application for Mark Mintline, DDS and elevate to the Operations Committee *(Committee did not reach quorum; no vote held).*

#### **7. DIVISION ON HIV AND STD PROGRAMS (DHSP) REPORT**

There were no updates. Wendy Garland noted that DHSP staff will provide a service utilization report for Ryan White services at the August Planning, Priorities, and Allocations Committee meeting. The report will present information in clusters of based on the services stratified by priority populations. Martin Sattah, committee member, recommended to consider talking about the amount of time spent with a patient and whether that can be added to the service standard. He added that the standards need to reflect the reasonable expectation to change things at the institutional level to meet the patient’s needs and address patient satisfaction. W. Garland noted that the service utilization report is stratified by population age which can be used to compare “hours spent per patient” between age groups. She added that this can be an opportunity to identify ways to better reimburse Ambulatory Outpatient Medical (AOM) service providers. This can include adding more time for encounters with patients ages 50 and older and investigating the existence of specific Current Procedural Terminology (CPT) codes that would allow for the additional time.

### **V. DISCUSSION ITEMS**

#### **8. Nutrition Support Service Standards Review**

The committee decided to move the Nutrition Support standards to the Executive Committee for approval at their



July 27 meeting. Commission staff will coordinate to have the item added to the agenda.

#### 9. Universal Service Standards Review

**MOTION #5** Approve the Universal Standards and Patient Bill of Rights and Responsibilities, as presented or revised and elevate to the Executive Committee *(Committee did not reach quorum; no vote held)*.

#### 10. Prevention Service Standards Review

C. Barrit provided an overview of the “Status Neutral HIV and STI Service Delivery System Framework” developed by the Prevention Planning Workgroup (PPW). See the meeting packet for more details. The document is included in the meeting packet. The PPW will conduct a review of the Prevention Service Standards and share their revisions and recommendations with the SBP Committee. E. Davies led the SBP Committee in an initial review of the Prevention Service Standards.

M. Sattah asked if the Prevention Standards are only applicable for AOM service providers; are they looked at by other organizations. He added that until funding is attached to an expectation, it will likely not happen. W. Garland suggested looking at the existing service standards for Ryan White services and identify areas where these standards are going above and beyond in terms of health outcomes and potentially incorporate these areas in the revised Prevention Service Standards.

E. Davies asked if the Prevention Service Standards should be structured similar to the service standards for Ryan White services. C. Barrit noted that there are some areas on the Prevention Service Standards may be tied to grant requirements and agency capacity which may make some standards not feasible for all agencies. W. Garland recommend including a section for best practices for identifying data indicators and outcomes for the standards. E. Davies noted that the standards are designed as the floor of expectations, the minimum requirements. She recommended attempting to make the Prevention Service Standards more consistent to the standard for Ryan White services. She also suggested organizing the Prevention Service Standards in tables and move the narrative sections to a newly developed “Best Practices” section. She noted that a lot of the information in the document appears to be procedural versus describing treatment/care options. C. Barrit shared the guiding reminder that when developing standards, the Committee should consider how the standards will ensure that the prevention/care system will allow people to be healthy based on the full range of services offered and the individual client needs. E. Davies recommend that Commission staff reformat the Prevention Service Standards document to mirror the “Status Neutral HIV and STI Service Delivery System Framework” and utilizing more status neutral language throughout.

The Committee discussed the following additional revisions and additions to the standards: a) description of PrEP (including Long-Acting Injectables), PEP for HIV, Doxy PEP and any assessment for risk factors that would trigger a referral. This would also include a mechanism for referring people living with HIV to Doxy PEP resources b) Updated information from the 2022-2026 Comprehensive HIV Plan (CHP); c) updated HIV and STI prevention framework. Additionally, Commission staff will review the items on Page 19 of the Prevention Service Standards document and verify that the most recent clinical guidelines are included. Another recommendation is to add a “Training and Continuing Education” section and add links to services that the Commission has developed standards for.

#### 11. Medical Care Coordination (MCC) Service Standards Review

E. Davies led the Committee in a review of the MCC service standards document which can be found in the meeting packet.

C. Barrit noted that Dr. Rebecca Cohen, DHSP, recognized that there is guidance from HRSA that allows the use of other state programs to verify eligibility for services. For example, a client enrolled in Medi-Cal would have proof of

income. A client eligible for ADAP would have proof of HIV diagnosis and income. C. Barrit added that there was no determination on what documentation DHSP can use in lieu of the current verification of eligibility form a client needs to provide every 6 months/annually depended on the program. DHSP would need to determine what documentation is acceptable. Additionally, Dr. Michael Green, DHSP, shared at the Operations Committee that Medi-Cal can be used to verify a client's income however Medi-Cal cannot be used as proof of residency since it is a statewide program. A client would still need to provide the DHSP-contracted agency some form of documentation to meet the HRSA eligibility requirement for receiving Ryan White services.

The Committee discussed the following revisions to the standards:

- Case Closure section: 6 months is a short period and should be expanded to a longer range to allow more time for case managers to follow-up with clients. There appears to be an administrative issues with CaseWatch that is causing the automatic closure of cases that have not had a re-assessment or follow-up in 6 months. The standards operationalize on the guidelines, not the other way around. The Committee also recommended to delete the second bullet point in this section.
- Staffing Requirements and Qualifications section: Determine what the appropriate staffing for the program is, how it is defined, and identify staff retention strategies. A recommendation to increase salaries was made however this item will be discussed internally within DHSP. Lauren Gersh identified the Medical Case Manager (MCM) as the hardest position to fill and with the highest retention issues. She suggested considering an LVN for the role however they expressed concerns that may arise if this change is made such as agencies intentionally hiring LVN over RNs as a cost-saving measure. Byron Patel agreed that the MCC staffing model could consider an LVN to fill the MCM position however he also expressed a similar concern regarding agencies opting for a less expensive staffing model to reduce costs. He added that the scope of practice for an LVN differs significantly to that of an RN and recommend that MCC teams consider hiring at least one RN as a resource for LVNs filling for MCM positions. W. Garland will check with the Contract Auditing team for a list of the current staffing requirements to identify opportunities for considering alternate licenses to fill the MCM positions. E. Davies added that the requirements for the Retention Outreach Specialist (ROS) position does not seem aligned with the other positions on the MCC team. She recommended to match the requirements to the other positions and consider not requiring a degree for this position and potentially using lived experience in lieu of a degree.

The Committee decided to announce a public comment period for the MCC service standards starting in mid-August and ending in late September. Commission staff will prepare the document and send a notice to all stakeholders announcing the public comment period.

## **VI. NEXT STEPS**

### **12. TASK/ASSIGNMENTS RECAP:**

- ➡ Commission staff will send notice regarding the cancellation of the September SBP Committee meeting.

### **10. AGENDA DEVELOPMENT FOR NEXT MEETING:**

- All motions on the August 1, 2023 agenda will be deferred to the October 3, 2023 agenda.
- Review public comments received for the Medical Care Coordination service standards.
- Continue review of the Prevention Services standards.

## **VII. ANNOUNCEMENTS**

### **11. OPPORTUNITY FOR PUBLIC AND COMMITTEE TO MAKE ANNOUNCEMENTS:** There were no announcements.

## **VIII. ADJOURNMENT**

### **12. ADJOURNMENT:** The meeting adjourned at 12:03pm.



**LOS ANGELES COUNTY COMMISSION ON HIV 2023  
STANDARDS AND BEST PRACTICES WORKPLAN (Updates in RED)**

<b>Co-Chairs: Erika Davies, Kevin Stalter</b>				
<b>Adopted on: 03/07/23</b>				
<b>Purpose of Work Plan:</b> To focus and prioritize key activities for SBP Committee for 2023.				
#	TASK/ACTIVITY	DESCRIPTION	TARGET COMPLETION DATE	STATUS/NOTES/OTHER COMMITTEES INVOLVED
1	Review and refine 2023 workplan	COH staff to review and update 2023 workplan monthly	Ongoing, as needed	Workplan revised/updated on: 01/03/23, 02/02/23, 02/28/23, 03/21/23, 5/1/23, 7/28/23, <b>9/29/23</b>
2	Provide feedback on implementation of the Comprehensive HIV Plan (CHP)	Collaborate with the PP&A Committee to support the implementation of the CHP	Ongoing, as needed	
3	Update the Oral Health Care service standards	Continue review initiated in 2022.	Apr 2023  Complete	Committee announced public comment period from 01/04/23-02/05/23. Committee approved and elevated document to Executive Committee. EC approved document on 03/23/23. COH approved the document on 4/13/23.
4	Update Universal service standards and Consumer Bill of Rights	Annual review of the standards. Revise/update document as needed.	Jun 2023	Committee announced public comment period starting on 5/2/23. COH staff collected feedback from Consumer Caucus on 7/23/23. <b>The Committee will review comments received at their 10/03/23 meeting.</b>
5	Update Nutrition Support Service Standards	Review and revise/update document as needed	Aug 2023	Committee announced public comment period from 06/09/23-07/10/23. Committee approved and elevated document to Executive Committee. EC approved document on 07/27/23. <b>The COH approved the Nutrition Support Services standards at the 08/10/23 meeting.</b>
6	Update the Medical Care Coordination (MCC) service standards	Committee received a public comment requesting for a review and update of the MCC services standards.	Oct 2023	Wendy Garland from DHSP delivered a presentation on the MCC program overview at the March meeting. Members that helped develop the MCC Workforce Survey will present key findings at May meeting. <b>Committee will continue review of MCC standards and</b>
7	Update Prevention Service standards	Review and revise/update document as needed	<b>Nov 2023</b>	Committee forwarded the document to the Prevention Planning Workgroup for review at their 07/26/23 meeting. <b>Committee will discuss timeline for review on 10/03/23.</b>



**LOS ANGELES COUNTY COMMISSION ON HIV 2023  
STANDARDS AND BEST PRACTICES WORKPLAN (Updates in RED)**

8	Update the Transitional Case Management: Youth service standards		<del>Late 2023</del> 2024	The Committee will review their meeting calendar in June to determine next steps for this item.
9	Develop Transitional Case Management: 50+ service standards	Collaborate with the Aging Caucus to develop a TCM service standard that focused on healthcare navigation between the Ryan White Care System, Medi-Cal, and Medi-Care for people living with HIV 50+	<del>Late 2023</del> 2024	The Committee will review their meeting calendar in June to determine next steps for this item.



LOS ANGELES COUNTY  
**COMMISSION ON HIV**



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**STANDARDS AND BEST PRACTICES COMMITTEE 2023 MEETING SCHEDULE**  
**(updated 09.25.23)**

DATE	KEY AGENDA ITEMS/TOPICS (subject to change; for planning purposes)
<b>January 24</b> 10am to 12pm (Virtual)	Elect Co-Chairs for 2023
<b>February 7</b> 1pm to 3pm (Virtual)	Draft 2023 Committee workplan
<b>March 7</b> 10am to 12pm (In-Person)	Adopt 2023 Committee workplan <a href="#">Approve Oral Health Care Services standards—SBP and Executive</a> MCC program overview presentation--DHSP
<b>April 4</b> 10am to 12pm (In-Person)	<a href="#">Approve Oral Health Care Services standards—COH</a> Continue review of Universal standards + Patient Bill Rights Initiate review of Nutrition Support service standards
<b>May 2</b> 10am to 12pm (In-Person)	<a href="#">Presentation: MCC Workforce Survey Results</a> Announce public comment period for Universal Service standards Continue review of Nutrition Support service standards
<b>June 6</b> 10am to 12pm (In-Person)	Announce public comment period for Nutrition Support service standards
<b>July 11</b> 10am to 12pm (In-Person)	Review public comments for Universal standards and Nutrition Support standards Initiate review of Prevention Services Continue review of MCC service standards
<b>August 1</b> 10am to 12pm (In-Person)	<a href="#">Approve Nutrition Support standards— EC on 07/27/23 and COH on 08/10/23</a> Discuss timeline for Prevention Standards review Review public comments for Universal standards Continue review of MCC service standards
<del><b>September 5</b></del> <del>10am to 12pm</del> <del>(In-Person)</del>	<b>Cancelled due to Labor Day Holiday 9/4/23</b> <i>Note: The United States Conference on HIV/AIDS (USCHA) 9/6/23-9/9/23</i>
<b>October 3</b> 10am to 12pm (In-Person)	Review public comments for the MCC Service Standards Review comments for the Universal Standards Review comments from the PPW for the Prevention Services standards
<b>November 7</b> 10am to 12pm (In-Person)	Draft service standard review calendar for 2024
<b>December 5</b> 10am to 12pm	<b>Consider cancelling; poll committee members</b>





LOS ANGELES COUNTY  
COMMISSION ON HIV



# REVISED 2023 Training Schedule

- All trainings are open to the public.
- Click on the training topic to register.
- Recordings will be available on our [website](#) for those unable to join live trainings.
- Certifications of Completion will be provided.
- All trainings are virtual.

Topic	Date
<u>General Orientation and Commission on HIV Overview *</u>	March 29 3:00 - 4:30 PM
<u>Priority Setting and Resource Allocation Process &amp; Service Standards Development *</u>	April 12 3:00 - 4:30 PM
<u>Tips for Making Effective Written and Oral Public Comments</u>	May 24 3:00 - 4:00 PM
<u>Ryan White Care Act Legislative Overview</u> <u>Membership Structure and Responsibilities *</u>	July 19 3:00 - 4:30 PM
<u>Public Health 101</u>	August 16 3:00 - 4:30 PM
<u>Sexual Health and Wellness</u>	September 20 3:00 - 5:00 PM
<u>Health Literacy and Self-Advocacy</u>	<b>**Changed from Oct. 18 to 24th**</b> October <del>18</del> <b>24</b> 3:00 - 4:30 PM
<u>Policy Priorities and Legislative Docket Development Process *</u>	November 15 3:00 - 4:30 PM
<u>Co-Chair Roles and Responsibilities</u>	<b>**Changed from Dec. 6 to Feb. 13, 2024**</b> <b>FEB. 13, 2024</b> <del>December 6</del> 4:00 - 5:00 PM

*\*Mandatory core trainings for all commissioners.*

**DRAFT**

**DRAFT**



LOS ANGELES COUNTY  
**COMMISSION ON HIV**



# **RYAN WHITE PROGRAM UNIVERSAL SERVICE STANDARDS**

Approved by COH on 2/11/21

**DRAFT FOR PUBLIC COMMENT**

**PUBLIC COMMENT PERIOD: May 5, 2023-  
June 5, 2023**

Email comments to [HIVComm@lachiv.org](mailto:HIVComm@lachiv.org)



LOS ANGELES COUNTY  
**COMMISSION ON HIV**



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**IMPORTANT:** Service standards must adhere to requirements and restrictions from the federal agency, Health Resources and Services Administration (HRSA). The key documents used in developing standards are as follows:

- [Ryan White HIV/AIDS Program Services: Eligible Individuals & Allowable Uses of Funds Policy Clarification Notice \(PCN\) #16-02 \(Revised 10/22/18\)](#)
- [HIV/AIDS Bureau, Division of Metropolitan HIV/AIDS Programs National Monitoring Standards for Ryan White Part A Grantees: Program – Part A](#)
- [Service Standards: Ryan White HIV/AIDS Programs](#)

## **INTRODUCTION**

Standards of Care outline the elements and expectations a Ryan White service provider follows when implementing a specific service category. Standards of Care are available for each service category to set the minimum level of care Ryan White funded agencies should offer to clients. The Standards are intended to help Ryan White Part A funded agencies meet the needs of their clients. Providers are encouraged to exceed these standards.

The Los Angeles County Commission on HIV developed the Universal Standards of Care to reflect current guidelines from federal and national agencies on HIV care and treatment, and to establish the minimum standards of care necessary to achieve optimal health among people living with HIV (PLWH), regardless of where services are received in the County. The development of the Standards includes guidance from service providers, consumers and members of the Los Angeles County Commission on HIV, Standards and Best Practices Committee.

## **UNIVERSAL STANDARDS OVERVIEW**

The objectives of the Universal Standards are to ensure agencies:

- Provide services that are accessible and non-discriminatory to all people living with HIV in Los Angeles County with a focus on highly impacted populations
- Educate staff and clients on the importance of receiving care, treatment as prevention, and how maintaining an undetectable viral load results in little to no risk of HIV transmission
- Protect client rights and ensure quality of care
- Provide client-centered, age appropriate, culturally, and linguistically competent care
- Provide high quality services through experienced and trained staff
- Meet federal, state, and county requirements regarding safety, sanitation, access, and public health.
- Guarantee client confidentiality, protect client autonomy, and ensure a fair process of addressing grievances
- Prevent information technology security risks and protect patient information and records
- Inform clients of services, establish eligibility, and collect information through an intake process
- Effectively assess client needs and encourage informed and active participation
- Address client needs through coordination of care and referrals to needed services
- Ensure that the quality of service and materials given to patients during telehealth encounter is similar with in-person visits.

### **1. GENERAL AGENCY POLICIES**

All agencies offering Ryan White services must have written policies that address client confidentiality, release of information, client grievance procedures, and eligibility. Agency policies and procedures facilitates service delivery as well as ensures safety and well-being of clients and staff. Agencies are encouraged to build their telehealth technology infrastructure and capacity to include videoconferencing to facilitate patient-provider connectivity and relationships.

<b>1.0 GENERAL AGENCY POLICIES</b>	
<b>Standard</b>	<b>Documentation</b>
1.1 Agency develops or utilizes an existing client confidentiality policy in accordance with state and federal laws to assure protection of client HIV status, behavioral risk factors, and/or use of services.	1.1 Written client confidentiality policy on file with specific information technology safeguards for confidentiality and patient information if using telehealth service modality.
1.2 Agency is responsible for informing the patient that they have the right to obtain copies of their medical and other health records maintained by the agency.	1.2 Written policy for informing the patient of their rights to receive a copy of their medical records. The policy should contain a description of the process for obtaining records, such as a verbal or written request and a reasonable timeframe for patients to receive the information.
1.3 Client determines what information of theirs can be released and with whom it can be shared. Services using telehealth modality are subject to consent by the patient.	<p>1.3 Completed <i>Release of Information Form</i> on file including:</p> <ul style="list-style-type: none"> <li>• Name of agency/individual with whom information will be shared</li> <li>• Information to be shared</li> <li>• Duration of the release consent</li> <li>• Client signature</li> </ul> <p>For agencies and information covered by the Health Insurance Portability and Accountability Act (HIPAA), form must be HIPAA disclosure authorization compliant. The form must also be compliant with the CA Medi-Cal telehealth policy.<sup>1</sup></p>
1.4 Agency develops or utilizes an existing grievance procedure to ensure clients have recourse if they feel they are being treated in an unfair manner or feel they are not receiving quality services.	<p>1.4 Written grievance procedure on file that includes, at minimum:</p> <ul style="list-style-type: none"> <li>• Client process to file a grievance</li> <li>• Information on the Los Angeles County Department of Public Health, Division of HIV &amp; STD Programs (DHSP) Customer Support Program 1-800-260-8787. Additional ways to file grievances can be found at:  <a href="#">DHSP CSP CustomerSupportForm Website -ENG-Final 12.2022.pdf(lacounty.gov)</a></li> </ul> <p>DHSP Customer Support Program information is posted in a visible location on site or provided to the patient at the beginning of a telehealth encounter.</p>



1.5 Agency provides eligibility requirements for services available upon request. Eligibility requirements must follow guidance from Division of HIV & STD Programs (DHSP) and <a href="#">HRSA under Policy Clarification Notice #16- 02</a> . <sup>4</sup>	1.5 Written eligibility requirements on file.
1.6 All client files are stored in a secure and confidential location, and electronic client files are protected from unauthorized use. Protection of client files and information must cover use of electronic medical records, phones, text messages, email, and telehealth modalities.	1.6 Client files must be locked and/or password protected with access provided only to appropriate personnel. Agencies must establish written procedures and IT policies for message encryption and restrictions on staff access to protect client information.
1.7 Agency maintains progress notes of all communication between provider and client.	1.7 Legible progress notes maintained in individual client files that include, at minimum: <ul style="list-style-type: none"><li>• Date of communication or service</li><li>• Service(s) provided</li></ul> Recommended referrals linking clients to needed services (See Section 6: Referrals and Case Closure)
1.8 Agency develops or utilizes an existing crisis management policy.	1.8 Written crisis management policy on file that includes, at minimum: <ul style="list-style-type: none"><li>• Mental health crises</li><li>• Dangerous behavior by clients or staff</li></ul>
1.9 Agency develops a policy on utilization of Universal Precaution Procedures <a href="https://www.cdc.gov/niosh/topics/bbp/universal.html">https://www.cdc.gov/niosh/topics/bbp/universal.html</a> <ul style="list-style-type: none"><li>• Staff members are trained in universal precautions.</li></ul>	1.9 Written policy or procedure on file. Documentation of staff training in personnel file.
1.10 Agency ensures compliance with Americans with Disabilities Act (ADA) criteria for programmatic accessibility (e.g. building and design accessibility, parking, etc.). For agencies with multiple sites, all sites must comply with the ADA requirements.	1.10 ADA criteria on file at all sites.
1.11 Agency complies with all applicable state and federal workplace and safety laws and regulations, including fire safety.	1.11 Signed confirmation of compliance with applicable regulations on file.

**2. CLIENT RIGHTS AND RESPONSIBILITIES**

A key component of HIV/AIDS service delivery is the historic and continued involvement of people living with HIV in the design and evaluation of services. The quality of care and quality of life for people living with HIV/AIDS is maximized when people living with HIV are active participants in their own health care decisions with their providers. This can be facilitated by ensuring that clients are aware of and understand the importance of their input in the development of HIV programming.

<b>2.0 CLIENT RIGHTS AND RESPONSIBILITIES</b>	
<b>Standard</b>	<b>Documentation</b>
2.1 Agency ensures services are available to any individual who meets the eligibility requirements for the specific service category.	2.1 Written eligibility requirements on file. Client utilization data made available to funder.
2.2 Agency includes input from people living with HIV/AIDS in the design and evaluation of services to ensure care is client centered.	<p>2.2 Written documentation of how input was received to inform service planning and evaluation in regular reports. Lists may include:</p> <ul style="list-style-type: none"> <li>• Consumer Advisory Board meetings</li> <li>• Participation of people living with HIV in HIV program committees or other planning bodies</li> <li>• Needs assessments</li> <li>• Anonymous patient satisfaction surveys.</li> </ul> <p>Discreet drop off boxes should be available in various sites throughout the agency and/or anonymous electronic follow-up surveys emailed to patients after their appointment.</p> <ul style="list-style-type: none"> <li>• Focus groups</li> </ul>
2.3 Agency ensures that clients receive information technology support and training on how to use telehealth services.	<p>2.3 Written checklists and/or “how to” guides are provided to patients prior to their telehealth appointment. Materials may be emailed to patient and/or posted on the agency website. The document should contain at least the following information:</p> <ul style="list-style-type: none"> <li>• Instructions on how to use telehealth tools (i.e., phone, laptop, tablets, etc.) in plain language and available in the patient’s preferred language.</li> <li>• Telephone number for technical support or trouble shooting available before, during and after the telehealth appointment.</li> </ul>

2.4 Agency ensures that clients retain the right to accept or decline a telehealth visit. The ultimate decision on the mode of service delivery, whether in-person or telehealth, must be determined by the client first before an appointment is made.	2.4 Written procedures and telehealth acceptance or denial form completed by patients prior to the appointment.
2.5 Agency provides each client a copy of the <i>Patient &amp; Client Bill of Rights &amp; Responsibilities (Appendix B)</i> document that informs them of the following: <ul style="list-style-type: none"> <li>• Confidentiality policy</li> <li>• Expectations and responsibilities of the client when seeking services</li> <li>• Client right to file a grievance</li> <li>• Client right to receive no-cost interpreter services</li> <li>• Client right to access their file (if psychotherapy notes cannot be released per clinician guidance, agency should provide a summary to client within 30 days)</li> <li>• Reasons for which a client may be removed from services and the process that occurs during involuntary removal</li> </ul>	2.5 <i>Patient and Client Bill of Rights</i> document is signed by client and kept on file.

### **3. STAFF REQUIREMENTS AND QUALIFICATIONS**

Staff must be well qualified and, if necessary, hold all required licenses, registration, and/or degrees in accordance with applicable State and federal regulations as well as requirements of the Los Angeles County Department of Public Health, Division of HIV & STD Programs. At minimum, all staff will be able to provide timely, linguistically, and culturally competent care to people living with HIV. Staff will complete orientation through their respective hiring agency, including a review of established programmatic guidelines, and supplemental trainings as required by the Los Angeles County Department of Public Health, Division of HIV and STD Programs. The [AIDS Education Training Center \(AETC\)](#) offers a variety of training for the HIV workforce.

<b>3.0 STAFF REQUIREMENTS AND QUALIFICATIONS</b>	
<b>Standard</b>	<b>Documentation</b>
3.1 Staff members meet the minimum qualifications for their job position and have the knowledge, skills, and ability to effectively fulfill their role and the communities served. Employment is an essential part of leading an independent, self-directed life for all people, including those living with HIV/AIDS. Agencies should develop policies that strive to hire PLWH in all facets of service delivery, whenever appropriate.	3.1 Hiring policy and staff resumes on file.

3.2 If a position requires licensed staff, staff must be licensed to provide services.	3.2 Copy of current license on file.
3.3 Staff will participate in trainings appropriate to their job description and program <ul style="list-style-type: none"><li>a. Required education on how a client achieving and maintaining an undetectable viral load for a minimum of six months will not sexually transmit HIV.</li><li>b. Staff should have experience in or participate in trainings on:<ul style="list-style-type: none"><li>• LGBTQ+/Transgender community and</li><li>• <u>HIV Navigation Services (HNS)</u> provided by Centers for Disease Control and Prevention (CDC).</li><li>• Trauma informed care</li></ul></li></ul>	3.3 Documentation of completed trainings on file
3.4 New staff will participate in trainings to increase capacity for fulfilling the responsibilities of their position. <ul style="list-style-type: none"><li>a. Required completion of an agency-based orientation within 6 weeks of hire</li><li>b. Training within 3 months of being hired appropriate to the job description.</li><li>c. Additional trainings appropriate to the job description and Ryan White service category.</li></ul>	3.4 Documentation of completed trainings on file
3.5 Staff are required to coordinate across Ryan White funded and non-funded programs to ensure clients' needs are met.	3.5 Documentation of staff efforts of coordinating across systems for the client on file (e.g. housing case management services, etc.).

#### **4. CULTURAL AND LINGUISTIC COMPETENCE**

Ryan White funded agencies must provide services that are culturally and linguistically competent based on the National Standards for Culturally and Linguistically Appropriate Services (CLAS) in Health and Health Care. As noted in the CLAS Standards, ensuring culturally and linguistically appropriate services advances health equity, improves quality, and helps eliminate health care disparities by establishing a blueprint for health and health care organizations. For the purpose of these standards, culture is defined as the integrated pattern of thoughts, communications, actions, customs, beliefs, values, and institutions associated, wholly or partially, with racial, ethnic, or linguistic groups, as well as with religious, spiritual, biological, geographical, or sociological characteristics (Source: National Standards for Culturally and Linguistically Appropriate Services in Health and Health Care: A Blueprint for Advancing and Sustaining CLAS Policy and Practice. Office of Minority Health, US Department of Health and Human Services. April 2013 <https://www.thinkculturalhealth.hhs.gov/clas/standards>). The standards below are adapted directly from the National CLAS Standards.

Agencies should also strive towards acknowledging implicit bias, how it plays a role in service delivery, and how it can be addressed and countered. Agencies must provide services that align with strategies to reduce implicit bias by the Institute for Healthcare Improvement. For the purpose of the standards, implicit bias refers to the attitudes or stereotypes that affect our understanding, actions, and decisions in an unconscious manner. These biases, which encompass both favorable and unfavorable assessments, are activated involuntarily and without an individual's awareness or intentional control. Residing deep in the subconscious, these biases are different from known biases that individuals may choose to conceal for the purposes of social and/or political correctness.

Cultural competence and acknowledging implicit bias rely on behaviors, attitudes, and policies that come together in a system, agency, or among individuals that reduces stigma and enables effective delivery of services. Linguistic competence is the ability to communicate effectively with clients, including those whose preferred language is not the same as the provider's, those who have low literacy skills, and/or those with disabilities. Cultural and linguistic competence is a goal toward which all service providers must aspire, but one that may never be completely achieved given the diversity of languages and cultures throughout our communities, and understanding that culture is dynamic in nature, and individuals may identify with multiple cultures over the course of their lifetime. However, agencies should ensure staff are involved in a continual process of learning, personal growth, and training that increases cultural and linguistic competence, addresses implicit bias, decreases stigma, and enhances the ability to provide appropriate services to all individuals living with HIV/AIDS.

Federal and State language access laws require health care facilities that receive federal or state funding to provide competent interpretation services to limited English proficiency patients at no cost, to ensure equal and meaningful access to health care services. Interpretation refers to verbal communication where speech is translated from a speaker to a receiver in a language that the receiver can understand. Translation refers to the conversion of written material from one language to another.

<b>4.0 CULTURAL AND LINGUISTIC COMPETENCE</b>	
<b>Standard</b>	<b>Documentation</b>
4.1 Recruit, promote, and support a culturally and linguistically diverse workforce that are responsive to the population served.	4.1 Documentation of how staff demographics reflect the demographics of clients served on file (e.g. race, gender identity, age, sexual orientation, lived experience etc.)



4.2 Agency develops or utilizes existing culturally and linguistically appropriate policies and practices. Agency educates and trains workforce on culturally and linguistically appropriate practices on an ongoing basis.	4.2 Written policy and practices on file Documentation of completed trainings on file.
4.3 Provide resources onsite to facilitate communication for individuals who experience impairment due to a challenging medical condition or status (e.g. augmentative and alternative communication resources or auxiliary aids and services)	4.3 Resources on file a. Checklist of resources onsite that are available for client use. Type of accommodations provided documented in client file.
4.4 Inform all individuals of the availability of language assistance services clearly and in their preferred language, verbally and in writing.	4.4 <i>Signed Patient &amp; Client Bill of Rights</i> document on file that includes notice of right to obtain no-cost interpreter services.
4.5 Ensure the competence of individuals providing language assistance a. Use of untrained individuals and/or minors as interpreters should be avoided Ensure quality of language skills of self-reported bilingual staff who use their non-English language skills during client encounters	4.5 Staff resumes and language certifications, if available, on file.
4.6 Provide easy-to-understand print and multimedia materials and signage in the languages commonly used by the populations in the service area in clinic points of entry (e.g. registration desks, front desks, reception, waiting rooms, etc.) and areas where work with client is performed (e.g. clinic rooms, meeting rooms, etc.)	4.6 Materials and signage in a visible location and/or on file for reference.

**5. INTAKE AND ELIGIBILITY**

All clients who request or are referred to HIV services will participate in an intake process conducted by appropriately trained staff. The intake worker will review client rights and responsibilities, explain available services, the confidentiality and grievance policy, assess immediate service needs, and secure permission to release information

<b>5.0 INTAKE AND ELIGIBILITY</b>	
<b>Standard</b>	<b>Documentation</b>
5.1 Intake process begins within 5 days of initial contact and is completed within 30 days of initial contact with client.	<p>5.1 Completed intake on file that includes, at minimum:</p> <ul style="list-style-type: none"><li>• Client's legal name, name if different than legal name, and pronouns</li><li>• Address, phone, and email (if available). A signed affidavit declaring homelessness should be kept on file for clients without an address.</li><li>• Preferred method of communication (e.g., phone, email, or mail)</li><li>• Emergency contact information</li><li>• Preferred language of communication</li><li>• Enrollment in other HIV/AIDS services.</li><li>• Primary reason and need for seeking services at agency</li></ul> <p>If client chooses not to complete the intake within 30 days of initial contact, document attempts to contact client and mode of communication in client file.</p>
5.2 Agency determines client eligibility	<p>5.2 Documentation includes:</p> <ul style="list-style-type: none"><li>• Los Angeles County resident</li><li>• Income equal to or below the required Federal Poverty Level (FPL) as determined by Division of HIV &amp; STD Programs</li><li>• Verification of HIV positive status</li></ul>

## 6. REFERRALS AND CASE CLOSURE

A client case may be closed through a systematic process that includes case closure justification and a transition plan to other services or other provider agencies, if applicable. Agencies should maintain a list of resources available for the client for referral purposes. If the client does not agree with the reason for case closure, they should follow the grievance policy at the provider agency and/or be referred to the Department of Public Health, Division of HIV and STD Programs Grievance Line.

<b>6.0 REFERRALS AND CASE CLOSURE</b>	
<b>Standard</b>	<b>Documentation</b>
<p>6.1. Agency will maintain a comprehensive list of providers for full spectrum HIV-related and other service referrals</p> <p>a. Staff will provide referrals to link clients to services based on assessments and reassessments</p>	<p>6.1 Identified resources for referrals at provider agency (e.g. lists on file, access to websites)</p> <p>a. Written documentation of recommended referrals in client file</p>
<p>6.2 If needed, staff will engage additional providers for specific support services (e.g. behavioral health, substance use, housing)</p>	<p>6.2 Agency establishes partnerships with agencies for referrals as needed. Memoranda of Understanding (MOU) on file.</p>
<p>6.3 For clients with missed appointments or pending case closure, staff will attempt to contact client.</p> <p>a. Cases may be closed if the client:</p> <ul style="list-style-type: none"> <li>• Relocates out of the service area</li> <li>• Is no longer eligible for the service</li> <li>• Discontinues the service</li> <li>• No longer needs the service</li> <li>• Puts the agency, service provider, or other clients at risk</li> <li>• Uses the service improperly or has not complied with the services agreement</li> <li>• Is deceased</li> <li>• Has had no direct agency contact, after repeated attempts, for a period of 12 months.</li> </ul>	<p>6.3 Attempts to contact client and mode of communication documented in file.</p> <p>a. Justification for case closure documented in client file</p>
<p>6.4 Agency has a transition procedure in place that is implemented for clients leaving services to ensure a smooth transition.</p>	<p>6.4 Completed transition summary in file, signed by client and supervisor (if possible). Summary should include reason for case closure; and a plan for transition to other services, if applicable, with confirmation of communication between referring and referral agencies, or between client and agency.</p>

6.5 Agency develops or utilizes existing due process policy for involuntary removal of clients from services; policy includes a series of verbal and written warnings before final notice and case closure.	6.5 Due process policy on file as part of transition, and case closure policy described in the <i>Patient &amp; Client Bill of Rights</i> document. (Refer to Appendix B).
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## **APPENDIX A: RYAN WHITE PART A SERVICE CATEGORIES**

The Ryan White HIV/AIDS Program Part A provides assistance to communities that are most severely impacted by the HIV epidemic. Part A funds must be used to provide core medical and support services for people living with HIV.

### **SERVICE CATEGORIES**

<b><u>CORE MEDICAL SERVICES</u></b>	<b><u>SUPPORT SERVICES</u></b>
Outpatient/Ambulatory Health Services	Non-Medical Case Management Services
AIDS Drug Assistance Program Treatments	Child Care Services
AIDS Pharmaceutical Assistance	Emergency Financial Assistance
Oral Health Care	Food Bank/Home Delivered Meals
Early Intervention Services (EIS)	Health Education/Risk Reduction
Health Insurance Premium and Cost Sharing Assistance for Low-Income Individuals	Housing
Home Health Care	Other Professional Services
Home and Community-Based Services	Linguistic Services
Hospice Services	Medical Transportation
Mental health Services	Outreach Services
Medical Nutrition Therapy	Psychosocial Support Services
Medical Case Management, including Treatment Adherence	Referral for Health Care and Support Services
Substance Abuse Outpatient Care	Rehabilitation Services
	Respite Care
	Substance Abuse Services (residential)

## **APPENDIX B: PATIENT & CLIENT BILL OF RIGHTS AND RESPONSIBILITIES**

It is the provider's responsibility to provide clients a copy of the Patient & Client Bill of Rights and Responsibilities in all service settings, including telehealth. The purpose of this Patient and Client Bill of Rights is to help enable clients to act on their own behalf and in partnership with their providers to obtain the best possible HIV/AIDS care and treatment. This Bill of Rights and Responsibilities comes from the hearts of people living with HIV/AIDS in the diverse communities of Los Angeles County. As someone newly entering or currently accessing care, treatment, or support services for HIV/AIDS, you have the right to:

### **A. Respectful Treatment and Preventative Services**

1. Receive considerate, respectful, professional, confidential, and timely care and preventative services (such as screenings and vaccinations) in a safe client-centered, trauma-informed environment without bias.
2. Receive equal and unbiased care according to your age and needs in accordance with federal and State laws.
3. Receive information about the qualifications of your providers, particularly about their experience managing and treating HIV/AIDS or related services.
4. Be informed of the names and work phone numbers of the physicians, nurses, and other staff members responsible for your care.
5. Receive safe accommodations for protection of personal property while receiving care services.
6. Receive services that are culturally and linguistically appropriate, including having a full explanation of all services and treatment options provided clearly in your own language and dialect.
7. Review your medical records and receive copies of them upon your request (reasonable agency policies including reasonable fee for photocopying may apply).

### **B. Competent, High-Quality Care**

1. Have your care provided by competent, qualified professionals who follow HIV treatment standards as set forth by the U.S. Department of Health and Human Services (HHS), the Centers for Disease Control and Prevention (CDC), the California Department of Health Services, and the County of Los Angeles.
2. Have access to these professionals at convenient times and locations.
3. Receive appropriate referrals to other medical, mental health or care services.
4. Have their phone calls and/or emails answered with 1-5 business days.

### **C. Participate in the Decision-making Treatment Process**

1. Receive complete and up-to-date information in words you understand about your diagnosis, treatment options, medications (including common side effects and complications) and prognosis that can reasonably be expected.
2. Participate actively with your provider(s) in discussions about choices and options available for your treatment.
3. Make the final decision about which treatment option is best for you after you have been given all relevant information about these choices and the clear recommendation of your provider.
4. Have access to patient-specific education resources and reliable information and training about patient self-management.
5. Refuse any and all treatments recommended and be told of the effect that not taking the treatment may have on your health, be told of any other potential consequences of your refusal and be assured that you have the right to change your mind later.
6. Be informed about and afforded the opportunity to participate in any appropriate clinical research studies for which you are eligible.
7. Refuse to participate in research without prejudice or penalty of any sort.

8. Refuse any offered services or end participation in any program without bias or impact on your care.
9. Be informed of the procedures at the agency for resolving misunderstandings, making complaints, or filing grievances.
10. Receive a response to a complaint or grievance within 30-45 days of filing it.
11. Be informed of independent ombudsman or advocacy services outside the agency to help you resolve problems or grievances (see number at bottom of this form), including how to access a federal complaint center within the Center for Medicare and Medicaid Services (CMS).

**D. Confidentiality and Privacy**

1. Receive a copy of your agency's Notice of Privacy Policies and Procedures. (Your agency will ask you to acknowledge receipt of this document.)
2. Keep your HIV status confidential. Have information explained to you about confidentiality policies and under what conditions, if any, information about HIV care services may be released.
3. Request restricted access to specific sections of your medical records.
4. Authorize or withdraw requests for your medical record from anyone else besides your health care providers and for billing purposes.
5. Question information in your medical chart and make a written request to change specific documented information. (Your physician has the right to accept or refuse your request with an explanation.)

**E. Billing Information and Assistance**

1. Receive complete information and explanation in advance of all charges that may be incurred for receiving care, treatment, and services as well as payment policies of your provider.
2. Receive information on any programs to help you pay and assistance in accessing such assistance and any other benefits for which you may be eligible.

**F. Patient/Client Responsibilities**

In order to help your provider give you the care to which you are entitled, you also have the responsibility to:

1. Participate in the development and implementation of your individual treatment or service plan to the extent that you are able.
2. Provide your providers, to the best of your knowledge, accurate and complete information about your current and past health and illness, medications and other treatment and services you are receiving, since all of these may affect your care. Communicate promptly any changes or new developments.
3. Communicate to your provider whenever you do not understand information you are provided.
4. Follow the treatment plan you have agreed to and understand the consequences of failing to adhere to the recommended course of treatment or of using alternative treatments.
5. Understand that cases may be closed if the client:
  - i. Relocates out of the service area
  - ii. Is no longer eligible for the service(s)
  - iii. Discontinues the service(s)
  - iv. No longer needs the service(s)
  - v. Puts the agency, service provider, or other clients at risk
  - vi. Uses the service(s) improperly or has not complied with the services agreement
  - vii. Is deceased
  - viii. Has had no direct agency contact, after repeated attempts, for a period of 12 months
6. Keep your appointments and commitments at this agency or inform the agency promptly if you cannot do so.
7. Keep your provider or main contact informed about how to reach you confidentially by phone, mail, or other means.



8. Follow the agency's rules and regulations concerning patient/client care and conduct.
9. Be considerate of your providers and fellow clients/patients and treat them with the respect you yourself expect.
10. Refrain from the use of profanity or abusive or hostile language; threats, violence, or intimidations; carrying weapons of any sort; theft or vandalism; sexual harassment and misconduct.
11. If you are a person living with a Substance Use Disorder, please be open and honest with your provider about your substance use so that any issues can be properly addressed.

**For More Help or Information**

Your first step in getting more information involving any complaints or grievances is to speak with your provider or a designated client services representative or patient or treatment advocate at the agency. If this does not resolve the problem in a reasonable time span, or if serious concerns or issues arise and you would like to speak with someone outside the agency, you may call the number below for confidential, independent information and assistance.

**Division of HIV and STD Programs** | [Customer Support Program](#)

(800) 260-8787 | 8:00 am – 5:00 Monday – Friday

## **APPENDIX C: TELEHEALTH RESOURCES**

- **Federal and National Resources:**
  - HRSA's Ryan White HIV/AIDS Program Expanding HIV Care Through Telehealth CARE Action Newsletter October 2019:  
<https://hab.hrsa.gov/sites/default/files/hab/Publications/careactionnewsletter/telehealth.pdf>
- **Telehealth Discretion During Coronavirus:**
  - AAFP Comprehensive Telehealth Toolkit:  
[https://www.aafp.org/dam/AAFP/documents/practice\\_management/telehealth/2020-AAFP-Telehealth-Toolkit.pdf](https://www.aafp.org/dam/AAFP/documents/practice_management/telehealth/2020-AAFP-Telehealth-Toolkit.pdf)
  - ACP Telehealth Guidance & Resources: <https://www.acponline.org/practice-resources/business-resources/telehealth>
  - ACP Telemedicine Checklist: [https://www.acponline.org/system/files/documents/practice-resources/health-information-technology/telehealth/video\\_visit\\_telemedicine\\_checklist\\_web.pdf](https://www.acponline.org/system/files/documents/practice-resources/health-information-technology/telehealth/video_visit_telemedicine_checklist_web.pdf)
  - AMA Telehealth Quick Guide: <https://www.ama-assn.org/practice-management/digital/ama-telehealth-quick-guide>
  - CMS Flexibilities for Physicians: <https://www.cms.gov/files/document/covid-19-physicians-and-practitioners.pdf> - "Under the CARES Act, CMS is waiving the requirements of section 1834(m)(1) of the ACT and 42 CFR § 410.78(a)(3) for use of interactive telecommunications systems to furnish telehealth services, to the extent they require use of video technology, for certain services. This waiver allows the use of audio-only equipment to furnish services described by the codes for audio-only telephone evaluation and management services, and behavioral health counseling and educational services."
  - CMS Flexibilities for RHCs and FQHCs: <https://www.cms.gov/files/document/covid-rural-health-clinics.pdf> - "Medicare telehealth services generally require an interactive audio and video telecommunications system that permits real-time communication between the practitioner and the patient. (During the PHE, some telehealth services can be furnished using audio-only technology.)"
  - CMS Fact Sheet on Virtual Services: <https://www.cms.gov/newsroom/fact-sheets/medicare-telemedicine-health-care-provider-fact-sheet>
  - [Notification of Enforcement Discretion for Telehealth Remote Communications During the COVID-19 Nationwide Public Health Emergency](#)
  - [Using Telehealth to Expand Access to Essential Health Services during the COVID-19 Pandemic](#)



**Standards & Best Practices Committee**  
**Universal Service Standards and Patient Bill of Rights and Responsibilities**  
**Reviewer/Public Comments as of 9/29/23**

Name/Source	Comments	Recommendation
Committee Comments: February 7, 2023	<p>Committee members and attendees provided the following recommendations for revising the document:</p> <ul style="list-style-type: none"><li>• Add “Undetectable = Untransmittable” language to the introduction section</li><li>• Include Hepatitis C (HCV) and Sexually Transmitted Infection (STI) testing</li><li>• Update the Grievance procedures information and list the DHSP Customer Support Line</li><li>• Need clarification and further discussion on the intent behind the phrasing “Process that occurs during involuntary removal” found in Section 2.5</li><li>• Add information on training on providing care for older adults (geriatric population) and mental health first aid to Section 3.3</li><li>• Add other examples on approaches to coordinating care between the Ryan White Program, CalAIM/Medi-Cal to Section 3.5</li><li>• Add information on “lived experience” to Section 4.1</li><li>• Update the terminology from “Substance Abuse” to “Substance Use” in Section 6.2</li><li>• Need clarification and further discussion for addressing patient behavior expectations when seeking care at DHSP-funded clinics. The Committee will consider looking at the intake section and the general agency policies to include a policy regarding “Case Closure or Client/Case discharges”.</li><li>• Recommendation to expand the description of patient expectations in the “Patient Bill of Rights and Responsibilities” found in Section 6.3</li><li>• Appendix B, Section B, item 4 needs to be reworded</li><li>• Appendix B, Section D, item 6 needs to be deleted</li><li>• Appendix B, Section F, item 7-9 needs further discussion to address client behavioral issues and involuntary client discharge procedures</li></ul>	



**Standards & Best Practices Committee**  
**Universal Service Standards and Patient Bill of Rights and Responsibilities**  
**Reviewer/Public Comments as of 9/29/23**

Name/Source	Comments	Recommendation
Committee Comments: April 4, 2023	<ul style="list-style-type: none"><li>• On item 3, replace "given" with "provided"</li><li>• On item 4, replace "other treatments" to "alternative treatments"</li><li>• On item 4, replace "accept the consequences of failing to adhere to the recommended course of treatment" to "understand the consequences of not adhering to the recommended treatment"</li><li>• On item 9, separate into two items to read as follows: Revised Item 9, "Refrain from the use of profanity or abusive or hostile language; threats, violence or intimidations; carrying weapons of any sort; theft or vandalism." Item 10, "If you are a person living with a substance use disorder, please be open and honest with your provider about your substance use so that any issues can be properly addressed."</li></ul>	
Committee Comments: May 2, 2023	<p>Committee members provided the following recommendations and edits for the Universal Service Standards and the Patient Bill of Rights:</p> <ul style="list-style-type: none"><li>• Under Appendix B, Section B, item 1: Edit to read "Department of Health and Human Services Guidelines"</li><li>• Under Appendix B, Section B, item 4: Edit to read "Have their phone calls and/or emails answered within 1-5 business days, based on the urgency of the matter"</li><li>• Under Appendix B, introduction: Edit to read "Patient Bill of Rights" and replace all other mentions to maintain consistency of phrasing</li><li>• Under "Referrals and Case Closure" section, standard 6.3 and 6.4: incorporate into the patient bill of rights phrasing regarding the procedure for case closures and the reasons for case closure</li></ul> <p>Document was posted for a public comment period on 5/5/23.</p>	



**Standards & Best Practices Committee**  
**Universal Service Standards and Patient Bill of Rights and Responsibilities**  
**Reviewer/Public Comments as of 9/29/23**

Name/Source	Comments	Recommendation
AIDS Healthcare Foundation	<p>The AIDS Healthcare Foundation (AHF) submitted the following. See the meeting packet for more details.</p> <ul style="list-style-type: none"><li>• Please compare Universal Service Standards with current guidelines and regulations and update standards with modern test, technology, guidelines, and regulations (regarding PPD and chest x-ray for TB)</li><li>• Currently, funding is insufficient to provide enough resources to accomplish all standards in the fashion written. Salaries are insufficient to prevent staff churn making consistent care very hard. Providers can achieve the key standards which is medication adherence and reducing viral load.</li><li>• Yes, the Universal Services Standards are very client-centered. What is missing is incorporating social determinants of health elements into existing standards as indicated in some comments above. Adding this layer of information on separately would require additional resources and therefore, funding. However, AHF has always been committed to removing barriers for our clients which included removing social determinants. This is what makes answer questions number 2 above so hard for AHF. There are an abundant number of Ryan White clients who need very time-consuming help which does not seem to be accounted for in the Universal Services Standards or funding.</li></ul>	



LOS ANGELES COUNTY  
**COMMISSION ON HIV**



# **MEDICAL CARE COORDINATION SERVICE STANDARDS**

**DRAFT FOR PUBLIC COMMENT**

**PUBLIC COMMENT PERIOD:**

**August 29, 2023—September 26, 2023**



**DRAFT FOR PUBLIC COMMENT**  
**MEDICAL CARE COORDINATION SERVICE STANDARDS**

**GUIDING QUESTIONS FOR PUBLIC COMMENTS**

The Los Angeles County Commission on HIV announces an opportunity for the public to submit comments for the draft Medical Care Coordination (MCC) service standards being updates by the Standards and Best Practices Committee (SBP). The SBP Committee welcomes feedback from consumers, providers, community members, and any HIV stakeholders interested in improving HIV care in Los Angeles County. Please distribute the document widely within your networks. The document is included below and can be access at: <https://hiv.lacounty.gov/service-standards>

Email comments to: [HIVCOMM@LACHIV.ORG](mailto:HIVCOMM@LACHIV.ORG)

The Public Comment period ends on **September 26, 2023.**

When providing public comment, consider responding to the following:

1. Are the standards presented up-to-date and consistent with National standards of high-quality HIV and STD prevention services?
2. Are the standards reasonable and achievable for providers? Why or why not?
3. Are the proposed standards client-centered?
4. Is there anything missing related to HIV prevention and care?
5. Provide any additional comments/recommendations not discussed above.

**DRAFT FOR PUBLIC COMMENT**  
**MEDICAL CARE COORDINATION SERVICE STANDARDS**

**IMPORTANT:** The service standards for Medical Care Coordination adhere to requirements and restrictions from the federal agency, Health Resources and Services Administration (HRSA). The key documents used in developing standards are as follows:

- [Human Resource Services Administration \(HRSA\) HIV/AIDS Bureau \(HAB\) Policy Clarification Notice \(PCN\) # 16-02](#) (Revised 10/22/18): Ryan White HIV/AIDS Program Services: Eligible Individuals & Allowable Uses of Funds
- [HRSA HAB, Division of Metropolitan HIV/AIDS Programs: National Monitoring Standards](#) for Ryan White Part A Grantees: Program – Part A
- [Service Standards: Ryan White HIV/AIDS Programs](#)

## **INTRODUCTION**

Service standards for the [Ryan White HIV/AIDS Part A Program](#) (RWHAP) outline the elements and expectations a service provider should follow when implementing a specific service category. The purpose of the standards is to ensure that all RWHAP service providers offer the same fundamental components of the given service category. Additionally, the standards set the minimum level of care Ryan White-funded service providers may offer clients, however, service providers are encouraged to exceed these standards.

The [Los Angeles County Commission on HIV](#) (COH) developed the [Medical Care Coordination](#) (MCC) service standards to establish the minimum service necessary to provide coordinated medical and non-medical care to people living with HIV regardless of where services are received in the County. The development of the standards included review of an alignment with the [2018 HIV/AIDS Medical Care Coordination Service Guidelines](#) from the Los Angeles County Department of Public Health Division of HIV and STD Programs, as well as feedback from service providers, people living with HIV, members of the COH's Standards and Best Practices (SBP) Committee, COH caucuses, and the public-at-large. All service standards approved by the COH align with the [Universal Service Standards](#)<sup>1</sup> approved by the COH on February 11, 2021.

## **MEDICAL CARE COORDINATION OVERVIEW**

The Medical Care Coordination model is an integrated service model to fully respond to patient's unmet medical and non-medical support needs (e.g. mental health, substance use, and housing) through coordinated case management activities to support continuous engagement in care and adherence to antiretroviral therapy<sup>2</sup>.

MCC services include:

- Comprehensive assessment/reassessment
- Development and monitoring of an Integrated Care Plan
- Brief interventions

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<sup>1</sup> The Universal Service Standards document is currently under review by the Standards and Best Practices Committee. A revised version of the document will be uploaded to the Commission on HIV website in early 2024.

<sup>2</sup> Adapted from the [2018 HIV/AIDS Medical Care Coordination Service Guidelines](#).

**DRAFT FOR PUBLIC COMMENT**  
**MEDICAL CARE COORDINATION SERVICE STANDARDS**

- Referrals
- Case conferences
- Patient retention services

The goals of MCC include:

- Increase retention in HIV care
- Improve adherence to antiretroviral therapy (ART)
- Link patients with identified need to mental health<sup>3</sup>, substance use, specialty care, and housing resources, and other support services
- Reduce HIV transmission through sexual risk and substance use reduction counseling and education

All programs will use available standards of care to inform clients of their services and will provide services in accordance with legal and ethical standards. Maintaining confidentiality is critical and all programs must comply with the Health Insurance Portability and Accountability Act (HIPAA) standards for information disclosure.

### **MEDICAL CARE COORDINATION MODEL**

All patients receiving medical care in Ryan White-funded clinics are routinely screened for Medical Care Coordination (MCC) based on clinical and psychosocial criteria. The patients who are identified as candidates for MCC services or who are directly referred by their medical provider are then enrolled into the MCC program.

Physical co-location of the medical outpatient clinics and MCC programs and medical team is necessary and will be determined based on the needs of the program, the patient population, and the providers delivering the service. MCC programs must operate from a central location that serves as an administrative hub and primary program venue. MCC is an integrated approach to care, rather than a location where care is provided.

MCC teams are integrated into the medical home as part of the medical care team to ensure the Medical Care Manager, Patient Care Manager, Case Worker, and Retention Outreach Specialist are able to work together and directly with the patient. The Medical Care Manager is responsible for the patient's clinical needs and will directly track and address all medical components of the Integrated Care Plan, which is developed by the MCC team and patient, for anyone eligible for the service. The Patient Care Manager will work with the Medical Care Manager to address the patient's psychosocial needs, and track and supervise these components of the Integrated Care Plan.

Case Workers are the liaison between HIV Counseling and Testing sites and the medical clinic to ensure that new patients are enrolled in medical care in a timely fashion. Case workers address the patient's socioeconomic needs and assists with patient monitoring and tracking outcomes. Depending on the size of the program and volume of patients, the program may employ additional case workers who are directly supervised by the care manager. In the case of a smaller program, the Medical and Patient Care Managers directly support all patients on an ongoing basis.

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<sup>3</sup> The terms *mental health* and *behavioral health* are often used interchangeably. For the purposes of the Medical Care Coordination service standards, *mental health* is used and is intended to encompass a broad range of related diagnoses and services necessary to achieve optimal patient health outcomes.

**MEDICAL CARE COORDINATION SERVICE STANDARDS**

The retention outreach specialist will directly engage clients who are at-risk of falling out of care or are lost to care. The retention outreach specialist is responsible for reaching the patients through all available means of communication, including but not limited to phone calls, text messages, emails, physical mail, and street outreach to parks, food pantries, and shelters.

All members of the MCC team have a responsibility to serve as a contact to each patient for continued care and support. Care coordination programs may choose to engage additional providers for specific services (e.g., mental health, substance use,) or may establish comprehensive service agreements with such providers that will facilitate the program's access to those additional services. Memoranda of Understanding between the grantee and the provider/agency must be submitted to the Los Angeles County Department of Public Health Division of HIV and STD Programs.

**SERVICE COMPONENTS**

MCC services are patient-centered activities that focus on facilitating access to, utilization of, and engagement in primary health care services, as well as coordinating and integrating all services along the continuum of care for patients living with HIV. All MCC services should aim to increase the patient's sense of empowerment, self-advocacy, and medical self-management, as well as enhance the overall health status of the patient. Programs must ensure patients are given the opportunity to ask questions and receive accurate answers regarding services provided by MCC staff and other professionals to whom they are referred. These discussions build the provider-patient relationship, serve to develop trust and confidence, and empower patients to be active partners in decisions about their health care. In addition, MCC services will be culturally and linguistically appropriate.

The overall emphasis of ongoing MCC services should be on facilitating the coordination, sequencing, and integration of primary health care, specialty care, and all other services in the continuum of care to achieve optimal health outcomes.

MCC services in Los Angeles County will include (at minimum):

- Comprehensive assessment/reassessment
- Integrated Care Plan
- Brief interventions
- Referrals, coordination of care, and linkages
- Case conferences
- Patient retention services

**PATIENT ELIGIBILITY**

Patient eligibility is determined at intake, which includes the collection of demographic data, emergency contact information, relative/significant other, and eligibility documentation. Although MCC is a Ryan White Program, patients do not need to be receiving Ryan White funded medical care or support services to receive MCC services.

Ryan White Program eligibility includes individuals who:

- Reside in Los Angeles County
- Are age 12 years or older
- Have a household income equal to or below 500% Federal Poverty Level, and
- Are living with HIV

**DRAFT FOR PUBLIC COMMENT**  
**MEDICAL CARE COORDINATION SERVICE STANDARDS**

An intake process, which includes registration and eligibility, is required for every patient's point of entry into the MCC service system. If an agency or other funded entity has the required patient information and documentation on file in the agency record or in the countywide data management system, further intake is not required to avoid burden on client. Patient confidentiality will be strictly maintained and enforced.

The client file will include the following information (at minimum):

- Date of intake
- Client name, mailing address<sup>4</sup> and telephone number
- Proof of Los Angeles County residency
- Verification of financial eligibility for services
- Verification of medical insurance
- Emergency contact's name, home address and telephone number
- Required Forms: Programs must develop the following forms in accordance with State and local guidelines.
- Release of Information<sup>5</sup>
- Confidentiality policy
- Consent to Receive Services
- [Patient Bill of Rights and Responsibilities](#)<sup>6</sup>
- [Patient Grievance Procedures](#)
- Notice of Privacy Practices (HIPAA)

#### **PATIENT ASSESSMENT/REASSESSMENT**

The Medical Care Coordination assessment is the systematic and continuous collection of data and information about the patient and their need for MCC services. The assessment is a countywide standardized acute assessment tool and is used to identify and evaluate a patient's medical, physical, psychosocial, environmental, and financial strengths, needs and resources. While the assessment helps guide discussion between the MCC team and the patient, and ensures specific domains are addressed, it is not exhaustive. The patient assessment and reassessments must be conducted collaboratively and in a coordinated manner by the Medical Care Manager and Patient Care Manager team. The medical information and medical assessment portions of the assessment and reassessment must be completed by the Medical Care Manager.

The comprehensive assessment determines the:

- Patient needs for treatment and support services, and capacity to meet those needs
- Integrated Care Plan
- Ability of the patient's social support network to help meet patient needs
- Involvement of other health and/or supportive agencies in patient care
- Areas in which the patient requires assistance in securing services

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<sup>4</sup> For patients without an address, a signed affidavit declaring they are homeless should be kept on file.

<sup>5</sup> Must specify what information is being released and to whom

<sup>6</sup> Service providers are to provide a copy of the Commission on HIV [Patient Bill of Rights and Responsibilities](#) to clients.

**NOTE:** The document is currently under review by the Standards and Best Practices Committee. A revised version of the document will be uploaded to the Commission on HIV website in early 2024.

## **MEDICAL CARE COORDINATION SERVICE STANDARDS**

Patient acuity levels will be determined based on responses of the comprehensive assessment. Emergencies or medical and/or psychosocial crisis may require quick coordination decisions to mitigate the acute presenting issues before completing the entire intake/assessment. Acuity levels will be updated through reassessment dependent on patient need but should be conducted annually at minimum. We need to add language that the re-assessment process should be shorter and verify the need to remain in MCC and update acuity levels. DHSP will need to develop a shorter re-assessment form.

The acuity levels are as follows:

- **Self-managed:** For patients presenting some need, but whose needs are easily addressed; refer to other Ryan White services.
- **Moderate acuity:** For patients presenting some need, but whose needs are relatively easily addressed.
- **High acuity:** For patients presenting the most complex and challenging needs; and
- **Severe acuity:** For patients presenting in crisis who require immediate, high frequency and/or prolonged contact.

Acuity levels may be adjusted based on MCC team's understanding of patient needs not captured on the assessment/reassessment

### **INTEGRATED CARE PLAN**

The Integrated Care Plan (ICP) is an individualized multidisciplinary service plan to be completed following the completion of the comprehensive assessment. The ICP is patient centered with the patient as an active participant in its development together with the Medical Care Manager and Patient Care Manager. The plan should be guided by needs identified by domains from the assessment and additional information expressed to the MCC team.

Assessment domains are based on the following:

- Health Status
- Quality of Life/Self-Care
- Antiretroviral Knowledge & Adherence
- Medical Access, Linkage and Retention
- Housing
- Financial Stability
- Transportation
- Legal Needs/End of Life Needs
- Support Systems and Relationships
- Risk Behavior
- Substance use and Addiction
- Mental Health

In rare cases, due to the type of treatment, immediacy of services and/or their confidential nature (e.g., mental health, legal services), the ICP may be limited to referencing, rather than detailing, a specific treatment plan and/or the patient's agreement to seek and access those specific services.

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**PROGRESS NOTES/MONITORING PATIENT PROGRESS**

ICP implementation and evaluation involve ongoing contact and interventions with, or on behalf of, the patient to ensure goals are addressed that work towards improving a patient's health and resolving psychosocial needs. Current dated and signed progress notes, detailing activities related to implementing and evaluating, will be kept on file in the patient record.

The following documentation is required (at minimum):

- Date, type, and description of all patient contact, attempted contact and actions taken on behalf of the patient
- Changes in the patient's condition or circumstances
- Progress made towards achieving goals identified in the ICP
- Barriers identified in reaching goals and actions taken to resolve them
- Current status, results, and barriers to linking referrals and interventions
- Time spent with, or on behalf of, the patient
- Care coordination staff's signature and professional title
- Follow up within 1-5 business day with patients who miss an MCC appointment. If follow-up activities are not appropriate or cannot be conducted within the prescribed time, care coordination staff will document reason(s) for the delay.
- Collaborating with the patient's other service providers for coordination and follow-up

**BRIEF INTERVENTIONS**

Brief interventions are short sessions that raise awareness of risks and motivates patient toward acknowledgement of an identified behavioral issue. The goal of the brief intervention is to help the patient see a connection between their behavior and their health and wellbeing. Based on the goals and objectives identified in the patient's ICP, MCC team members shall deliver brief interventions designed to promote treatment adherence and overall wellness for MCC patients. The brief interventions are not a substitute for long-term care for patients with a high level of need; referrals to more intensive care may be warranted in those situations. For example, patients with severe or complex mental health needs should be referred to the appropriate specialist.

MCC intervention activities primarily focus on:

- Promoting Antiretroviral Therapy Adherence
- Risk Reduction Counseling<sup>7</sup>
- Engagement in HIV care
- Mental Health
- Re-engagement in HIV care
- Disclosure Assistance
- Housing support and referrals
- Other activities that improve the overall patient wellness

**PATIENT SELF-EFFICACY AND CARE**

MCC teams will teach patients and their caregiver's effective HIV disease self-efficacy skills to improve self-sufficiency health outcomes with attention to meeting the cultural needs and challenges of the patients. Staff will educate clients and caregivers about maintaining an undetectable viral load will result

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<sup>7</sup> Includes sexual and substance use risk reduction counseling.



**MEDICAL CARE COORDINATION SERVICE STANDARDS**

in little to no risk of HIV transmission. MCC teams will educate and empower clients to interact effectively with all levels of service providers and to become increasingly informed and independent consumers.

**REFERRALS**

Programs providing MCC services will actively collaborate with other agencies to maximize their capacity to provide referrals to the full spectrum of HIV-related services. Programs must maintain a comprehensive list of service providers--both internal and external-- for the full spectrum of HIV-related and other services. The MCC team should refer patients to appropriate services based on needs identified in the assessment and reassessment and described in the Integrated Care Plan.

Programs will develop written protocols, or use existing agency protocol, for referring patients to other providers, networks and/or systems. Referrals must be tracked and monitored to ensure linkage to referrals are documented. MCC teams are responsible for working with patients to increase follow through in linking referrals.

**CASE CONFERENCES**

Multidisciplinary case conferences, formal and informal, are a critical component of MCC services and help integrate the MCC team into the medical care team. Case conferences convene a patient's MCC team and other key care providers (e.g. physician, nurse practitioner, physician assistant) to assess progress in meeting the needs identified in the patient's ICP and to strategize further responses.

Case conferences are an opportunity to address major life transitions and changes in health status for the patient with other members of the care team and should be conducted when possible. Programs are expected to convene case conferences based on patient need and acuity level.

Documentation of case conferences shall be maintained within each patient record and include:

- Date of case conference
- Names and titles of participants
- Medical and psychosocial issues and concerns identified
- Description of recommended guidance
- Follow-up plan
- Results of implementing guidance and follow-up

**PATIENT RETENTION**

Agencies or medical homes providing MCC services will develop and implement a plan that guides the agency's efforts to re-engage patients into care:

- Patients at the clinic who have fallen out of care
- Patients who are aware of their HIV status, but not in care (i.e. unmet need)
- Patients at risk for falling out of care

Retention Outreach Specialists (ROS) are responsible for following up with patients that the MCC team has not been able to engage or re-engage through existing resources. This includes attempting to locate patients that have missed an HIV medical or MCC appointment. Locating patients may entail visiting the patient's last known address and/or sites of frequent socialization (e.g. food pantry, parks, community centers), contacting patients' other service providers, researching whether the patient is incarcerated, or other methods to bring the patient back into HIV care.

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Retention Outreach Specialist will:

- Identify clinic patients not engaged in HIV medical care within the past 7 months.
- Work as an integral part of the medical care coordination (MCC) services team, including participating in team meetings.
- Act as liaison for clinic patients recently released from incarceration to ensure timely reengagement into HIV medical care.
- Work with out of care clinic patients to identify and address potential and/or existing barriers to engagement in medical care.
- Utilize motivational interviewing techniques to encourage patients to engage in and/or reengage into HIV medical care.

Programs will strive to retain patients in medical care coordination services. To ensure continuity of service and retention of patients, programs should follow existing agency specific policies regarding broken appointments. Follow-up may include telephone calls, written correspondence and/or direct contact. Programs will demonstrate due diligence through multiple efforts to contact patients by phone or by mail and document efforts in progress notes within the patient record. In addition, programs will develop and implement a contact policy and procedure to ensure that patients who are homeless or report no contact information are not lost to follow-up.

## **DISENROLLMENT**

The disenrollment process includes formally notifying patients of pending disenrollment and completing a disenrollment summary to be kept on file in the patient record. All attempts to contact the patient and notifications about disenrollment will be documented in the patient file, along with the reason for disenrollment. Note that cases often remain open, and should not be closed, so that the Retention Outreach Specialists can locate and rescreen patients.

Clients may be disenrolled if:

- Relocates out of the service area
- Has had no direct program contact in the past six months despite multiple attempts by staff to contact the client
- Is ineligible for the service
- Discontinues the service
- Uses the service improperly or has not complied with the client services agreement
- Is deceased
- No longer needs the service

When appropriate, disenrollment summaries will include a plan for continued success and ongoing resources to potentially be utilized. At minimum, disenrollment summaries will include:

- Date and signature of both the Medical and Patient Care Managers
- Date of disenrollment
- Status of the Integrated Care Plan
- Status of primary health care and support service utilization
- Referrals provided
- Reasons for disenrollment and criteria for reentry into services

**MEDICAL CARE COORDINATION SERVICE STANDARDS**

**STAFFING REQUIREMENTS AND QUALIFICATIONS**

Individuals on the MCC team must be in good standing and hold all required licenses, registration, and/or degrees in accordance with applicable State and federal regulations as well as requirements of the Los Angeles County Department of Public Health, Division of HIV & STD Programs. At minimum, all MCC staff will be able to provide timely, linguistically, and culturally competent care to people living with HIV. MCC staff will complete orientation through their respective hiring agency, including a review of established programmatic guidelines, and supplemental trainings as required by the Los Angeles County Department of Public Health, Division of HIV and STD Programs.

Staff should also be trained by their agency on patient confidentiality and HIPAA regulations, and de-escalation techniques. It is recommended that MCC teams across agencies convene at least once a year to discuss best practices, outcomes, and exchange ideas on how to best provide patient care through MCC.

The minimum requirements for MCC staff are:

- Medical Care Manager must possess a valid license as a registered nurse (RN) in the state of California.
- Patient Care Manager must possess a master's degree in one of these disciplines: Social Work, Counseling, Psychology, Marriage, and Family Counseling, and/or related Human Services field.
- Case Worker(s) must possess a bachelor's degree in nursing, Social Work, Counseling, Psychology, Human Services; OR possess a license as a vocational nurse (LVN) or have demonstrated experience working in the HIV field.
- Retention Outreach Specialist shall possess the following requirements:
  - Experience in conducting outreach to engage individuals; and
  - Shall have good interpersonal skills; experience providing crisis intervention; knowledge of HIV risk behaviors, youth development, human sexuality, or substance use disorders; ability to advocate for clients; and be culturally and linguistically competent.

The core MCC team members above may engage other specialists, such as but not limited to, mental health therapists, housing specialists, and geriatricians to address the needs of the client.

**TRANSLATION/LANGUAGE INTERPRETERS**

Federal and State language access laws<sup>8,9</sup> require health care facilities that receive federal or state funding to provide competent interpretation services to limited English proficiency patients at no cost, to ensure equal and meaningful access to health care services. MCC staff must develop procedures for the provision of such services, including the hiring of staff able to provide services in the native language of limited English proficiency patients and/or staff reflective of the population they serve.

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<sup>8</sup> [Civil Rights Division | Title VI of the Civil Rights Act of 1964 \(justice.gov\)](https://www.justice.gov/civil-rights/division/vi/civil-rights-act-1964)

<sup>9</sup> California 1973 Dynally-Alatorre Bilingual Services Act can be access here <https://www.bsa.ca.gov/pdfs/reports/99110.pdf>

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**MEDICAL CARE COORDINATION SERVICE STANDARDS**

**SERVICE STANDARDS—MEDICAL CARE COORDINATION**

All contractors must meet the [Universal Service Standards](https://hiv.lacounty.gov/service-standards) approved by the COH in addition to the following Medical Care Coordination service standards<sup>10</sup>. The Universal Standards of Care can be accessed at: <https://hiv.lacounty.gov/service-standards>

SERVICE COMPONENT	STANDARD	MEASURE
PATIENT ELIGIBILITY	Eligibility determined by provider	Patient file includes: <ul style="list-style-type: none"><li>• Los Angeles County resident</li><li>• Age 12 years or older</li><li>• Household income equal to or below 500% FPL</li></ul>
	Required forms are discussed and completed	Signed and dated forms: <ul style="list-style-type: none"><li>• Release of information</li><li>• Confidentiality policy</li><li>• Consent to receive services</li><li>• COH Patient Bill of Rights and Responsibilities</li><li>• Grievance procedures</li><li>• Notice of privacy practices (HIPAA)</li></ul>
PATIENT ASSESSMENT AND REASSESSMENT	Acuity level assigned to patient based on assessment results.	Completed tool kept on file in patient record. Patient acuity level assigned as: <ul style="list-style-type: none"><li>• Self-managed</li><li>• Moderate</li><li>• High</li><li>• Severe</li></ul>
	Reassessments are conducted based on patient need, but annually at minimum to update patient acuity.	Program monitoring and reassessment on file
	Patients unable to actively participate in Medical Care Coordination services will be referred to home-based case management, skilled nursing, psychiatric services, or hospice care.	Documentation of linked referral on file in patient record
INTEGRATED CARE PLAN	Integrated Care Plan will be developed collaboratively with the patient within 30 days of completing the assessment.	Integrated Care Plan on file includes: <ul style="list-style-type: none"><li>• Patient Name</li><li>• Patient Care Manager Name</li><li>• Medical Care Manager Name</li></ul>

<sup>10</sup> The Universal Service Standards can be accessed at <https://hiv.county.gov/service-standards>. **NOTE:** The Universal Service Standards document is currently under review by the Standards and Best Practices Committee. A revised version of the document will be uploaded to the Commission on HIV website in early 2024.

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		<ul style="list-style-type: none"> <li>• Date and patient signature</li> <li>• Date and PCM and MCM signature. Electronic signatures are acceptable</li> </ul>
<b>PROGRESS NOTES/MONITORING PATIENT PROGRESS</b>	<p>MCC team will monitor:</p> <ul style="list-style-type: none"> <li>• Implementation of Integrated Care Plan</li> <li>• Changes in the patient's condition or circumstances</li> <li>• Lab results</li> <li>• Adherence to medication</li> <li>• Completion of referrals</li> <li>• Delivery of brief interventions</li> <li>• Barriers to care and engagement</li> </ul>	<p>Progress notes on file include:</p> <ul style="list-style-type: none"> <li>• Date, type, and description of all patient contact, attempted contact and actions taken on behalf of the patient</li> <li>• Changes in the patient's condition or circumstances</li> <li>• Progress made toward achieving goals</li> <li>• Barriers to reaching goals and actions taken to resolve them</li> <li>• Current status and results of recommended referrals</li> <li>• Current status and results of recommended interventions</li> <li>• Time spent with patient</li> <li>• Care Team signatures. Electronic signatures are acceptable.</li> </ul>
<b>BRIEF INTERVENTIONS</b>	<p>Brief interventions may focus on:</p> <ul style="list-style-type: none"> <li>• Promoting Antiretroviral Therapy (ART) adherence</li> <li>• Risk Reduction Counseling</li> <li>• Engagement in HIV care</li> <li>• Mental Health</li> </ul>	Documentation of recommended interventions in progress notes.
<b>PATIENT SELF-EFFICACY AND CARE</b>	MCC team will education patients on the importance of maintaining an undetectable viral load, the importance of adhering to care, and increase their capacity to engage their own care.	Documentation of education on file in patient record.
<b>REFERRALS</b>	MCC team will provide referrals as needed based on assessment and reassessments. Agency or medical care home will maintain a comprehensive list of providers for full spectrum HIV-related and other service referrals.	Identified resources for referrals at provider agency (e.g. lists on file, access to websites).
	If needed, engage additional providers for specific support services (e.g. mental health, substance use).	Memoranda of Understanding (MOU) on file.
<b>CASE CONFERENCES</b>	MCC team will convene case conferences, formal and informal, to	<p>Documentation on file includes:</p> <ul style="list-style-type: none"> <li>• Date</li> <li>• Name/Titles of participants</li> </ul>

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	ensure coordination of care for patient.	<ul style="list-style-type: none"><li>• Identified medical and psychosocial issues and concerns</li><li>• Description of recommended guidance</li><li>• Follow-up plan</li><li>• Results of implemented guidance</li></ul>
<b>PATIENT RETENTION</b>	Agency or medical home will develop procedures or follow existing agency-specific policies to work with patients: <ul style="list-style-type: none"><li>• At the clinic who have fallen out of care</li><li>• Who are aware of HIV status, but not in care</li><li>• At risk for falling out of care</li></ul>	Documentation of attempted patient contact on file.
<b>DISENROLLMENT</b>	MCC team will follow up with patients who have missed appointments and may be pending disenrollment.	Number of attempts to contact and mode of communication documented in patient file.
	Cases may be disenrolled when the patient: <ul style="list-style-type: none"><li>• Relocated out of the service area</li><li>• Has had no direct program contact in the past six months despite multiple attempts by staff to contact the client</li><li>• Is ineligible for the services</li><li>• Discontinues the service</li><li>• Uses the service improperly or has not complied with the client services agreement</li><li>• Is deceased</li><li>• No longer needs the service</li></ul>	Justification for disenrollment documented in patient file.
<b>STAFFING REQUIREMENTS</b>	<p>MCC team will include:</p> <ul style="list-style-type: none"><li>• Medical Care Manager</li><li>• Patient Care Manager</li><li>• Case Worker(s)</li><li>• Retention Outreach Specialist</li></ul> <p>The core MCC team members above may engage other specialists, such as but not limited to, mental health therapists, housing specialists, and geriatricians to address the needs of the client.</p>	<p>Documentation of required licenses on file:</p> <ul style="list-style-type: none"><li>• Medical Care Manager: RN license in the State of CA</li><li>• Patient Care Manager: master's degree in social work, Counseling, Psychology, Marriage and Family Counseling, and/or related Human Services field.</li><li>• Case Worker(s): bachelor's degree in nursing, Social</li></ul>

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**MEDICAL CARE COORDINATION SERVICE STANDARDS**

		<p>Work, Counseling, Psychology, Human Services OR possess a license as a vocational nurse (LVN) OR have demonstrated experience working in the HIV field.</p> <ul style="list-style-type: none"><li>• Retention Outreach Specialist: 1) Experience in conducting outreach to engage individuals; and 2) Shall have good interpersonal skills; experience providing crisis intervention; knowledge of HIV risk behaviors, youth development, human sexuality, or substance use disorders; ability to advocate for clients; and be culturally and linguistically competent.</li></ul>
<b>TRANSLATION AND LANGUAGE INTERPRETERS</b>	MCC programs will develop or utilized existing agency-specific policies to provider interpretation services to patients at no cost.	Policy on file at agency.

**REFERENCES**

Care Coordination. Content last reviewed August 2018. Agency for Healthcare Research and Quality. Rockville, MD. <http://ahrq.gov/professionals/prevention-chronic-care/improve/coordination/index.html>

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Garland WH, Oksuzyan S, Mejia M, and Kulkarni S. Medical Care Coordination Services for Persons Living with HIV in Los Angeles County: A Robust Strategy to Strengthen the HIV Care Continuum. Los Angeles County Department of Public Health. October 2017.

Division of HIV and STD Programs, Los Angeles County Department of Public Health. Los Angeles County HIV/AIDS Strategy for 2020 and Beyond. December 2017. Retrieved from <https://www.lacounty.hiv/about/>.

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**DEFINITIONS AND DESCRIPTIONS**



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**MEDICAL CARE COORDINATION SERVICE STANDARDS**

**Assessment** is a cooperative and interactive face-to-face interview process during which the patient's medical, physical, psychosocial, environmental, and financial strengths, needs and resources are identified and evaluated.

**Intake** determines a person's eligibility for Medical Care Coordination services.

**Medical Care Coordination (MCC)** integrates the efforts of medical and social service providers by developing and implementing an integrated care plan.

**Medical Care Managers** will be licensed RNs and be responsible for the patient's clinical needs and will directly track and address all medical components of the Integrated Care Plan.

**Retention Outreach Specialists** promote the availability of and access to Medical Care Coordination services to service providers and patients at higher risk of falling out of continuous care or are lost to care.

**Patient Care Managers** will hold a master's degree in social work (MSW) or related degree (e.g., psychology, human services, counseling) and are responsible for the patient's psychosocial needs and will track, address and or supervise these components of the Integrated Care Plan.

**Case Workers** must possess either a bachelor's degree in nursing (BSN), Social Work, Counseling, Psychology, Marriage and Family Counseling (requires a master's degree), Human Services, a license as a vocational nurse (LVN) or demonstrated experience working in the HIV field. Case workers address the patient's socioeconomic needs and assists with patient monitoring and tracking outcomes. Case Workers are the liaison between HIV Counseling and Testing sites and the medical clinic to ensure that new patients are enrolled in medical care in a timely fashion.

**Reassessment** is a periodic assessment of a patient's needs and progress in meeting the objectives as established within the Integrated Care Plan.

**Disenrollment** is a systematic process of disenrolling patients from active MCC services.



**Standards & Best Practices Committee**  
**Medical Care Coordination (MCC) Services Standards**  
**Reviewer/Public Comments as of 9/29/23**

<b>Name/Source</b>	<b>Comments</b>	<b>Recommendation</b>
SBP Committee Comments: April, 4, 2023	<ul style="list-style-type: none"><li>Wendy Garland reported that in 2021 a group of MCC team members from different agencies convened to develop a “MCC Feedback Survey” designed to gain insights in to the MCC program and identify areas of improvement. The survey contains questions on different domains including the assessment process, care plan development, referral documentation, brief interventions, case conferencing, reporting mechanisms, and administrative processes that facilitate or hinder service delivery. She noted that the survey results can assist the Committee in determining areas to focus on when reviewing the MCC service standard.</li></ul>	<ul style="list-style-type: none"><li>Invite members of the MCC Feedback Committee to the May SBP Committee meeting to present key findings from their survey and discuss their recommendations for updating the MCC standards.</li></ul>
SBP Committee Comments: May 2, 2023	<ul style="list-style-type: none"><li>Lauren Gersh, Patient Care Manager at APLA Health, provided a presentation on the “MCC Feedback Survey” developed by the MCC Feedback Committee. The following are key comments from the presentation:<ul style="list-style-type: none"><li>Shorten second assessment/reassessments and to add mental health question(s) to screener</li><li>Consider adding a referral process for additional services such as: therapist, housing specialist, enrollment specialist, harm reduction counselor, linkage to care coordinators</li><li>Technical Assistance needs to go beyond critique and have it be more supportive of the work</li><li>Increase number of trainings, in particular on brief interventions, best practices, initial MCC training needs more focus on the actual work that happens and go beyond “motivational interviewing” training</li><li>There needs to be a clear understanding of the different roles and responsibilities and the collaboration that can happen between the team members</li></ul></li></ul>	<ul style="list-style-type: none"><li>Add “Mental Health” as a question on the assessment/reassessment screener</li><li>Add language that the re-assessment process should be shorter and should verify the need to remain in MCC and update acuity levels</li><li>Recommend that DHSP develop a shorter re-assessment form</li><li>Add “The core MCC team members above may engage other specialists, such as but not limited to, mental health therapists, housing specialists, and geriatricians to address the needs of the client,” at the end of the “Staffing Requirements and Qualifications” service component and service standard sections.</li><li>Recommend a review of the DHSP requirements that limit MCC team involvement in recently diagnosed cases/before an initial assessment has been completed.</li></ul>



**Standards & Best Practices Committee**  
**Medical Care Coordination (MCC) Services Standards**  
**Reviewer/Public Comments as of 9/29/23**

Name/Source	Comments	Recommendation
	<ul style="list-style-type: none"><li>○ Recommendation to identify opportunities and clarification on how providers can be involved in the Commission on HIV beyond providing comments on items</li><li>● Harold San Agustin: At what point can MCC staff be involved in the care of newly diagnosed person? (e.g. a person who tests positive at a bathhouse or similar venue)</li></ul>	
SBP Committee Comments: June 6, 2023	<ul style="list-style-type: none"><li>● Edit the phrasing on the 2nd paragraph, first sentence: "The Commission developed the MCC to fall along with the HRSA Medical Case Management category."</li><li>● Can the SBP committee received a notification form DHSP with any items from the standards that they were not able to operationalize?</li><li>● Verify that the goals are aligned with the guidelines.</li><li>● Edit the capitalization of "Medical Care Coordination" throughout the document.</li><li>● Incorporate telehealth where appropriate and update the staffing section.</li><li>● Under key service components, consider a graphic for this section to make it easier to understand.</li><li>● For "Proof of income" note that a client can do a self-attestation. Clarify the HRSA requirements for "proof of income" and "proof of residency"</li><li>● Consider eliminating the diagnosis form as it can potentially violate confidentiality.</li><li>● Committee members recommended to modify the acuity levels to have them be more representative of what is happening.</li><li>● Assessment domains should include food insecurity, cigarettes, behavioral health should be mental health.</li></ul>	<ul style="list-style-type: none"><li>● Rewrite the introductory paragraphs to reflect the 2018 updates to the MCC guidelines; and state that the Commission's MCC standards fall under the "Medical Case Management" service standard category defined by the Health Resources and Services Administration (HRSA).</li><li>● Capitalization of "Medical Care Coordination" throughout the document for consistency.</li><li>● Edit "Staffing Requirements and Qualifications" section to include</li><li>● Add "For patients without an address, a signed affidavit declaring they are homeless should be kept on file" to the "Patient Eligibility" section as part of the intake process.</li><li>● Add phrasing, "Assessment domains are reviewed and updated every so often to assess their ongoing relevance to the program"</li><li>● Update "Behavioral" to "Mental Health" in the Assessment domains and throughout the document for consistency.</li></ul>



**Standards & Best Practices Committee**  
**Medical Care Coordination (MCC) Services Standards**  
**Reviewer/Public Comments as of 9/29/23**

Name/Source	Comments	Recommendation
<p>Linda Santiman, MA, LMFT Manager of Integrated Care</p> <p>Los Angeles LGBT Center</p>	<p><i>As someone who had worked as a MCC PCM since the start of MCC, and currently in management in MCC, I have seen the toll the cumbersome and overly complicated MCC system of operations has taken on both the consumers and the MCC providers. I believe that a major simplification of the systems would alleviate burden and allow more support, accessibility, and ultimately better health outcomes. My list of suggestions are as follows:</i></p> <ul style="list-style-type: none"><li><i>○ Cut the MCC assessment length in half. Simplify it so it takes half as long to conduct so consumers are more likely to agree to participating in the assessment. Also, take away the requirement for PCMs and MCMs to do it at the same time, so that rescheduling because of lack of coverage does not burden the client. Cut the tracker system in Casewatch out completely. This will cut out “red tape” in terms of eligibility. MCC services to consumers can be freed up without the trackers, so that MCC teams are more flexible in seeing them without MCC “exceptions”.</i></li><li><i>○ Cut out MCC enrolled or not enrolled. Any client with an HIV+ status should be able to see their MCC team and the MCC providers should get credit for all of the important work that they do.</i></li><li><i>○ Eliminate the 6-month Ryan White verification. Or at least do not make it mandatory for receiving RW coverage. This is a major barrier to care.</i></li></ul>	<ul style="list-style-type: none"><li><i>○ Recommend reducing the length of the MCC assessment.</i></li><li><i>○ Recommend removing the tracker system in Casewatch to reduce administrative burden on MCC staff and remove barrier to consumers accessing MCC services.</i></li><li><i>○ Recommend that any client with an HIV diagnosis have access to MCC services.</i></li></ul>
<p>AIDS Healthcare Foundation</p>	<p>AHF understands this section is under revision but would like to address retention efforts for clients lost to follow-up. The line that reads “Identify clinic patients not engaged in HIV medical care within the past 6 months.” AHF would like to see expanded to 7 months and 13 months to give the client an opportunity to re-engage prior to being dropped.</p>	



**Standards & Best Practices Committee**  
**Medical Care Coordination (MCC) Services Standards**  
**Reviewer/Public Comments as of 9/29/23**

Name/Source	Comments	Recommendation
SBP Committee Comments July 11, 2023	<ul style="list-style-type: none"><li>From Dr. Rebecca Cohen, DHSP: There is no current guidance on the development of a standard form for self-attestation affidavit for income and residency; the majority of contracted agencies design their own. There needs to be a review of the ways clients can prove eligibility to reduce barriers to care.</li><li>Lauren Gersh: Can clients use their Medi-Cal information as proof of income/residency? Staff spend significant time contacting patients for proof of residency and income as well as assisting clients with obtaining the documentation needed.</li><li>If the client needs service that your agency does not provide, they are referred to another agency.</li><li>Consider referring clients to the Linkage and Retention Program after the MCC team has made multiple attempts at contacting the client.</li></ul>	<ul style="list-style-type: none"><li>Recommend that Commission staff and DHSP staff review the HRSA Ryan White Policy Clarification Notice regarding eligibility and determine if clients can use Medi-Cal eligibility to meet the income and residency eligibility requirements for Ryan White Services.</li><li>Edit the "Progress Notes" section to read "follow-up within 1-5 days with patients"</li><li>Edit the "Brief Interventions" section to read "Interaction with the client that is supporting their goals and taking opportunities as appropriate to talk about promoting Antiretroviral Therapy (ART)"</li><li>Add "Risk Reduction Counseling, Substance Use Disorder, and Mental Health" to the "Brief Interventions" list</li><li>Edit the title of the "Case Closure" section to "Disenrollment"</li><li>Add "The MCC team should disenroll a client after</li></ul>
SBP Committee comments August 1, 2023	<ul style="list-style-type: none"><li>Dr. Rebecca Cohen, DHSP shared that there is HRSA guidance that allows the use of other state programs to verify eligibility for services (e.g. a client enrolled in Medi-Cal would have proof of income and client enrolled in Medi-Cal would have proof of HIV diagnosis and income). DHSP is also working on determining what documentation is acceptable for use in lieu of the current verification of eligibility form clients complete every 6 months/annually depending on the program.</li><li>Dr. Michael Green, DHSP, shared at the Operations Committee that Medi-Cal can be used to verify a client's income however Medi-Cal cannot be used as proof of residency since it is a statewide program. A client would still need to provide the DHSP-contracted agency some form of documentation to meet the HRSA eligibility requirement for receiving Ryan White services.</li></ul>	<ul style="list-style-type: none"><li>Add "despite multiple attempts by staff to contact the client" to the second bullet point describing reasons a client may be disenrolled.</li></ul>



**Standards & Best Practices Committee**  
**Medical Care Coordination (MCC) Services Standards**  
**Reviewer/Public Comments as of 9/29/23**

Name/Source	Comments	Recommendation
	<ul style="list-style-type: none"><li>• 6 months is a short period and should be expanded to a longer range to allow more time for case managers to follow-up with clients. There appears to be an administrative issues with Casewatch that is causing the automatic closure of cases that have not had a re-assessment or follow-up in 6 months.</li><li>• A recommendation to increase salaries was made however this item will be discussed internally within DHSP.</li><li>• Lauren Gersh identified the Medical Case Manager (MCM) as the hardest position to fill and with the highest retention issues. They suggested considering an LVN for the role however they expressed concerns that may arise if this change is made such as agencies intentionally hiring LVN over RNs as a cost-saving measure.</li><li>• Byron Patel agreed that the MCC staffing model could consider an LVN to fill the MCM position however he also expressed a similar concern regarding agencies opting for a less expensive staffing model to reduce costs. He added that the scope of practice for an LVN differs significantly to that of an RN and recommend that MCC teams consider hiring at least one RN as a resource for LVNs filling for MCM positions.</li><li>• E. Davies added that the requirements for the Retention Outreach Specialist (ROS) position does not seem aligned with the other positions on the MCC team.</li></ul>	
Consumer Caucus Meeting September 14, 2023	<ul style="list-style-type: none"><li>• MCC should model the City of Pasadena's PORT program to intervene before a PLWH drops out of care</li><li>• MCC was helpful pre-COVID while HIV was managed. However, mid/post COVID, MCC has not been accessible. Moreover, once other health-related issues surfaced, MCC shifted and was only helpful to a point, i.e., once recertification was completed, never heard back from MCC</li></ul>	



**Standards & Best Practices Committee**  
**Medical Care Coordination (MCC) Services Standards**  
**Reviewer/Public Comments as of 9/29/23**

Name/Source	Comments	Recommendation
	<p>Team. Does MCC drop people once their HIV is managed? Is MCC just for those with a new diagnosis?</p> <ul style="list-style-type: none"><li>• As a long-term PLWH, I have never been offered a MCC assessment and was told that MCC was just for RWP clients.</li><li>• As a long-term PLWH, while my HIV is managed, I have 14 other health-related issues that necessitate MCC services. I was never offered MCC services until recently and once I learned I was eligible, I reached out to a MCC Team member on 8/26. To date, I have yet to receive a response.</li><li>• MCC should include support services</li><li>• Is it possible to train providers to help stabilize PLWH rather than waiting for them to fall out of care?</li><li>• Reached out to a MCC Team member via a RWP-funded provider. MCC Team did not connect me to critical medical resources and no social services were offered.</li><li>• It took three (3) emergency room visits before MCC was offered. Once connected, I did not hear from a case manager for three (3) months.</li><li>• Need increased and expanded promotion of MCC and other RWP services.</li><li>• Long term PLWH—never heard of MCC</li><li>• Long term PLWH—never hear of MCC until COH participation</li><li>• There is no “real” coordination happening; the extent of MCC is someone giving you a phone number to call versus following through via a warm hand-off.</li></ul>	

## Standards of Care Proposals

1. Page 7: Follow up within one business day with patients who miss an MCC appointment
  - a. Not realistic
2. Page 8: Intervention options: Add other items, such as substance use, housing
  - a. Or: as long as it relates to overall patient wellness
3. Page 10: MCM should be open to LVN's
4. Page 11: ICP's should not have to be signed by patients if doing remotely
5. Page 13: More clarification about closing cases if no direct program contact in the past six months?
6. Aspects to add:
  - a. The standards omit content that is supportive of the direct service workers. This deficit ignores the humanity and sustainability of these workers, which furthermore affects the patient care.
  - b. Items to include:
    - i. The MCC program should be routinely evaluated and updated at least every 5 years with the collaboration and input of direct service workers
      1. Updates impact the following:
        - a. Updated meds and medical / MH conditions | DSM
        - b. Updated language (e.g. gender / sexuality, dating, harm reduction, etc.)
        - c. Trainings
        - d. Topics (e.g. Food insecurity)
        - e. Errors (e.g. in the software, discrepancies in the different guidelines, etc.)
        - f. Time frames of when to complete tasks by
        - g. Re-evaluation of contract goals (especially for annual hours and enrolled patients) and budgets
        - h. Opportunities to indicate hours when patients have "assessment due" or "tracker due" status or have no eligibility documentation
        - i. Software updates (i.e. Casewatch improvements)
        - j. Audit rubrics reviewed and updated
      - ii. Reassessments should not be longer in length than assessments
      - iii. Reassessments should not happen more than 2x/year
      - iv. All questions on reassessments should have the option to "decline to answer" so that pts are not required to answer the questions
      - v. MCC teams and individuals should be recognized for service in on-going ways
      - vi. Screener should include mental health question
      - vii. The acuity should be adjustable based on MCC team understanding patient needs not captured on the assessment / reassessment
      - viii. Audits should be returned to MCC teams within a certain time frame
      - ix. More options for referrals



- x. More options for Case Worker backgrounds
- xi. Housing specialist and therapist on the team
- xii. DHSP Communication / Relationship
  - 1. Improve meetings
  - 2. Improve trainings
  - 3. Improve and open up communication (e.g. regular email updates/information, master contact list sent out monthly)
  - 4. Provide opportunities for direct service providers to contribute to all changes / improvements to the program
  - 5. Regular feedback and review of monthly reports
  - 6. Requirements to include strengths and successes in audits



# PREVENTION SERVICES STANDARDS

Approved the Commission on HIV 06/14/18

Under Review by the Standards and Best  
Practices Committee. Version as of 06/01/23.

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## BACKGROUND

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**PURPOSE:** HIV Prevention Service Standards outline the essential elements of service delivery a provider agency must adhere to when implementing HIV prevention services. The purpose of the service standards is to ensure consistent high-quality service delivery throughout Los Angeles County. Service standards establish the minimal level of service delivery. Providers are encouraged to exceed this minimal level if able to, given their capacity and scope.

A multitude of factors at the structural-, environmental-, interpersonal-, and individual-level impact the risk of HIV infection. Therefore, a multitude of strategies (e.g. housing, employment, social marketing, counseling, condom distribution, etc.) may also serve to prevent the acquisition of HIV. Because it is not feasible to create standards for every potential prevention service, the HIV Prevention Service Standards described in this document focus on ensuring that every individual at risk of acquiring or transmitting HIV infection is successfully connected to and retained in the prevention service(s) that are appropriate for them at any given point in time.

Additionally, because there are many different types of organizations that may provide prevention services, it should be understood that not every category of prevention standards described herein will be applicable to all agencies. For example, an agency that provides HIV/STD testing only, will not necessarily be expected to provide adherence services for clients who are accessing PrEP.

**A NEW ERA OF HIV PREVENTION:** The overall approach to HIV prevention has shifted drastically in recent years, due largely to major improvements in HIV medication, or antiretroviral therapy (ART). According to the Centers for Disease Control and Prevention, “people who take ART daily as prescribed and achieve and maintain an undetectable viral load have effectively no risk of sexually transmitting the virus to an HIV-negative partner. When ART results in viral suppression, defined as less than 200 copies/ml or undetectable levels, it prevents sexual HIV transmission.”<sup>1</sup>

Treatment advancements have also ushered in a new era of HIV prophylaxis for HIV-negative individuals, specifically HIV pre-exposure prophylaxis (PrEP), and HIV post-exposure prophylaxis (PEP). PrEP is a daily pill taken by individuals who are HIV-negative before they are potentially exposed to HIV. PrEP, when taken consistently, is a highly effective prevention intervention. PEP is a 28-day course of an antiretroviral regimen taken within 72 hours of a high risk HIV exposure to prevent HIV seroconversion.

Given these scientific breakthroughs, the central tenets of today’s HIV prevention efforts focus on biomedical prevention interventions, including the viral suppression of HIV-positive individuals and widespread access to PrEP, particularly for populations that are

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<sup>1</sup> <https://www.cdc.gov/hiv/library/dcl/dcl/092717.html>

disproportionately impacted by HIV disease (i.e., Black and Latinx gay/bisexual/same-gender loving men, and transgender women of color).

**DEFINITION OF HIV PREVENTION SERVICES:** HIV Prevention Services are those services used alone or in combination to prevent the transmission of HIV. *Biomedical* HIV prevention refers to HIV prevention methods that use antiretroviral treatment (ART) to decrease the risk of HIV transmission by reducing the viral load of people living with HIV (PLWH) and/or by reducing the susceptibility of HIV infection among HIV-negative individuals (via PrEP and PEP).

**GOALS OF HIV PREVENTION EFFORTS IN LOS ANGELES COUNTY:** Aligned with the Los Angeles County Comprehensive HIV Plan (2017-2021)<sup>2</sup> and the National HIV/AIDS Strategy (NHAS)<sup>3</sup>, the overarching goals of HIV prevention efforts in Los Angeles County are to:

1. Reduce new HIV infections, and
2. Reduce HIV-related disparities and health inequities.

Furthermore, these service standards support the Los Angeles County HIV/AIDS Strategy for 2020 and Beyond goals:

1. Reduce annual HIV infections to 500 by 2020
2. Increase the proportion of persons living with HIV who are diagnosed to at least 90% by 2022
3. Increase the proportion of diagnosed people living with HIV who are virally suppressed to 90% by 2022

**METHOD/HIGH IMPACT PREVENTION:** In order to achieve our goals, we must implement a *High-Impact Prevention*<sup>4</sup> approach that utilizes combinations of scientifically proven, cost-effective, and scalable interventions targeted to the populations most disproportionately impacted by HIV in Los Angeles County, as indicated by those populations with the highest HIV incidence rates and the lowest rates of viral suppression. The Los Angeles County Comprehensive HIV Plan (2017-2021), based on the most recent surveillance data, identifies the following populations that experience the highest HIV incidence rates in Los Angeles County:

- Men who have Sex with Men (MSM)
- Black/African American MSM, Transwomen, and Cisgender Women
- Transwomen
- Young Men (18-29) who have Sex with Men (YMSM)
- Persons living in the Metro, South, and South Bay Service Planning Areas (SPAs)

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<sup>2</sup> Los Angeles County Commission on HIV and the Los Angeles County Department of Public Health Division of HIV and STD Programs. Los Angeles County Comprehensive HIV Plan (2017-2021), September 2016.

<sup>3</sup> The National HIV/AIDS Strategy for the United States: Updated to 2020. <https://www.aids.gov/federal-resources/national-hiv-aids-strategy/nhas-update.pdf>

<sup>4</sup> High-Impact HIV Prevention: CDC's Approach to Reducing HIV Infections in the United States. <https://www.cdc.gov/hiv/policies/hip/hip.html>

Among people living with HIV, the following populations have the lowest rates of viral suppression in Los Angeles County:

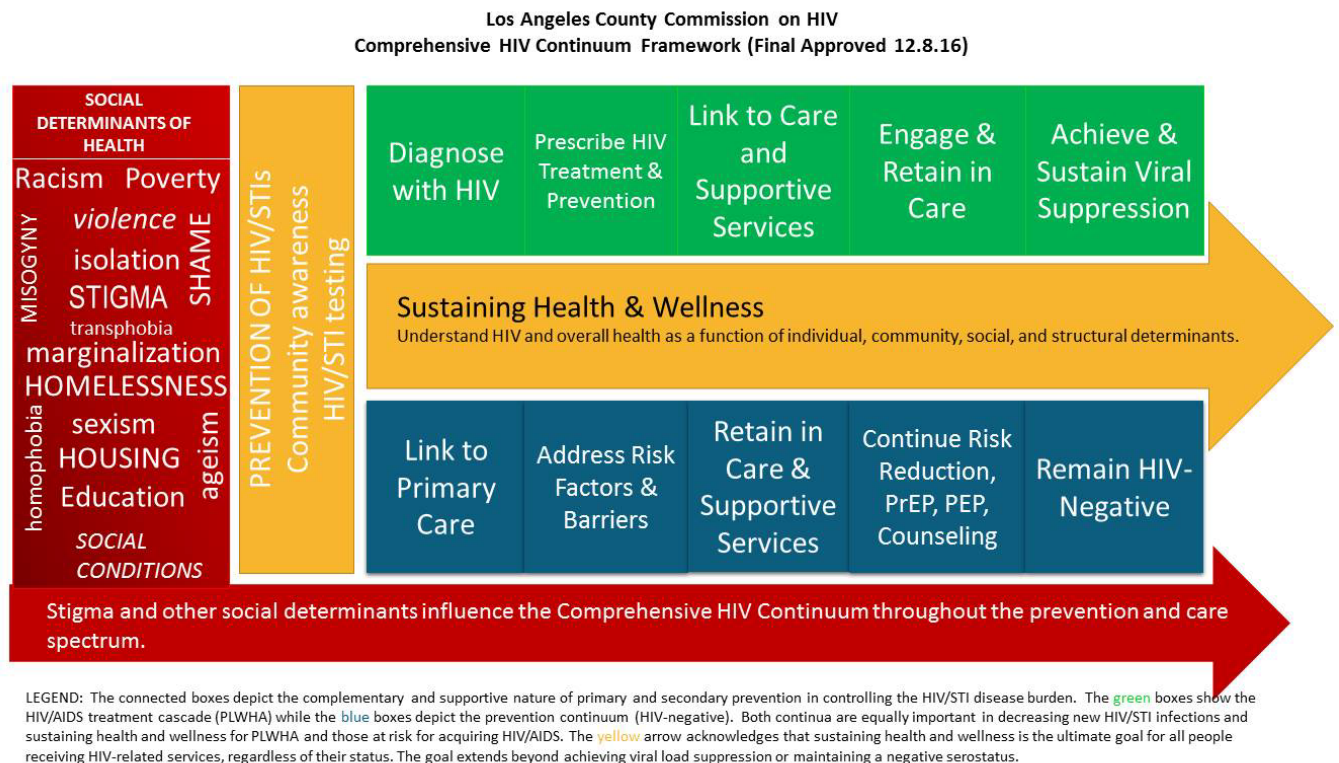
- Persons who inject drugs (PWID)
- Youth (18-29 years)
- Cisgender women
- Transgender persons
- Blacks/African Americans
- American Indians/Alaska Natives

In addition, there are many other populations and sub-populations highly impacted by HIV, including, but not limited to:

- Latino MSM
- Asian/Pacific Islander MSM
- Latina Cisgender women
- People between the ages of 13-17
- People over the age of 50
- Incarcerated populations
- Stimulant users
- Commercial Sex Workers
- Sex and needle-sharing partners of individuals who are HIV-positive

**FOUNDATION FOR DEVELOPMENT OF STANDARDS:** The Los Angeles County Commission on HIV's *Comprehensive HIV Continuum Framework*, depicted in Figure 1, below, was used to guide the development of the HIV Prevention Service Standards. The *Comprehensive HIV Continuum* is an aspirational framework that builds upon the social ecological model to underscore the importance of addressing HIV care and prevention across several dimensions. The connected boxes depict the complementary and supportive nature of primary and secondary prevention in controlling the HIV/STD disease burden. The green boxes depict the HIV Care Continuum (focused on people living with HIV), while the blue boxes depict the HIV Prevention Continuum (focused on HIV-negative individuals).

**Figure 1: The Los Angeles County Commission on HIV *Comprehensive HIV Continuum Framework***



**Standards Development Process:** The development of the HIV Prevention Service Standards included the input and feedback of service providers, consumers, members of the Standards and Best Practices Committee (SBP), and the Los Angeles County Department of Public Health, Division of HIV and STD Programs. In addition, four Expert Review Panels (ERPs) composed of subject matter experts were convened to provide extensive critique on proposed standards. Moreover, two community meetings were convened to further vet the proposed standards. All comments were thoroughly reviewed by the SBP Committee resulting in recommended revisions.

In order to guide the development of the HIV Prevention Service Standards, SBP Committee members, ERPs, and community stakeholders considered the following questions:

1. Are the standards up-to-date and consistent with national standards of high quality HIV and STD<sup>5</sup> prevention services?

<sup>5</sup> For the purposes of this document, we chose to use the term STD (Sexually Transmitted Disease), rather than STI (Sexually Transmitted Infection). Factors that we weighted in making this decision included: perceived stigma; literal meaning of *disease* versus *infection*; and alignment with county, state, and national departmental names.



2. Are the standards reasonable and achievable for providers?
3. Will the services meet consumer needs?
4. Are proposed standards client-centered?
5. What are the important outcomes we expect for people receiving these services? How can we measure whether or not the service is working for them?

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See Dr. H. Hunter Handsfield's article, "Sexually Transmitted Diseases, Infections, and Disorders: What's in a Name?" (<http://www.ncsddc.org/blog/sexually-transmitted-diseases-infections-and-disorders-what's-name>).

**UNIVERSAL HIV PREVENTION SERVICE STANDARDS:** In order to achieve the goals of reducing new HIV infections and HIV-related disparities, HIV prevention services in Los Angeles County must include the following universal standards:

**Whole Person Care:** Preventing HIV is typically one priority among many in the lives of people accessing our services. Therefore, HIV prevention services are most effective when they are delivered with the *whole person* in mind. Whenever possible, programs and services should attend to clients' overall physical health, mental health, and spiritual health, as guided by each individual client.

**Address the social determinants of health:** Social determinants of health are the economic and social conditions that influence the health of individuals and communities.<sup>6</sup> Social determinants shape the contexts that either increases or decreases an individual's risk of exposure to HIV. Because HIV disparities are inextricably linked to social determinants, interventions or services that focus on social determinants (e.g. racism, homophobia, transphobia, housing, education, employment, healthcare, etc.) are necessary to reduce these disparities. The implementation of such structural interventions typically requires a great deal of time and effort on behalf of multiple stakeholders, given that social determinants are deeply entrenched and institutionalized in our society. For this reason, many HIV prevention agencies may not have the capacity to implement structural or social level interventions. However, HIV prevention services should minimally reflect an understanding of the role of social determinants in their design (e.g. consider a client's competing priorities related to housing and employment). HIV prevention agencies, no matter how small, should strive to complement traditional HIV prevention services), with services that help to address social determinants (e.g. resume writing workshops).

**Strength-Based:** A strength-based approach to service design and provision seeks to understand and develop clients' strengths and capabilities that can lead to improved health and quality of life. Services that focus solely on individuals' deficits, needs, problems, or pathologies tend to focus only on what a client needs to "fix" about themselves, thus emphasizing negative behaviors rather than emphasizing resiliency and protective factors. Furthermore, when we emphasize what a client is lacking, a dependency is created on the provider and a process of disempowerment occurs. A strength-based approach focuses on individuals' strengths, resources and the ability to recover from adversity; allowing a client to focus on opportunities and solutions rather than problems and hopelessness. A strength-based approach results in different questions being asked (see Assessment section below) and facilitates an openness and exploration on behalf of the provider-client relationship.

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<sup>6</sup> World Health Organization, Commission on Social Determinants of Health. Geneva: WHO; 2008. Closing the gap in a generation: health equity through action on the social determinants of health. Final report of the Commission on Social Determinants of Health

**Sex-Positive:** When services are delivered from a “sex-positive” framework or attitude, they are free from judgment about clients’ sexual behaviors, including the behavior itself (as long as it is consensual); the number and type of sexual partners; and the frequency of sexual behaviors (Center for Positive Sexuality). A sex-positive attitude also serves to destigmatize sex, and may also serve to reduce other forms of stigma experienced by clients related to being gay, being transgender, living with, or being at risk for HIV, etc. Being sex-positive does not mean that you ignore behaviors or circumstances that may increase someone’s risk of acquiring HIV or STDs. On the contrary, when clients know that they will not be shamed or judged for the behaviors they engage in, they then will be more likely to disclose important facts and likely will be receptive to information from providers that helps them reduce their risk and/or build upon protective factors.

**Cultural humility:** All HIV prevention organizations should strive to deliver culturally responsive services. Culturally responsive services are those that are respectful of, and relevant to, the beliefs, practices, culture and linguistic needs of diverse consumer/client populations and communities.<sup>7</sup> Cultural responsiveness describes the capacity to respond to the issues of diverse communities. It thus requires knowledge and capacity at different levels of intervention: structural, community, organizational, and individual. Culturally-responsive services acknowledge that power imbalances exist between groups of people and cultures based on historical and institutional oppression and privilege; that we are not simply “different” from one another. Culturally responsive agencies also create a physical environment that is welcoming, warm, and that communicates a sense of safety for clients.

Cultural humility is a lifelong process of self-reflection and self-critique whereby the individual not only learns about another’s culture, but one starts with an examination of her/his own beliefs and cultural identities (Tervalon & Murray-Garcia, 1998). This critical consciousness is more than just self-awareness, but requires one to step back to understand one’s own assumptions, biases and values (Kumagai & Lypton, 2009). Individuals must look at one’s own background and social environment and how it has shaped experience. Cultural humility cannot be collapsed into a class or education offering; rather it’s viewed as an ongoing process. Tervalon and Murray-Garcia (1998) state that cultural humility is “best defined not as a discrete end point but as a commitment and active engagement in a lifelong process that individuals enter into on an ongoing basis with patients, communities, colleagues, and with themselves” (p. 118). This process recognizes the dynamic nature of culture since cultural influences change over time and vary depending on location. Throughout the day, many of us move between several cultures, often without thinking about it. For example, our home/ family culture often differs from our workplace culture, school culture, social group culture, or religious organization culture. The overall purpose of the process is to be aware of our own values and beliefs that come from a combination of cultures in order to increase understanding of others. One cannot

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<sup>7</sup> Adapted from: Curry-Stevens, A., Reyes, M.-E. & Coalition of Communities of Color (2014). *Protocol for culturally responsive organizations*. Portland, OR: Center to Advance Racial Equity, Portland State University.

understand the makeup and context of others' lives without being aware and reflective of his/her own background and situation.

To practice cultural humility is to maintain a willingness to suspend what you know, or what you think you know, about a person based on generalizations about their culture. Whereas cultural *competency* implies that one can function with a thorough knowledge of the mores and beliefs of another culture, cultural *humility* acknowledges that it is impossible to be adequately knowledgeable about cultures other than one's own. What you learn about your clients' culture stems from being open to what they themselves have determined is their personal expression of their culture. <sup>8</sup> Tenets of cultural humility include:

- 1) Lifelong learning & critical self-reflection
- 2) Recognizing and challenging power imbalances for respectful partnerships, and
- 3) Institutional accountability

**Data driven and outcome-based:** Data-driven and outcome-based program planning ensures that programs and services address specific needs in the community and lead to specific outcomes in mind, and including an evaluation component which enables you to capture data (Ryan et al, 2014). More specifically, data-driven and outcome-based programs and services:

- are designed based on quality data and with specific HIV-related outcomes in mind
- are responsive and relevant to the communities we serve
- are developed in response to specific drivers or causes of HIV-related problems in our communities
- are aligned with local and national HIV prevention goals
- require the collection and utilization of process and outcome data in order to continuously improve
- show meaningful results that demonstrate the value of our services
- contribute to the body of knowledge in the HIV field

**Elicit community feedback:** Responsive services are services that are designed and/or delivered with continuous feedback from the populations served. Feedback should help to ensure that the services are culturally appropriate, effective in preventing HIV, respectful of clients, strength-based, sex-positive and destigmatizing, and easily accessed. Feedback methods may include client satisfaction surveys, focus groups, secret shoppers, and other means to continuously assess quality of services.

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<sup>8</sup> Cultural humility: Essential foundation for clinical researchers, Katherine A. Yeager, PhD, RN and Susan Bauer-Wu, PhD, RN, FAAN

## CORE PREVENTION COMPONENTS

**Summary of Core Prevention Service Components:** The HIV Prevention Service Standards detailed in this document seek to ensure the provision of a core set of integrated HIV prevention services aimed at preventing the acquisition and transmission of HIV and STDs. The Core Prevention Service Components are: Assessment, HIV/STD Testing and Retesting, Linkage to HIV Medical Care and Biomedical Prevention Services, Referral and Linkage to Non-Biomedical Prevention Services, and Retention and Adherence to HIV Medical Care and Prevention Services. These categories, in addition to their corresponding data indicators, documentation needs, and population-based outcomes, are outlined in Table 1.

**Table 1: Summary of Core Prevention Service Components**

Core Prevention Service Components	Data Indicators	Documentation Needs	Population-Based Outcomes
<b>1. Assessment</b>	<ul style="list-style-type: none"><li>• Number of clients/patients who complete assessments</li><li>• Number of participants screened for: connection to a medical home; primary care engagement; insurance coverage; HIV status; STDs; immunizations; pregnancy; mental health; substance abuse; experiences of trauma and violence; housing and employment status; and sexual and needle-sharing behaviors that may increase their risk of HIV acquisition or transmission</li></ul>	<ul style="list-style-type: none"><li>• Completed assessments indicating specific areas or topics assessed and type of assessments used</li></ul>	<ul style="list-style-type: none"><li>• Decrease the number of new HIV infections</li><li>• Decrease the number of STDs</li><li>• Increase the number of persons with known HIV status</li><li>• Increase the number of persons treated for STDs</li><li>• Increase the number of newly diagnosed clients that have their first HIV medical visit within 72 hours of their diagnosis.</li></ul>
<b>2. HIV/STD Testing and Retesting</b>	<ul style="list-style-type: none"><li>• Number of persons tested/screened for HIV and STDs</li><li>• Number of persons tested/screened for HIV and STDs who have never tested/screened before</li></ul>	<ul style="list-style-type: none"><li>• Documentation of HIV/STD testing in client files and data management system</li><li>• Documentation of type and frequency of outreach and recruitment</li></ul>	

	<ul style="list-style-type: none"> <li>• Number of persons who test positive for an STD who are treated or referred to treatment</li> <li>• Percentage of high-risk<sup>9</sup> negative clients having documentation of HIV/STD testing every 3 months</li> <li>• Type and number of outreach and recruitment methods</li> </ul>	<p>methods</p> <ul style="list-style-type: none"> <li>• Documentation of clients treated for STDs or referred to treatment</li> </ul>	<ul style="list-style-type: none"> <li>• All service providers should strive towards linking newly-diagnosed PLWHA to anti-retroviral therapy within 72 hours of diagnosis.</li> </ul>
<b>Core Prevention Service Components</b>	<b>Data Indicators</b>	<b>Documentation Needs</b>	<b>Population-Based Outcomes</b>
<b>3. Linkage to HIV Medical Care and Biomedical Prevention Services</b>	<p><b>HIV-positive individuals:</b></p> <ul style="list-style-type: none"> <li>• Number of HIV-positive clients linked to HIV medical care within 72 hours of receiving a HIV-positive test result.</li> <li>• Number of HIV-positive clients lost to care who re-engage in HIV medical care within 30 days of interaction with provider</li> </ul> <p><b>HIV-negative individuals:</b></p> <ul style="list-style-type: none"> <li>• Number of high-risk HIV-negative clients receiving education on</li> </ul>	<ul style="list-style-type: none"> <li>• Documentation of linkage to HIV medical care</li> <li>• Documentation of re-engagement in HIV medical care</li> <li>• Documentation of PrEP and PEP education</li> <li>• Documentation of client interest in learning more about PrEP (i.e. responded affirmatively to the question, "Would you like to learn more about PrEP or PEP?")</li> <li>• Documentation of linkage to a PrEP services (may be</li> </ul>	<ul style="list-style-type: none"> <li>• Increase the number of out-of-care previously diagnosed clients that are re-engaged in HIV medical care within 30 days of their identification.</li> <li>• Increase the number of HIV positive clients that have at least 2 medical visits per year at least 3 months apart.</li> <li>• Increase the</li> </ul>

<sup>9</sup> "High risk" is defined as someone who has an HIV positive sex partner; a history of bacterial STD diagnosed in the past 12 months; a history of multiple sex partners of unknown HIV status; or other risk factors that increase HIV risk, including transactional sex (such as sex for money, drugs, housing); or someone who reports sharing injection equipment such as those used to inject drugs or hormones.

	<p>PrEP</p> <ul style="list-style-type: none"> <li>• Number of high-risk<sup>10</sup> HIV-negative clients who are interested in PrEP</li> <li>• Number of high-risk HIV-negative clients interested in PrEP that are linked to a PrEP Navigator.</li> <li>• Number of high-risk HIV-negative clients who received a PrEP prescription</li> <li>• Number of high-risk HIV-negative clients receiving education on PEP</li> <li>• Number of high-risk HIV-negative clients who received PEP within 72 hours of exposure</li> </ul>	<p>internal or external linkage)</p>	<p>number of HIV-positive persons that are virally suppressed (&lt;200 copies/ml)</p>
	<ul style="list-style-type: none"> <li>• Number of high-risk HIV-negative clients who accessed PEP and transitioned to PrEP</li> </ul>	<ul style="list-style-type: none"> <li>• If available, documentation of PrEP or PEP prescription (may be client self-report)</li> <li>• Documentation of former PEP clients who currently access PrEP</li> <li>• Documentation of PrEP and PEP clients who are referred to medication adherence services</li> </ul>	<ul style="list-style-type: none"> <li>• Increase the number of HIV negative clients that are given accurate PrEP and PEP information</li> <li>• Increase the number of high-risk HIV negative individuals accessing HIV pre-exposure prophylaxis (PrEP) and HIV post-</li> </ul>

			exposure prophylaxis (PEP), as needed
<b>Core Prevention Service Components</b>	<b>Data Indicators</b>	<b>Documentation Needs</b>	<b>Population-Based Outcomes</b>
<b>4. Referral and Linkage to Non-Biomedical Prevention Services</b>	<ul style="list-style-type: none"> <li>• Number of high-risk HIV-negative and HIV-positive clients that are referred to needed non-biomedical prevention services, as indicated via the assessment process. This may include referrals to: <ul style="list-style-type: none"> <li>• behavioral interventions</li> <li>• risk-reduction education</li> <li>• syringe exchange</li> <li>• housing services</li> <li>• mental health services</li> <li>• substance abuse services</li> <li>• food pantries</li> <li>• employment services</li> <li>• health insurance navigation</li> </ul> </li> <li>• Number of high-risk</li> </ul>	<ul style="list-style-type: none"> <li>• Documentation of referrals in client files and data management system</li> <li>• Documentation of linkage to primary care (may be client self-report)</li> <li>• Documentation of condom availability or distribution</li> </ul>	Same as above



	<p>HIV-negative clients who have not accessed primary care in over one year linked to primary care medical visit within 90 days of assessment.<sup>11</sup></p> <ul style="list-style-type: none"> <li>• Number of external and internal<sup>12</sup> condoms distributed free of charge</li> </ul>		
<b>Core Prevention Service Components</b>	<b>Data Indicators</b>	<b>Documentation Needs</b>	<b>Population-Based Outcomes (from CHP)</b>
<b>5. Retention and Adherence to HIV Medical Care, ART, and Other Prevention Services</b>	<ul style="list-style-type: none"> <li>• Number of HIV-positive clients who receive HIV medical care at least 2 times per year, at least 3 months apart</li> <li>• Number of HIV-positive clients who adhere to their HIV medications</li> <li>• Number of HIV-positive clients who remained engaged in prevention service as needed</li> <li>• Number of PrEP and PEP clients referred to medication adherence interventions or support services.</li> <li>• Number of PrEP and PEP clients who access medication</li> </ul>	<ul style="list-style-type: none"> <li>• Documentation of provision of service(s)</li> <li>• Documentation of client engagement in service(s)</li> <li>• Documentation of adherence to ART, PrEP or PEP medication (optimal adherence for PrEP is 90% and 95% for ART of prescribed doses)</li> <li>• Documentation of PrEP and PEP clients who access medication adherence services</li> </ul>	Same as above

<sup>11</sup> Assuming that primary care is available to the client, which may not always be the case (i.e. for undocumented individuals, individuals who speak a language other than English, transgender individuals, etc., affordable and accessible primary care may not always be available).

<sup>12</sup> “External” and “internal” condoms are also known as “male” and “female” condoms, respectively, but are not referred to as such in this document since their use is not necessarily aligned with one’s gender identity.

	<p>adherence interventions or support services.</p> <ul style="list-style-type: none"> <li>• Number of HIV-negative clients who remained engaged in prevention service as needed</li> <li>• Number of PrEP clients who adhere to PrEP medication per adherence plan determined with PrEP provider</li> <li>• Number of PEP clients who adhere to PEP for 28-day course</li> </ul>		
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## ASSESSMENT

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Client assessments are often the first in-depth interaction a client has with a provider agency, and thus can foster a lasting positive relationship built on trust and respect, if conducted correctly. Conversely, an assessment that a client perceives to be judgmental or disrespectful in any way can impede the client's willingness or ability to secure necessary prevention services.

### **Standards for Assessment:**

#### **Assessments should be conducted by trained personnel.**

The training should include basic client-centered counseling techniques (e.g. how to communicate in a non-judgmental manner, the use of appropriate body language, etc.), and should also include elements that are specific/relevant to the type of assessment(s) conducted. For example, providers should be trained in how to utilize specific mental health and/or substance abuse screening tools (e.g. Patient Health Questionnaire (PHQ-2)), if the assessment utilizes such tools.

#### **The assessment process should include the following activities and or elements (not necessarily in this order):**

1. Explain the purpose of the assessment and obtain verbal consent to continue
2. Conduct the assessment in private, with no other clients, and preferably no other staff members able to hear the conversation
3. Gather relevant information to determine the client's needs, risks, and strengths, when appropriate
4. Inform the client of the services available (internally and externally) and what the client can expect if they were to enroll
5. Establish the client's eligibility for services, including HIV status, if relevant, and other criteria
6. Inform the client of any documentation requirements for the assessment (e.g. income verification for insurance purposes)
7. Collect required county, state, federal client data for reporting purposes
8. Collect basic client information to facilitate client identification and client follow-up
9. Begin to establish a trusting client relationship.

#### **Assessments should be a cooperative and interactive endeavor between the staff and the client, and should be conducted in a strength-based manner.**

The assessment should highlight clients' skills, competencies and resilience in addition to their

challenges and needs. Included below are some examples of strength-based questions<sup>13</sup> that may be asked during an assessment, or over the course of multiple assessments, as appropriate:

1. What is working well (either in general, or with respect to a certain subject, e.g. adherence, overall health, etc.)?
2. Can you think of things you have done in the past that have helped with \_\_\_\_?
3. What small thing could you do that would make \_\_\_\_\_ better?
4. Tell me about what a good day looks like for you? What makes it a good day?
5. On a scale of 1 to 10 how would you say \_\_\_\_ is? What might make that score a little better?
6. What are you most proud of in your life?
7. What inspires you?
8. What do you like doing? What makes this enjoyable?
9. What do you find comes easily to you?
10. What do you want to achieve in your life?
11. When things are going well in your life – tell me what is happening?
12. What are the things in your life that help you keep strong?
13. What do you value about yourself?
14. What would other people who know you say you are good at doing?
15. You are resilient. What do you think helps you bounce back?
16. What is one thing you could do to have better health, and feeling of wellbeing?
17. How have you faced/overcome the challenges you have had?
18. How have people around you helped you overcome challenges?
19. What are three things that have helped you overcome obstacles?
20. If you had the opportunity, what would you like to teach others?
21. Without being modest, what do you value about yourself, what are your greatest strengths?
22. How could/do your strengths help you to be a part of your community?
23. Who is in your life?
24. Who is important in your life?
25. How would you describe the strengths, skills, and resources you have in your life?
26. What could you ask others to do, that would help create a better situation for you?
27. What are the positive factors in your life at present?
28. What are three (or five or ten) things that are going well in your life right now?
29. What gives you energy?
30. What is the most rewarding part of your life?
31. Tell me about a time when you responded to a challenge in a way that made you feel really on top of things?
32. How have you been able to develop your skills?
33. How have you been able to meet your needs?

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<sup>13</sup> Adapted from “50 First Strength-Based Questions” (<http://www.changedlivesnewjourneys.com/50-first-strength-based-questions>).

34. What kind of supports have you used that have been helpful to you? How did the supports improve things for you?
35. Tell me about any creative, different solutions you have tried. How did this work out?

**Clients should be the primary source of information during an assessment.**

However, if appropriate and with client consent, assessments may include additional information from case manager(s), medical or psychosocial providers, caregivers, family members, and other sources of information.

**Assessments should be conducted in a client-centered manner that accommodates clients who are unable or otherwise hesitant to attend the appointment at the provider agency.**

Diverse methods of interaction (e.g., text-based, via social apps, in-person) should be supported, given that confidentiality policies are adhered to.

**Assessments that are conducted should align with the client's reason(s) for accessing services and point of entry.** For example, a client who is interested in accessing HIV/STD testing, PEP, or PrEP should not have to endure a lengthy assessment before accessing these services. Clients should be able to access services as expeditiously as possible. However, in some situations, or at a different point in time, a longer assessment may be appropriate.

**Whenever possible, collect demographic information in a manner that is affirming of various identities and of intersecting identities.**

For example, allow clients to identify their race or ethnicity using whatever categories best fit for them. When asking questions related to gender identify, consider using the two-step question that captures a transgender person's current gender identity as well as their assigned sex at birth: 1. What is your current gender identity? 2. What sex were you assigned at birth (on your original birth certificate)? Also, ask all clients what pronoun(s) to use to address them (he, she, they) (Center of Excellence for Transgender Health).

**If appropriate, assess for barriers to accessing services and remaining engaged in services.**

If barriers are identified, assist the client in identifying potential solutions.

**Specific topics or areas should be assessed only if the provider can offer support, resources, referrals, and/or services in response.**

For example, if questions are asked pertaining to a client's history of trauma, the provider should be prepared to handle a client's potential range of emotions. Given that providers/agencies have resources, referrals, and/or services at hand, consider including the following topics in client assessments:

- Connection to spirituality
- Intimate partner violence
- Trauma
- Sex-trafficking

**The assessment process should utilize a health promotion approach.**

This includes using information collected during the assessment/ screening to identify appropriate messages that promote health-seeking behavior and minimize risk-behaviors or circumstances. The intention is to offer information, and suggest services and interventions that are tailored to the specific person (and their partners, if relevant) and to highlight current health promoting behaviors and overall strengths of the client. Health promotion includes provision of information or resources related to:

- overall health (may include overall physical health, nutrition, oral health, spiritual health, and emotional health)
- behavioral interventions (e.g., brief or intensive risk reduction strategies that encourage safer sex and use of sterile drug-injection equipment, substance use treatment)
- biomedical interventions (e.g., PrEP, STD services, special reproductive and pregnancy services)
- clarifying concepts and misinformation about HIV transmission, acquisition, or prevention methods
- specialized counseling and support to members of HIV-serodiscordant relationships
- a variety of condoms (e.g. external, internal<sup>14</sup>, non-latex, etc.) and lubrication options
- new, sterile syringes through syringe services programs, pharmacists, physicians, or other legal methods to persons who lack consistent access to sterile drug-injection equipment

**The assessment process should include assessing for medical and social factors that impact HIV acquisition and transmission.**

Individuals at high risk for HIV acquisition or transmission can experience significant personal, social, and structural challenges, such as poverty, mental illness, substance use, unstable housing, and lack of regular medical care. Assessments should include questions pertaining to these medical and social factors that influence HIV acquisition or transmission.

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<sup>14</sup> “External” and “internal” condoms are also known as “male” and “female” condoms, respectively, but are not referred to as such in this document since their use is not necessarily aligned with one’s gender identity.

HIV and STD testing often serve as the first point of entry in the HIV Care and Prevention Continuum and for many, the key opportunity to facilitate linkage to a comprehensive array of services. Individuals at high risk for HIV should be tested every 3-6 months, regularly assessed for risks and needs, and linked or re-linked to other HIV prevention services, depending on their needs.

Agencies should implement a streamlined model of HIV testing that includes delivering key information, conducting the HIV test, completing brief risk screening, providing test results, providing referrals and/or ensuring linkages to services tailored to the client's status and specific needs.

**Standards that apply to HIV/STD testing include<sup>15</sup>:**

- HIV/STD testing must be voluntary and free from coercion. Patients/clients must not be tested without their knowledge/written consent.
- Opt-out HIV screening (notifying the patient/client that an HIV test will be performed, unless the patient/client declines) is recommended in all settings.
- Use of antigen and antibody (Ag/Ab) combination tests is encouraged unless persons are unlikely to receive their HIV test results. However, providers should be alert to the possibility of acute HIV infection and perform an (Ag/Ab) immunoassay or HIV RNA in conjunction with an antibody test. Persons suspected of recently acquired HIV infection should be referred immediately to an HIV clinical-care provider.
- Preliminary positive screening tests for HIV infection must be followed by additional testing to definitively establish the diagnosis.
- Agencies should adhere to local and state public health policies and laws to ensure they deliver high-quality HIV testing services that are culturally competent and linguistically appropriate.
- HIV testing should be simple, accessible, and straightforward. Minimize client barriers and focus on delivering HIV test results and on supporting clients to access follow-up HIV care, treatment, and prevention services as indicated.
- To reach populations at high risk for HIV infection, sites should employ strategic targeting and recruitment efforts, establish program goals and monitor service delivery to ensure targeted testing is achieving program goals.
- To provide the most accurate results to clients, sites should use HIV testing technologies that are the most sensitive, cost-effective, and feasible for use at their agency. Establishing relationships with facilities offering laboratory-based HIV testing is important for referring clients who may have acute HIV infection.

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<sup>15</sup> Adapted from *Implementing HIV Testing in Nonclinical Settings: A Guide for HIV Testing Providers*.  
[https://www.cdc.gov/hiv/pdf/testing/cdc\\_hiv\\_implementing\\_hiv\\_testing\\_in\\_nonclinical\\_settings.pdf](https://www.cdc.gov/hiv/pdf/testing/cdc_hiv_implementing_hiv_testing_in_nonclinical_settings.pdf)

- Sites should consider offering HIV testing services for couples or partnered relationships to (a) attract high-risk clients who are not otherwise testing and (b) identify HIV-discordant couples and previously undiagnosed HIV-positive clients.
- Diagnostic HIV testing and opt-out HIV screening should be a part of routine care in all health-care settings while also preserving the client's option to decline HIV testing and ensuring a provider-client relationship conducive to optimal clinical and preventive care.
- Inform clients at high-risk for HIV/STDs about 1) methods to reduce the risk of HIV/STD acquisition; 2) STDs that can facilitate HIV acquisition; 3) the benefits of screening for STDs (that are often asymptomatic) and STD treatment
- Assess these risk factors for HIV/STD transmission:
  - Sexual, alcohol, and drug-use triggers (boredom, depression, incarceration, sexual violence, sex work, abuse) and behaviors that may lead to HIV/STD transmission
  - Recent sex and/or needle-sharing partners who were treated for HIV/STDs, and/or other behaviors they may have that contribute to possible HIV acquisition
  - Past and recent HIV/STD diagnosis, screening, and symptoms
  - Survival sex work
  - Sense of self-worth
- Lack of basic health information and/or information pertaining to HIV/STD risk
- Offer external and internal condoms, and lubrication options
- Personnel from every HIV and STD testing site should be knowledgeable about the HIV and STD burden in their health district. Report cases of HIV/STDs according to jurisdiction requirements and inform clients diagnosed with HIV and/or STDs that case reporting may prompt the health department to offer voluntary, confidential partner services

STD Testing services must follow these guidelines, adapted from the CDC:<sup>16</sup>

1. All adults and adolescents ages 13 and older should be tested at least once for HIV.
2. Annual chlamydia screening of all sexually active cisgender women younger than 25 years, as well as older cisgender women with risk factors such as a sex partner who has a sexually transmitted infection
3. Annual gonorrhea screening for all sexually active cisgender women younger than 25 years, as well as older cisgender women with risk factors such as a sex partner who has a sexually transmitted infection.
4. Syphilis, HIV, hepatitis B, chlamydia and gonorrhea screening for all pregnant women, starting early in pregnancy, with repeat testing as needed, to protect the health of mothers and their infants.
5. Screening at least once a year for syphilis, chlamydia, gonorrhea, and hepatitis C for all sexually active gay, bisexual, and other men who have sex with men (MSM), as

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<sup>16</sup> Access this link for more information:

[http://publichealth.lacounty.gov/dhsp/Providers/LAC\\_ONLY\\_STDScreeningRecs-5-2017.pdf](http://publichealth.lacounty.gov/dhsp/Providers/LAC_ONLY_STDScreeningRecs-5-2017.pdf)



well as sexual active transgender women who have sex with men. MSM or transgender women who have sex with men, who have unprotected sex should be screened more frequently for STDs (e.g., at 3-to-6 month intervals).

6. Sexually active gay and bisexual men and sexually active transgender women who have sex with men may benefit from more frequent HIV testing (i.e., every 3 to 6 months).
7. Anyone who has unprotected sex or shares injection drug equipment should get tested for HIV at least once a year.

In populations for whom no recommendations exist, screening should be based on risk factors, local epidemiology and prevalence of specific STDs in the service area. The Los Angeles County Department of Public Health, Division of HIV and STD Programs' (DHSP) mapping project<sup>17</sup> depicts STD and HIV burden by health district throughout Los Angeles County. This project ranks geographical areas (health districts) in order of highest to lowest HIV and STD burden by analyzing several important driving factors including number of infections, number of people infected, the population size, geographic size, and results from hot spot analyses.

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<sup>17</sup> <http://publichealth.lacounty.gov/dhsp/Mapping.htm>

## LINKAGE TO HIV MEDICAL CARE AND BIOMEDICAL PREVENTION SERVICES

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Once HIV status is determined and the needs of clients are identified via the assessment and/or screening process, they should be connected to appropriate services to address those needs in the most expeditious manner possible.

For both recently diagnosed and previously diagnosed HIV-positive clients, linkage to/re-engagement in HIV medical care is a critical component of the HIV Care Continuum. Likewise, for high-risk HIV-negative individuals who have recently been tested for HIV and STDs, linkage to biomedical interventions (i.e. PrEP and PEP) is a priority.

**Linkage to Care Definition:** Linkage to care is the first time a newly-diagnosed person living with HIV (PLWH) attends an appointment with an HIV medical service provider following their HIV diagnosis.

**Linkage to Care Standard (Service Expectation):** Newly-diagnosed PLWH receives ART within 72 hours of diagnosis.

\*It is recognized that service providers that provide the full array of HIV prevention and treatment services must be supported and trained to build their capacity in order to reach this standard.

**Standards for linking newly-diagnosed persons to HIV medical care and re-engaging previously diagnosed HIV-positive persons who have fallen out of care to HIV medical care include:**

- Develop written protocols to ensure linkage to HIV care within 72 hours after diagnosis or re-engagement in care within 30 days after identification (for those out of care)
- Inform persons about the benefits of starting HIV care and antiretroviral treatment (ART) early (even when feeling well)
- Assess possible facilitators and barriers to linkage and retention and provide or make referrals for other medical and social services that may improve linkage and retention
- Help persons enroll in health insurance or medical assistance programs that provide HIV care or cover costs of care
- Collaborate with other health care providers, case managers, navigation assistants, nonclinical community-based organizations, and health department personnel to provide services that promote prompt linkage to and retention in care, disclosure and partner services
- Track outcomes of linkage and retention services and provide follow-up assistance to persons who have not started HIV medical care within 72 hours after diagnosis or within 30 days for those out of care

- Train staff to comply with laws, policies, and procedures to protect patient confidentiality when exchanging personal, health, or financial information used for linkage and reengagement services
- Provide staff training and tools to increase competence in serving patients with differing health literacy levels
- Train clinical providers about the most recent U.S. Department of Health and Human Services guidelines that advise offering ART to all persons (regardless of CD4 cell count) for health benefits and preventing HIV transmission.
- Help schedule the first HIV medical visit, seeking same-day or priority appointments when possible, especially for newly diagnosed persons
- Provide transportation assistance to the first visit, when possible
- Verify attendance at first visit by contacting the patient or the HIV health care provider
- If the first visit was not completed, provide additional linkage assistance until visit is completed or no longer required
- If providing HIV medical care, offer convenient scheduling whenever possible (e.g., same-day or priority appointments, extended hours)

Identify and utilize specific strategies designed to overcome barriers to successful linkage. Such strategies may include:

- Co-locating HIV testing and HIV medical care services
- Multiple case management sessions
- Motivational counseling
- Reminders for follow-up visits
- Help enrolling in health insurance or medical assistance programs
- Assist clients in securing documentation necessary to access medical services
- Transportation services to the health care facility
- Providing or linking to other medical or social services (e.g., substance abuse treatment, mental/behavioral health services, child care)
- Maintaining relationship between patient and a consistent care team

**Standards for linking HIV-negative persons to biomedical prevention interventions include:**

- If agencies do not provide PrEP services, they must develop written protocols/MOUs with agencies/clinics that do provide PrEP, outlining the referral and linkage process
- Inform clients about the benefits of biomedical interventions to prevent the acquisition of HIV
- Ask all high-risk HIV-negative clients if they are interested in learning more about PrEP or PEP
- Connect all high-risk HIV-negative clients to a PrEP Navigator (in-house or external) within 24 hours (or 2 business days)
- Provide immediate, active, and, if necessary, repeated, linkage services to clients with an expressed interest in PrEP, and the immediate need for PEP
- Counsel and refer individuals exposed to HIV within a 72 hour time range for evaluation to a PEP program or Emergency Department as appropriate.

- Provide follow-up assistance to clients who are not able to link to a PrEP Navigator
- If an agency provides PrEP, assess the client's readiness to engage in PrEP services and barriers and facilitators to starting services
- Help schedule appointments to see a PrEP Navigator or PrEP provider (in-house or external)
- Offer convenient scheduling whenever possible (e.g., same-day or priority appointments, extended hours)
- Maintain a client-friendly environment that welcomes and respects new clients
- Provide reminder (and accompaniment, if possible) for first appointment, using the client's preferred contact method(s)
- Offer support to encourage attendance (e.g., directions, transportation resources, such as Metro tokens or ride shares)
- Identify and utilize specific strategies designed to overcome barriers to successful linkage. Such strategies may include:
  - Co-locating HIV testing and biomedical interventions
  - Client accompaniment to access services
  - Multiple case management sessions
  - Motivational counseling
  - Providing trauma-informed care
  - Providing crisis intervention counseling
  - PrEP navigation
- Offer guidance and assistance on how to obtain financial assistance for PrEP through private- or public-sector sources
- Assist with health insurance and other benefits, including linkage to health insurance navigators, case management and client navigation, and intervention-specific programs (e.g. PrEP medication and co-pay assistance programs)

Although numerous HIV prevention related services exist throughout Los Angeles County, clients in need of services may not be willing or able to access them. For example, an undocumented transgender woman may want to access regular primary care, but may not feel comfortable doing so if she fears transphobia or legal implications. For this reason, while the ultimate goal is *linkage* to a needed service, oftentimes *referrals* are all an agency can be held accountable for.

Standards related to referring clients to non-biomedical services focus on active referrals rather than passive referrals. The latter defined as telling a client about a service and or giving them a phone number and leaving it up to them to initiate contact. Conversely, active referrals address barriers to accessing services by helping the client make contact with a service provider or agency. This may include scheduling the appointment with the client and/or accompanying them to their first appointment.

Based on information obtained via the assessment process, clients may be in need of any number of prevention services; specialty services that address medical needs (e.g. primary care); and/or social needs (e.g. needs related to housing, employment etc.). Whenever possible, agencies should strive to provide specialty services onsite. If this is not feasible, providers need to ensure that clients are referred to external specialty services. How these services are prioritized depends upon the need of each particular client.

**The standards for actively referring clients to non-biomedical prevention services include:**

- Developing written protocols/MOUs with other HIV/STD prevention and primary care providers and social service agencies to ensure linkage to appropriate prevention services
- Assisting clients with enrolling in health insurance by referring them to a benefits counselor
- Actively referring clients who are not accessing regular care to a medical home or primary care provider
- Assessing possible facilitators and barriers to accessing services
- Tracking outcomes of referral services (i.e. track linkages) and providing follow-up assistance to clients who have not been linked to prevention services
- Helping schedule the first prevention-related service appointment
- Linking all newly diagnosed individuals with HIV, syphilis or gonorrhea to the LAC DHSP Partner Counseling and Referral Services.
- Actively referring to mental/behavioral health services, substance use services, behavioral interventions and other psychosocial and ancillary services (e.g. housing, employment, nutritional and social support)
- Providing transportation assistance to the first visit, when possible
- Offering convenient scheduling whenever possible (e.g., same-day or priority appointments, extended hours)

- Maintaining a client-friendly environment that welcomes and respects new clients
- Providing reminders for first appointment, using the client's preferred contact method
- Offering support to encourage attendance (e.g., directions, transportation resources, such as Metro tokens or ride shares)
- Identifying and utilizing specific strategies designed to overcome barriers to successful linkage. Such strategies may include:
  - Co-locating HIV testing and prevention services
  - Multiple case management sessions
  - Motivational counseling
  - Trauma-informed care
  - Crisis intervention counseling
  - Navigation assistance
- Maintaining a relationship with a consistent prevention team
- Offering assistance with health insurance and other benefits, including active referrals to health insurance navigators
- Make available online directories of providers, agencies, telemedicine agencies, and professional advice hotlines that offer specialty services. Ensure that these resources are gay- and trans-affirming and otherwise culturally appropriate.
- Develop and participate in provider networks that offer specialty services for persons with HIV, especially persons who are uninsured or underinsured or who live in underserved areas
- Develop written protocols, memoranda of understanding, contracts, or other agreements that define financial arrangements, staff and agency responsibilities for providing linkages, making referrals, and the tracking of referral completion and satisfaction
- Establish policies and procedures to safeguard the confidentiality of personal and health information exchanged during the linkage/referral process
- Train staff and any specialty service providers in the following topics:
  - Staff roles and responsibilities within the agency
  - Issues such as sex trafficking, substance use, etc. that can provide a better understanding of their clients' needs
  - Identifying specialty service providers who serve the community
  - Tailoring of services to personal characteristics (e.g., language, location, and insurance status)
- Inter- and intra-agency referral procedures
- Maintaining confidentiality of collected personal information
- Advocating for persons who need specialty services
- Minor consent for HIV/STD testing (consent from youth aged 13 and older)
- Engage case managers, navigation assistants, or other staff to provide service coordination for persons living with or at risk for HIV who have complex needs
- Routinely provide print or audiovisual materials that describe specialty services provided onsite or through referrals
- Monitor the quality of referrals for specialty services to inform quality improvement

strategies (e.g., proportion of referred persons who obtained specialty services), client satisfaction, and barriers and facilitators

- Routinely assess agency staff regarding knowledge and comfort to offer the prevention services the agency is providing
- Include services related to economic empowerment and job-readiness
- Empower immigrant communities to access available services

Retention to HIV medical care is described as at least 2 medical care visits per year, at least 3 months apart. Adherence to ART is described as the extent to which a person takes ART according to the medication instructions. An adherence to ART of 95% is required as an appropriate level to achieve maximal viral suppression and lower the rate of opportunistic infections (Patterson DL et al). Sustained high adherence is essential to suppress viral load in HIV positive individuals and, in turn, improve health outcomes and prevent HIV transmission. Adherence to ART is also critical to maximize the benefit of PrEP and PEP among HIV-negative individuals. Additionally, a key component of the Comprehensive HIV Continuum is retention and adherence to prevention services to facilitate ongoing access to the full array of services, including behavioral interventions, psycho-social services, etc.

**Standards related to retention and adherence to HIV medical care and ART include:**

- Develop protocols to update patient contact information at each visit (e.g., residence, phone number(s), payment method)
- Develop procedures to routinely assess factors that enable or hinder attending visits
- Establish procedures to identify patients at risk for lapses in care and services that support their continued care
- Establish methods to monitor timing and completion of each patient's scheduled medical visits
- Schedule follow-up HIV medical care visits
- Provide reminders for all visits, using the person's preferred method of contact
- Reinforce the benefits of regular HIV care for improving health and preventing HIV transmission to others during in-person encounters or outreach by phone, email, or other methods
- Periodically assess facilitators and barriers to retention and motivate the person to overcome the barriers
- Verify if the person attended follow-up visits, even when the patient was seen in another clinical setting
- Participate in multidisciplinary teams with health educators, service linkage facilitators, community health workers, case managers, nurses, pharmacists, and physicians to assess and support adherence to antiretroviral treatment
- Provide adherence support tailored to each person's regimen and characteristics, according to provider role, authority, and setting
- Provide or refer to medication adherence interventions
- Offer advice on how to obtain sustained coverage or subsidies for ART through private- or public-sector sources

**Standards related to retention and adherence to prevention services, including biomedical prevention services, include:**

- Inform clients about the benefits of sustained adherence to PrEP and PEP. Optimal PrEP adherence is 90% of prescribed doses.



- Reinforce the benefits of prevention services
- Regularly assess facilitators and barriers to retention, and supporting clients to overcome identified barriers
- Regularly assess clients' need for prevention services: *Have their needs changed? Do they no longer need services? Do they need different services?*
- Provide adherence support tailored to each client's needs and characteristics, and/or connect clients to medication adherence interventions
- Work with client to develop a plan for stopping PrEP, when appropriate (e.g. temporarily, long-term, or quitting use) and transitioning to other prevention options, including addressing relationship issues and health issues that increase HIV/STD risk
- Provide or make referrals for services to address factors that may impair adherence (e.g., comorbidity, financial, psychosocial, and structural issues)
- Offer advice on how to maintain financial assistance for PrEP through private- or public-sector sources
- Advise clients to take PrEP medications as prescribed; provide information about the regimen, and check for understanding in the following areas:
  - Details of the regimen, including dosing method and schedule, dietary restrictions, and what to do when drinking alcohol or when missing doses
  - Consequences of missing doses
  - Potential side effects
  - Potential interactions with other prescription, nonprescription, and recreational drugs, alcohol, and dietary supplements that may impair PrEP medication effectiveness or cause toxicity that could impair adherence
  - Advising the client that PrEP does not protect them from other STDs and pregnancy
- Routinely assess the client's questions, concerns, or challenges regarding PrEP use to identify potential problems
- Assess self-reported adherence at each visit using a nonjudgmental manner
- Assess and manage side effects at each visit
- Consider assessing PrEP prescription refills or pill counts, if feasible, when needed to supplement routine assessment of self-reported adherence
- Address misinformation, misconceptions, negative beliefs, or other concerns about PrEP regimen or adherence
- Acknowledge the challenges of maintaining high adherence over a time and offer long-term adherence support, especially when health coverage, insurance, or other life circumstances change
- Promote disclosure of challenges to adherence, and when disclosures occur, address them in a nonjudgmental manner
- Apply motivational interviewing techniques during routine adherence assessments. These include:
  - asking about the methods clients have successfully used or could use to increase adherence
  - asking about recent challenges to adherence and how they could be overcome

- Offer advice, tools, and training tailored to individual strengths, challenges, and circumstances to support adherence. Examples of advice include:
  - linking taking PrEP to daily events, such as meals or brushing teeth
  - using pill boxes, dose-reminder alarms, or diaries as reminders
  - carrying extra pills when away from home
  - actions to take if pill supply is depleted or nearly depleted
  - avoiding treatment interruptions when changing routines (e.g., travel, erratic housing, or legal detention)
- Encourage persons to seek adherence support from family members, partners, or friends, if appropriate
- Provide or refer to medication adherence interventions

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## Key Resources Used to Help Inform the Development of the Prevention Service Standards

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Department of Public Health, Division of HIV and STD Programs, Request for Statement of Qualifications for Biomedical HIV Prevention Services. July 2015.

### Expert Review Panels and Key Informant Interviews

Federal Response: HIV Prevention

<https://www.hiv.gov/federal-response/federal-activities-agencies/hiv-prevention-activities>

Funding Opportunity Announcement (FOA) PS18-1802: Integrated Human Immunodeficiency Virus (HIV) Surveillance and Prevention Programs for Health Departments  
<https://www.cdc.gov/hiv/funding/announcements/ps18-1802/index.html>

Healthy People 2020 Evidence-Based Resources

<https://www.healthypeople.gov/2020/tools-resources/Evidence-Based-Resources>

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Pre-exposure Prophylaxis for the Prevention of HIV Infection in the United States – 2017 Update: A Clinical Practice Guide. U.S. Public Health Service, Centers for Disease Control and Prevention

Promising Practices Database. Thinkhealthla.org

Recommendations for Inclusive Data Collection of Trans People in HIV Prevention, Care & Services. Center of Excellence for Transgender Health.

<http://transhealth.ucsf.edu/trans?page=lib-data-collection> . Accessed May 20, 2018.

Ryan GW et al, Data-Driven Decision-Making Tools To Improve Public Resource Allocation For Care And Prevention Of HIV/AIDS. Health Affairs 2014 Volume 33 No. 3.

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What is positive Sexuality? Center for Positive Sexuality.

<http://positivesexuality.org/education/presentations/what-is-positive-sexuality/>