Day 1 Agenda: Tuesday 25 April

| 13.30 | WELCOME AND OPENING REMARKS Phil Anderton – Executive Director - Chief Development Officer, The R&A Session 1: Conference opening video | POSITIONING OF GOLF: The big Issues/opportunities | | |
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| | | 15.15-16.05 | | Healthy Golf (Moderator: Iona Stephen) Tharlie Foster – OBE, PhD, FPH |
| 13.35 | PROGRAMME AND HOUSEKEEPING MATTERS Sarah Stirk | | Professor Andrew Murray – Medical & Scientific Adviser, The R&A Zoe Thacker – Director of Development, Wales Golf | |
| GOLF'S GOL | DEN OPPORTUNITY (Moderator: Sarah Stirk) | | James Tayl | lor – Former International Cricketer |
| 13.40-14.30 | Session 2: Golf - where are we now and where could we go? Martin Slumbers – CEO, The R&A Richard Thompson – Chair, ECB Caroline Huyskes – President NGF, President Elect EGA Laurence Applebaum – CEO, Golf Canada | 16.05 -17.00 | Session 5: Sustainable Golf - Time for Action (Moderator: Jonathan Smith, GEO Sir Tim Smit – Executive Chair & Co-founder, Eden Project Ali Russell – Chief Marketing Officer, Extreme E Arlette Anderson – Director - Sustainable Golf, The R&A Michel Follonier - Director Services, Swiss Golf Federation | |
| POSITIONIN | G OF GOLF: Brand Golf (Moderator: Phil Anderton) | | 17.00 | DAY ONE CLOSE |
| 14.30-15.00 | Session 3: Targeting Consumers with the right message segmentation and positioning Phil Anderton Matt Hunt – Chief Design Officer, Matta Gareth Balch, CEO, Two Circles Phil Anderton | 17.45 | Buses depart the Fairmont Hotel | |
| | | 18:00-19.30 | A NIGHT AT THE MUSEUM Drinks and Canapes at The R&A World Golf Museum & The Niblick | |
| | | 19.30 | Buses depart The R&A World Golf Museum returning to The Fairmont Hotel | |
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15.00-15.15 Tea & Coffee





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Day 2 Agenda: Wednesday 26 April

08.00 DAY 2 INTRODUCTION Sarah Stirk

PROMOTION OF GOLF

- 08.05-08.35 Session 6: Storytelling- Bring the Brand to Life (Moderator: Sarah Stirk) Barney Francis - Global Head of Production, IMG Chad Mumm – EP Netflix Full Swing and CCO Vox Media Studios Brian Viner - Sports and Film Writer Karen Myers – Executive Director - Corporate Communications, The R&A
 08.35-09.15 Session 7: Beginners - Build the Base (Moderator: Sarah Stirk) Hana-Rae Seifert – General Manager Partnerships & Legal, Golf New Zealand Archie Paton - Golf.Golf Miguel Franco De Sousa - President, Portuguese Golf Federation Njani Ndiritu – Chair, Kenyan Golf Union Rob Maxfield – CEO, PGA GB&I
- 09.15-09.55 Session 8: Golf Open To All (Moderator: Sarah Stirk) Wasim Haq – Senior Non-Executive Director, England Golf Jonas Meyer – Head of Development, Danish Golf Union Tony Bennett – President, European Disabled Golf Association Jackie Davidson – Director - Golf Development, The R&A Renate Roeleveld – President, NVG – Dutch Association of Golf Facilities Zane Scotland - Professional Golfer and Broadcaster
- 09.55-10.10 Tea & Coffee

Session 9: Digital and Data-Engagement (Moderator: Arto Joensuu) 10.10-10.50 Mark Bennett - VP Google Partnerships Charlie Beall - Consulting Partner - Seven League, IMG David Gallichio – General Manager – Golf Participation, Golf Australia Dean Murphy – CEO, Golf New Zealand 10.50-11:30 Session 10: Events – Build and Broaden Appeal (Moderator: Sarah Stirk) Johnnie Cole Hamilton – Executive Director - Championships, The R&A Simon Borg – Creative Director, Populous Mike McCarley - CEO TMRW Sports Christophe Muniesa – Executive Director – French Golf Federation 11.30 DAY 2 CONFERENCE CLOSE Sandwiches/Packed Lunch 11.45 Bus Transfers to St Andrews begin 12:30 GOLF: Delegate/Speaker Golf on Old Course and Jubilee Course

Free Evening





Day 3 Agenda: Thursday 27 April

| 09.00 | DAY 3 INTRODUCTION Sarah Stirk | | | | | |
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| PRODUCT OF GOLF | | | | | | |
| 09:05-09:45 | Session 11: New Formats (Moderator: | | | | | |

- 09:05-09:45 Session 11: New Formats (Moderator: Sarah Stirk) Steve Jolliffe - Founder of TopGolf and Puttshack Ben Sharp - CEO, TopTracer Antonio Marin - CEO, AAA Games Studio Gaming Jenny Brown – Director – Business Development, The R&A
- 09:45-10:30 Session 12: Enhancing the Club Experience (Moderator: Sarah Stirk) Jan Nielsen - MD, Rocco Forte Hotels Yuko Tashiro - Chair, Accordia Golf, Japan John Kerr - CEO, Royal Norwich Mark Lawrie - Director – Latin America, The R&A
- 10.30-10.45 Tea & Coffee
- 10.45-11.45 Session 13: Governance, Equipment and Turf (Moderator: Sarah Stirk) Grant Moir – Executive Director - Governance, The R&A Professor Steve Otto – Executive Director - Chief Technology Officer, The R&A Richard Windows - Head of Sustainable Agronomy - Championships, The R&A
- 11.45-12.40 Session 14: Performance Matters (Moderator: Nigel Edwards) Dame Katherine Grainger - Chair , UK Sport Peter Mattsson – MD, #elitesports2023 Grant Hepburn - CEO, South African Golf Federation
 - 12.40- 14.00 Lunch Squire Restaurant

| 14.00-15.00 | Session 15: Funding & Support - Amplifying Golf (Moderator: Sarah Stirk) Ross Hallett – Senior VP, IMG Jeremy Tomlinson – CEO, England Golf Caroline Wallard - Director - Philanthropy, The R&A Bruce Mitchell – Chairman, Advancement Committee, The R&A HE José-Pascual Marco-Martínez - Ambassador of Spain, The United Kingdom Johnson Omolu – President, Africa Golf Federation | |
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| 15.00-15.45 | Session 16: Collaborative Leadership (Moderator: Sarah Stirk) David Rickman – Executive Director - Chief of Staff, The R&A Dame Katherine Grainger- Chair, UK Sport Dragan Solak - Chair United Media Group / Southampton FC owner James Sutherland - CEO Golf Australia | |
| 15.45-16.15 | Tea & Coffee | |
| 16.15-16.55 | Session 17: Q&A (Moderator: Sarah Stirk) Martin Slumbers Dragan Solak Dame Katherine Grainger Yuko Tashiro | |
| 16.55-17.00 | CLOSING COMMENTS: THE 18 TH HOLE WRAP UP Phil Anderton | |
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THE 19TH HOLE-GALA DINNER

- 18.45 Drinks Reception, The Atrium, Fairmont
- 19.30 Conference Dinner, Robert Burns Ballroom, Fairmont



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