JANUARY -DECEMBER 2024

ANNUAL REPORT

COLLECTIVE ACTION: SUSTAIN AND ACCELERATE HIV PROGRESS







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VISION

A comprehensive, sustainable, accessible system of prevention and care that empower peopleat risk, living with or affected by HIV to make decisions and to maximize their lifespansand quality of life.

MISSION

The Los Angeles County (LAC) Commission on HIV (Commission) focuses on the local HIV/ AIDS epidemic and responds to the changing needs of people living with HIV/AIDS (PLWHA) within the communities of Los Angeles County. The Commission provides an effective continuum of care that addresses consumer needs in a sensitive prevention and care/ treatment model that is culturally and linguistically competent and inclusive of all Service Planning Areas (SPAs) and Health Districts (HDs).



ROLES AND RESPONSIBILITIES

The Commission serves as the local planningcouncil for the planning, allocation, coordination and deliveryof HIV/AIDS and SexuallyTransmitted Infections (STI) services.

The Commission is composed of 51 members appointed by the Board of Supervisors (BOS) and represents a broad and diverse group of providers, consumers, and stakeholders. Thirty-three percent of the members are people living with HIV/AIDS (PLWH) who are consumers of the federally- funded Ryan White Program.

As an integrated planning body for HIV/STI prevention and care services in Los Angeles County, through its five standing committees (Executive, Operations, Planning, Priorities and Allocations (PP&A), Public Policy, and Standards & Best Practices (SBP), the Commission is responsible for:

- Setting care/treatment priorities/allocations
- Developing a comprehensive prevention and care plan
- Assessing the administrative mechanism of service delivery
- Evaluating service system effectiveness
- Service coordination
- Conducting needs assessments
- Setting minimum service standards/outcomes
- Defining ways to best meet the needs of PLWH and communities at highest risk of infection
- Resolving service system grievances
- Promoting theavailability of services
- Evaluating other streamsof funding
- Advising the BOS on all County HIV and STI funding
- Policy development and advocacy work
- Advising the Board on other HIV and STI-related matters

The Commission is deeply grateful for the support of our Board Supervisors and their leadership and commitment to address HIV and achieve health equity for all.













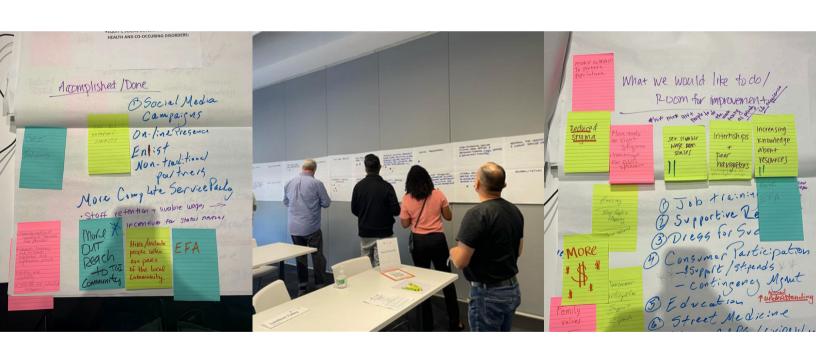
The World AIDS Day 2024 theme of "Collective Action: Sustain and Accelerate HIV Progress", captures the firm commitment of the Commission on HIV, focusing many of its key achievements on lifting the voices of communities that disproportionately shoulder the burden of HIV. Through the HIV movement's steadfast commitment to ending HIV, significant advances continue to be made in HIV research, care, and prevention interventions.

However, unresolved and worsening social and economic conditions continue to hinder our national progress towards ending HIV by 2030. The disappointing lack and speed of progress is evident globally. The <u>United Nations Programme on HIV/AIDS</u> has declared that HIV/AIDS is at a crossroads and continues to sound the alarm on the ongoing international public health threat posed by HIV/AIDS. Domestically, the 2<u>024 National HIV/AIDS Strategy (NHAS) Progress Report</u> showed that none of the 13 indicators are on track to meet the Country's 2025 goals. The majority of the indicators are marked as "making progress, but will need to accelerate to meet the goal." Three of the indicators "have not changed or has moved away from the goal", underscoring the urgency for a more amplified and sustained response towards an end to HIV.

Despite the enormity of systemic barriers and challenges, science, community, and optism offer opportunities for improvement and efficiencies for the Commission. As such, the Commission's 2024 Annual Report highlights key accomplishments that demonstrate our commitment to keeping our resolve to fight HIV, learn from successes, and continue to dismantle HIV-related stigma as a key response to end HIV.

Comprehensive HIV Plan (CHP) 2022-2026 | Community Review

In August 2024, the Commission on HIV conducted a gallery walk of the 2021-2026 Comprehensive HIV Plan and asked community members to share their perspectives on progress made on the key goals articulated in the plan. The community review report highlights key activities that were identified by the community and additional recommendations to help reach plan goals. The Los Angeles County Comprehensive HIV Plan, 2022-2026 is Los Angeles County's third integrated HIV services plan, developed in partnership with the Department of Public Health (DPH), Division of HIV and STD Programs (DHSP) and a vast array of community and organizational partners. The plan presents a blueprint for HIV services along the entire spectrum of HIV prevention and care. The CHP was also developed to align with the California statewide integrated plan, the National HIV/AIDS Strategy (2022-2025), and Ending the HIV Epidemic Plan for Los Angeles County, 2020-2025 (EHE Plan). The CHP enumerates the populations most impacted by HIV, describes co-occurring conditions and social determinants that drive the HIV epidemic and articulates local objectives and activities that align with the overarching goals of the National HIV/AIDS Strategy and the Ending the HIV Epidemic federal initiative.



Dismantling HIV Stigma Through Community Education and Outreach

HIV stigma is a set of negative attitudes and beliefs about people with HIV which can lead to discrimination and affect the health and wellbeing of people with HIV/AIDS (PLWHA). HIV stigma can also discourage people from getting tested, sharing their status, and accessing HIV services. People with HIV often internalize the stigma they experience and can develop a negative self-image. They may fear discrimination or judgment if others learn they have HIV. Community education and outreach, particularly those that target stakeholders outside of the HIV-sphere, can help dismantle HIV-related stigma promote a better understanding of HIV services, and most importantly, build a supportive community around people living with HIV.

Through community outreach and education, the Commission led and convened several activities aimed at dismantling HIV-related stigma and building partnerships across various public, private, and non-profit sectors.



Harm Reduction Institute: Analyzing the Changing Landscape of LGBTQIA+ Substance Use in Los Angeles County (April 29, 2024)

In partnership with local transgender-led and serving organizations, the Commission convened an educational forum centered on the importance of harm reduction in HIV prevention efforts and building supportive communities for transgender youth. REACH LA presented highlights of their study on the substance use needs of transgender individuals and recommendations for creative and effective outreach. Panelists and community participants formulated the following recommendations to improve local planning efforts and help shape County-funded services:

- Invest in fun and safe social support and outreach activities for transgender youth such as the "Sexy and Sober" a fun, inclusive, substance-free social event organized by REACH LA and other HIV service organizations.
- Train transgender youth to become health ambassadors and peer health educators, equipping them with skills to conduct data collection, analysis, program development and evaluation.
- Promote regular HIV and STD testing to maintain interest in health maintenance and social connection with peers.
- Support harm reduction programs promoting regular HIV and STD testing.
- Offer a wide range of harm reduction services such as safe and supervised injection sites, medication/cannabis lock boxes, moderated drinking/substance use; testing strips, medication-assisted treatment, social services, employment, and arts and culture programming.
- Scale up HIV pre-exposure prophylaxis (PrEP) uptake among transgender individuals.
- Expand Naloxone training for service providers.



Empowering Women to Protect & Improve Their Health Series, Part 1 - Medical Labs & Medication Adherence (May 20, 2024)

The Commission hosted a workshop to equip participants with skills to understand medical laboratory results and the importance of antiretroviral medication adherence. This practical approach provided an opportunity for clients to have direct consultation with an HIV medical specialist and expanded knowledge and skills on how to take charge of their healthcare. **SLIDES | RECORDING.**

Empowering Women to Protect & Improve Their Health Series, Part 2 - Peer Support for Optimal Health (June 17, 2024)

The Commission hosted a workshop on the role of peer support in achieving and maintaining optimal health for women living with HIV. The workshop featured a local peer-based campaign to increase PrEP uptake among women of color and story-telling as an intervention for women living with HIV. Peer-based approaches to care have been shown to increase linkage to care for vulnerable, hardly reached populations. Furthermore, bilingual, culturally-specific, and tailored programs where peers lead and facilitate support groups and linkages to care contribute to medication adherence, mental health and wellness, and employment opportunities. SLIDES | RECORDING.



HIV Matters For Her Luncheon (July 15, 2024)

In collaboration with APLA Health, the Commission hosted an educational luncheon for service providers and women living with HIV on heart disease and menopause. Study on menopause is scarce and the body of knowledge is even more limited regarding the interaction of HIV and menopause. Globally, over half of HIV-infected persons are reported to be women, and HIV is said to be associated with early onset of menopause. Menopause is linked with vasomotor symptoms such as night sweats, hot flashes, and sleep disturbance that also appear to correlate with the advancement of HIV or even the adverse effects of highly active antiretroviral medication. In addition, menopause and HIV are found to be risk factors for bone mineral density loss and neurological and cardiovascular diseases. The workshop provided treatment considerations for hormone therapy, HIV drug interactions, and heart disease management. SLIDES

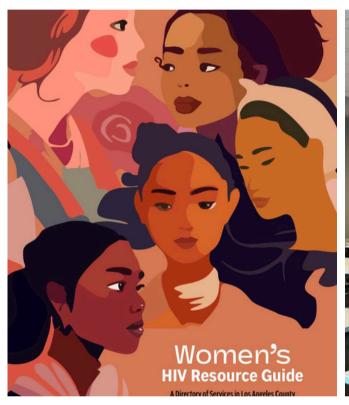
Loneliness and Social Isolation: Addressing the Needs of Women Over 50 (September 23, 2024)

As part of the Commission's ongoing commitment to addressing the needs of older adults, the Commission hosted an event featuring local HIV service providers and County partners such as the Department of Mental Health and the Aging and Disability Department to address loneliness and social isolation among women over 50. The event underscored the importance of women-centered services that address the importance of family, community, religion/spirituality, and the critical role that providers play in conducting culturally appropriate screenings and assessments to identify loneliness and social isolation among older women. **EVENT SUMMARY** | **KEYNOTE ADDRESS PRESENTATION SLIDES | RESOURCE SPOTLIGHT**



Women's HIV Resource Guide

In collaboration with APLA Health, LA Women's HIV Task Force, and the Women's Caucus, the Commission launched the Women's HIV Resource Guide in a special reception hosted by partner agencies. The resource guide contains a variety of services available to women with HIV in Los Angeles County.





Taste of Soul 2024: Engaging Black Families in HIV Prevention (October 19, 2024)

The Commission hosted an educational and outreach booth at the 2024 Taste of Soul which featured interactive games and activities aimed at providing HIV education, resources for services, and linkages to HIV and STD testing. Over 500 individuals visited the Commission booth and engaged with staff, Commissioners, and volunteers, distributing over 200 sexual health wellness bags in exchange for participating in HIV and sexual health trivia. The trivia sparked meaningful discussions and helped dispel common misconceptions about HIV. **EVENT SUMMARY**



Antelope Valley: A Community Rising to End HIV, A World AIDS Day Event (December 3, 2024)

In collaboration with the Los Angeles County Fifth District Supervisor Kathryn Barger, Bartz-Altadonna Community Health Center (BACHC), Wesley Health Centers, Gilead Sciences and Connect 2 Protect LA Coalition, the Commission held an educational event with a resource fair to commemorate World AIDS Day, with a special focus on highlighting services and opportunities for partnerships in the Antelope Valley. With over 100 attendees, the event featured a special video message from Supervisor Kathryn Barger where she honored lives lost to AIDS, celebrated the resilience of people living with HIV, and issued a call to action for the community to act with urgency to end HIV, once and for all. Other speakers included Mario Peréz, Director of the Los Angeles County Division of HIV and STD Programs and Dr. Oliver Refugio, HIV Specialist from Bartz-Altadonna Community Health Center. Commissioner Alvaro Ballesteros and Connect 2 Protect LA Project Coordinator, Joaquin Gutierrez led an interactive networking activity to spark connections and partnerships among participants. Lastly, Courage Awards were presented to The Outreach Center, BACHC, Wesley Health Centers, and Supervisor Kathryn Barger for their courage and steadfast commitment to confronting HIVrelated stigma and bringing attention to the health and welfare of people living with HIV. PROGRAM | M. PEREZ (DHSP) SLIDES | DR. O. REFUGIO SLIDES | SUPERVISOR KATHRYN BARGER MESSAGE



Our Stories, Our Strength: Elevating Black Lives, A World AIDS Day Community Event (December 6, 2024)

In collaboration with the Los Angeles County Second District Supervisor Holly Mitchell and Charles Drew University (CDU), the Commission hosted a community event honoring community and personal stories and uplifting Black lives in the fight against HIV.

The event was an incredible success, bringing together over 100 community members, stakeholders, and advocates in a space of reflection, healing, and empowerment. The event featured:

• A resource fair, offering HIV testing and support services.

 Community conversations, fostering dialogue on HIV prevention, care, and stigma reduction.

• Recognition of Changemakers, celebrating those who made significant contributions to the fight against HIV.

• Approximately 100 community members attended, including 25 students who participated in HIV testing.

PROGRAM | SUPERVISOR HOLLY MITCHELL MESSAGE | BLACK CAUCUS SLIDES | LA SENTINEL ARTICLE



Annual Conference | AGENDA | PRESENTATION MATERIALS

The Commission held its annual conference on November 14 featuring the theme, "Bold Transformation to Confront and End HIV", as a rallying cry to scale up all community efforts to meet the national goal of ending HIV by 2030. Nearly 150 individuals attended the annual conference, offering space for learning, community, and recharging commitments to end HIV.

The 2024 Annual Conference featured local best practices for prevention and care and national and regional experts on guaranteed income programs, the cure for HIV, and housing. The Division of HIV and STD Programs (DHSP) presented surveillance data on the State of HIV/STIs in Los Angeles County and their FLEX Card program which provides \$400 monthly gift cards for PLWHA to reduce the financial burden for basic needs and frees up existing income for other essential needs.

Additionally, the HIV cure panel featured world-renowned HIV researcher and scientist, Dr. Luis Montaner, and two of the seven individuals in the world who have been cured of HIV through stem cell transplants - Paul Edmonds (City of Hope Patient) and Adam Castillejo (The London Patient). The discussion offered hope for a cure to end HIV and underscored the importance of achieving equitable access to current and future prevention and treatment therapies.



Core Ryan White CARE Act Activities

Assessing and Understanding Community Needs through Listening Sessions

As the federally mandated local HIV planning council under the <u>Ryan White CARE Act</u>, the Commission is tasked with conducting ongoing needs assessments to understand and address the needs of people living with HIV and communities at the highest risk of acquiring HIV. To that end, the Commission conducted a series of community listening sessions focused on various populations within the Black/African American community and in the Antelope Valley.

Community Listening Sessions Focused on Black/African American Communities: Faith-based Leaders (April 26, 2024) | EXECUTIVE SUMMARY
Black Immigrants (August 11, 2024) | EXECUTIVE SUMMARY
Same Gender Loving Men (September 26, 2024) | EXECUTIVE SUMMARY
Women (October 10, 2024) | EXECUTIVE SUMMARY



Antelope Valley Sexual Health Community Listening Session | <u>EVENT</u> SUMMARY

The overarching recommendations from the Antelope Valley (AV) listening sessions include the need for continued coalition building among providers and community members, extended service hours to accommodate the AV's largely commuter communities, and ongoing training, especially around transgender and youth-affirming care.

Priority Setting and Resource Allocations

The Planning, Priorities and Allocations (PP&A) Committee leads the multi-year priority and allocation setting process for the Commission. Uninsured and underinsured people living with HIV continue to rely on the Ryan White HIV program as their main and preferred source of medical and supportive services in Los Angeles County. The rising cost of services, inflation, and the housing crisis create pressure and challenges for providers and the Commission to manage dwindling grant funds to support the continued demand for HIV services. This challenging planning environment compels the Commission to make difficult decisions on which services to fund and maintain. Likewise, providers must lean on and leverage other funding sources to maintain the continuity of care for their clients.

For FY 2024, the Commission ranked the following as the top ten Ryan White Part A service categories: 1) housing; 2) non-medical case management; 3) ambulatory/outpatient medical services; 4) emergency financial assistance; 5) psychosocial support; 6) medical case management/medical care coordination; 7) mental health; 8) outreach; 9) substance abuse outpatient; and 10) early intervention services. The FY 2024 service rankings were determined under the following key realities: 1) lack of affordable housing and increased risk for homelessness will remain a significant crisis for PLWH; 2) financial instability will persist due to inflation and unlivable wages; and 3) ongoing demand for culturally competent medical and mental health services.

Recognizing that Ryan White (RW) HIV program is the payor last resort, the funding allocations mad the by Commission aimed to maximize RW funds while also leveraging other payor sources to maintain continuity of care for people living with HIV. The Commission will collaborate with DHSP to review program expenditures and service utilizations regularly and make reallocations as needed to fund necessary services.

Service Standards | Responding to the Dynamic Needs of the Community

Ryan White service standards are the minimum requirements for services provided to people with HIV/AIDS through the Ryan White HIV/AIDS Program (RWHAP). These standards ensure that all clients receive the same quality of care, regardless of where they receive it. As part of its ongoing commitment to ensure that HIV care services are responsive to the needs of clients, the Commission engaged consumers, providers, and public health partners in revising the following service standards: universal service standards and client bill of rights, medical care coordination, and prevention standards. The Prevention Services standards reflect the most up-to-date scientific evidence and clinical practices for rapid treatment, harm reduction, PrEP, PEP, and DoxyPEP, and comprehensive assessments and intake procedures that mirror the pathways described in the Status Neutral HIV and STI Service Delivery Framework.

Assessment of the Efficiency of the Administrative Mechanism | REPORT

HIV planning councils are required by the Ryan White CARE Act to conduct an annual Assessment of the Efficiency of the Administrative Mechanism (AEAM). The AEAM aims to identify strengths and areas for improvement within the current administrative mechanisms to ensure the timely and efficient delivery of services to people living with HIV (PLWH) and those at risk. The Commission completed the AEAM in August 2024 covering Ryan White Program Years 2022-2023.



Membership Recruitment, Retention and Training

Federally Designated Membership Representation

In 2024, of the 14 federally mandated members for Ryan White HIV planning councils, 12 were represented on the Commission as full voting members. The Commission, much like other HIV planning councils in California in other parts of the country, continues to face challenges in securing a staff from the State of California Medi-Cal Program to serve on the Commission, despite numerous appeals and outreach. To mitigate the information gap, the Commission works with the Los Angeles County Department of Healthcare Services to attain information and presentations on the local health access and service coverage in Los Angeles County. In addition, the Commission continues to reach out to local health plans to fill the vacancy for health or healthcare planning agencies. Fifteen members represented the voices of unaffiliated PLWH who use RW services, ensuring meaningful involvement of PLWH in planning, ensuring access to quality care in Los Angeles County, and meeting the RW requirement of having 33% of the members serve in unaffiliated consumer capacity.

Membership Training

The RW program requires annual training for all Commissioners to enhance knowledge and skills and support their success in fulfilling their duties as Commissioners. In 2024, the Commission conducted <u>five trainings</u> for Commissioners (trainings are open to the public) on the Commission's functions and responsibilities and an additional training specifically for Commissioners with Co-Chair duties:

- February 13, 2024 Co-Chair Training | SLIDES | RECORDING
- March 26, 2024 General Orientation and COH Overview | SLIDES | RECORDING
- April 23, 2024 Priority Setting and Resource Allocations and Service Standards Development | <u>SLIDES</u> | <u>RECORDING</u>
- July 17, 2024 Ryan White CARE Act Legislative Overview, Membership Structure and Responsibilities | <u>SLIDES</u> | <u>RECORDING</u>
- October 2, 2024 Policy Priorities and Legislative Docket Development | <u>SLIDES</u> | <u>RECORDING</u>



Restructuring for Impact and Performance

The Health Resources and Services Administration (HRSA) conducted a technical assistance site visit of the Commission on May 21-23. The purpose of the technical assistance was to provide resources to the Commission to ensure compliance with all statutory and programmatic requirements and to strengthen capacity to plan for and coordinate the delivery of HIV services in Los Angeles County. The site visit team of three HRSA officials focused on areas of operational and administrative performance improvement. The key recommendations for improvement from HRSA include: Conduct a comprehensive review of the Commission's capacity, size, and impact in fulfilling its legislative duties.

- Update the Commission's ordinance and bylaws to reflect the planning council's final decision on its size, scope, and membership composition. In addition, HRSA recommended term limits, member rotations, and instituting changes to the bylaws that authorize the Commission to appoint committee-only members. Given that ordinance and bylaws changes require County Counsel and Board approval, the Commission will take a careful and thoughtful approach to ensure that all decisions are thoroughly discussed and vetted by the council and the community at large.
- Filling vacant seats and ensuring strong consumer representation and engagement
- Completing an updated Memorandum of Understanding (MOU) with DHSP.

To reflect on how the Commission needs to evolve to meet the growing complexity of HIV planning and in compliance with the HRSA site visit findings, the Commission will focus more of its efforts towards excelling in fulfilling its core duties as defined by the Ryan White CARE Act, which are conducting ongoing needs assessments; priority setting and resource allocations; data-driven planning; developing service standards; and completing the annual Assessment of the Efficiency of the Administrative Mechanism. Concurrently, the Commission will undergo a comprehensive restructuring review with the assistance of consultants and experts in the HIV planning field to update its scope of duties, bylaws, ordinance, composition, and member duties and expectations.



Staying Steadfast to the HIV Movement and Protecting Marginalized Communities

The HIV movement nationally and locally faces extreme stress and oppression under the second Trump administration which has set a tone of uncertainty, fear, and profound anxiety for PLWHA, communities of color, women, LGBQTIA+, low-income, immigrant, and other marginalized groups. The Commission will continue to offer safe spaces for all communities to share their hopes and fears and will remain committed to helping those in need. In addition, the Commission will continue to make policy and advocacy recommendations to the Board and other elected officials to preserve funding for HIV/STDs, housing, health care, and public health programs. Working with and aligning the Commission's endeavors with national partners, such as the National Minority AIDS Council (NMAC) will be a key strategy for 2025 along with supporting the Board's priorities under the Anti-Racism and Diversity Initiative (ARDI).



COMMISSIONERS (JANUARY - DECEMBER 2024)

Danielle Campbell, MPH, PhD(c), Co-Chair, Supervisorial Board Office 2 Representative

Joseph Green, Co-Chair Pro-Tem, Unaffiliated Consumer, At-Large

Miguel Alvarez, HIV Stakeholder Representative

Dahlia Alé-Ferlito, City of Los Angeles Representative

Jayda Arrington, Unaffiliated Consumer, Service Planning Area 6

Alvaro Ballesteros, MBA, Supervisorial Board Office 1 Representative

Alasdair Burton, HIV Stakeholder Representative

Mikhaela Cielo, MD, Ryan White Part D Representative

Lilieth Conolly, Unaffiliated Consumer, At-Large

Sandra Cuevas, Ryan White Part F Representative

Mary Cummings, HIV Stakeholder Representative

Erika Davies, City of Pasadena Representative

Pearl Doan, HIV Stakeholder (Resigned February 2024)

Kevin Donnelly, Unaffiliated Consumer, Service Planning Area 8

Kerry Ferguson, Alternate

Felipe Findley, PA-C, MPAS, AAHIVS, HIV Stakeholder Representative

Arlene Frames, Unaffiliated Consumer, Supervisorial District 3

Arburtha Franklin, Alternate

Alexander Luckie Fuller, Provider Representative (Resigned May 2024)

Rita Garcia, Alternate

Felipe Gonzalez, Unaffiliated Consumer, Supervisorial District 5

Bridget Gordon, Unaffiliated Consumer, Supervisorial District 2

Karl Halfman, MA, Ryan White Part B Representative

David Hardy, MD, Alternate

Ismael Herrera, Unaffiliated Consumer, Service Planning Area 3

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William King, MD, JD, AAHIVS, HIV Stakeholder Representative

Lee Kochems, MA, Behavioral/Social Scientist Representative

Jose Magana, Provider Representative (Resigned March 2024)

Leonardo Martinez-Real, Unaffiliated Consumer, Supervisorial District 1

Leon Maultsby, D.B.A, Part C Representative

Vilma Mendoza, Unaffiliated Consumer, Service Planning Area 7

Andre Molette, Provider Representative

Anthony Mills, MD, Provider Representative (Resigned January 2024)

Matthew Muhonen, Housing Opportunities for People with AIDS (HOPWA)

Representative

COMMISSIONERS (JANUARY - DECEMBER 2024)

Derek Murray, City of West Hollywood Representative (Resigned July 2024)

Paul Nash, PhD, HIV Stakeholder Representative

Katja Nelson, MPP, Supervisorial BoardOffice 3 Representative

Byron Patel, RN, Provider Representative

Ronnie Osorio, Alternate

Jesus "Chuy" Orozco, Housing Opportunities for People with AIDS (HOPWA)

Representative (Resigned February 2024)

Mario Pérez, MPH, Ryan White Part A Representative

Dechelle Richardson, Provider Representative

Erica Robinson, HIV Stakeholder Representative

Redeem Robinson, HIV Stakeholder (Seat vacated February 2024)

Ricky Rosales, City of Los Angeles Representative (Resigned June 2024)

Daryl Russell, M. Ed., Unaffiliated Consumer, At Large

Harold Glenn San Agustin, MD, Provider Representative

Martin Sattah, MD, Provider Representative

Dee Saunders, City of West Hollywood Representative

Juan Solis, Alternate (Seat vacated April 2024)

LaShonda Spencer, MD, ProviderRepresentative

Kevin Stalter, Unaffiliated Consumer, Service Planning Area 4

Lambert Talley, Alternate

Justin Valero, Supervisorial Board Office 4 Representative

Jonathan Weedman, SupervisorialBoard Office 5 Representative

Russell Ybarra, Unaffiliated Consumer, Service Planning Area 2

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Lizette Martinez, Health Program Analyst

The Commission extends its deepest gratitude to Rainbow Sounds for audio-visual support and James Stewart for parliamentary services at monthly Commission meetings. We also thank AJ King from Next Level Consulting and Collaborative Research for their partnership in community engagement activities and for supporting the Commission.

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EXECUTIVE OFFICE

