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Building on the Movement from Value to Health: Essential Infrastructure to Sustainably Address DOH

Investing in Health Topic #3

November 5, 2021

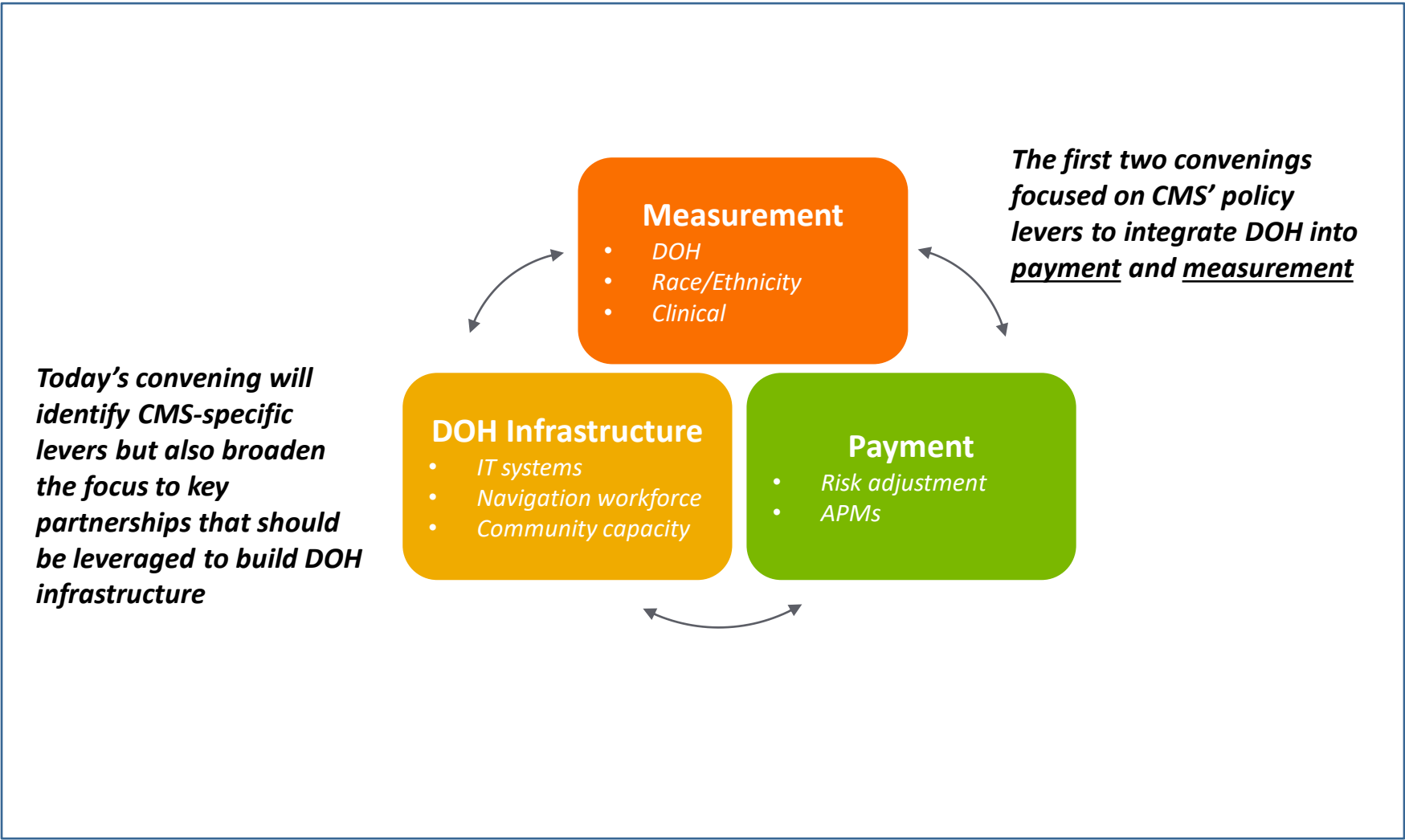
With generous support from Blue Shield of California Foundation and The Commonwealth Fund

- ***Why are we here?***
 - Introductions and Meeting Objectives
- ***What changes do we seek?***
 - Reaching the “Last Mile”
 - **Topic #1:** Building DOH IT Infrastructure
 - **Topic #2:** Bolstering DOH Workforce
 - **Topic #3:** Investing in DOH Infrastructure via CMMI & Inter/Intra-Departmental Partnerships
- ***How will we make change?***
 - Discussion and Next Steps

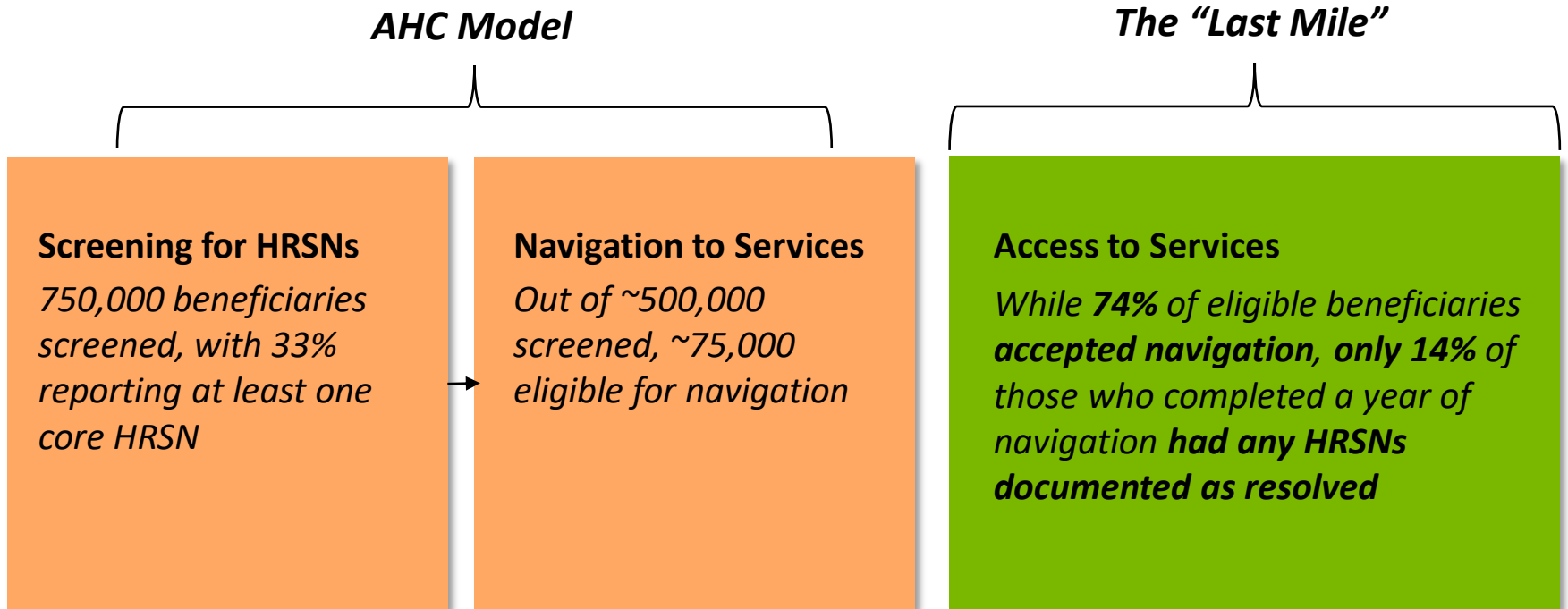
Complete the sentence in 3-4 words:

The community I am bringing into the room is _____.

What's Needed to Sustainably Address DOH



AHC Model Evaluation Highlights the “Last Mile” Problem



DOH “Adoption” by Multiple CMMI Models

Model (link to evaluation)	Does CMMI Model Include DOH (Formally or Functionally)?		
	Screen & Navigate	Required to Screen/Navigate	DOH Measures
Accountable Health Communities (AHC)	Yes	Yes	Yes
Comprehensive Primary Care Plus	Yes	Yes (Track 2)	No
Maryland Total Cost of Care Model	Yes	Yes (Track 2)	No
State Innovation Models (SIM) Round 2	Yes	Yes (varies by state)	No
Next Generation ACO	Yes	No	No
Comprehensive End-Stage Renal Disease (ESRD) Care Model	Yes	No	No

Key Challenges to Advancing Integration

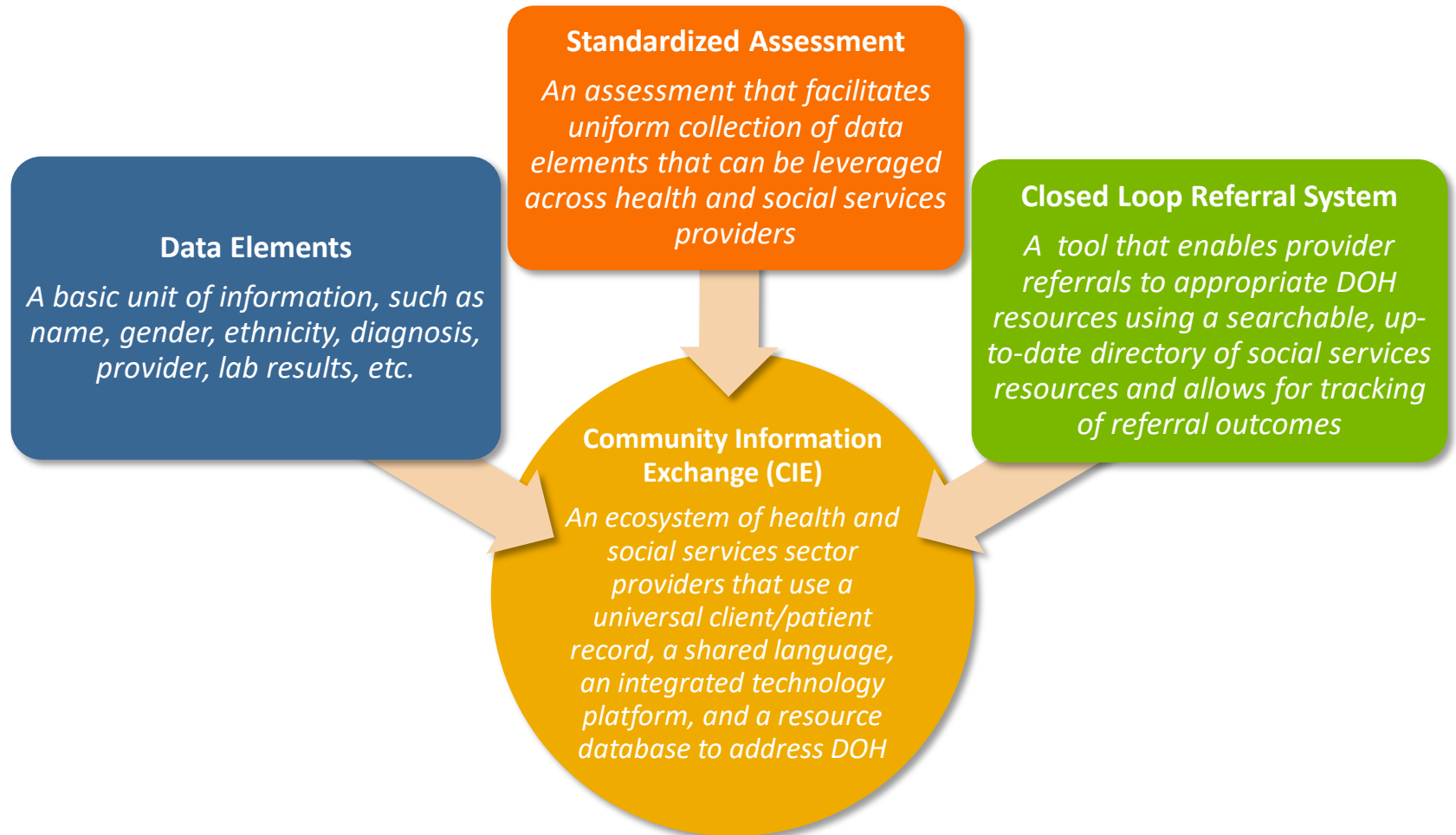
- **Limited Data Sharing**
- **Separate Funding Streams, Inadequate Payment**
- **Lack of Investments in Infrastructure and Capacity Building**
- **Uncertainty in Policy Environment**
- **Structural Inequities**

Investing in DOH Infrastructure:

- ✓ **Technical capacity and IT infrastructure** to support seamless data sharing across health care and CBOs.
- ✓ **A workforce capable of navigating both health care and social services sectors** with a unique understanding of the communities it serves.
- ✓ **Upfront investments in community capacity building *and* sustained sources of funding for CBOs** to enable integration of health care and social services sectors.

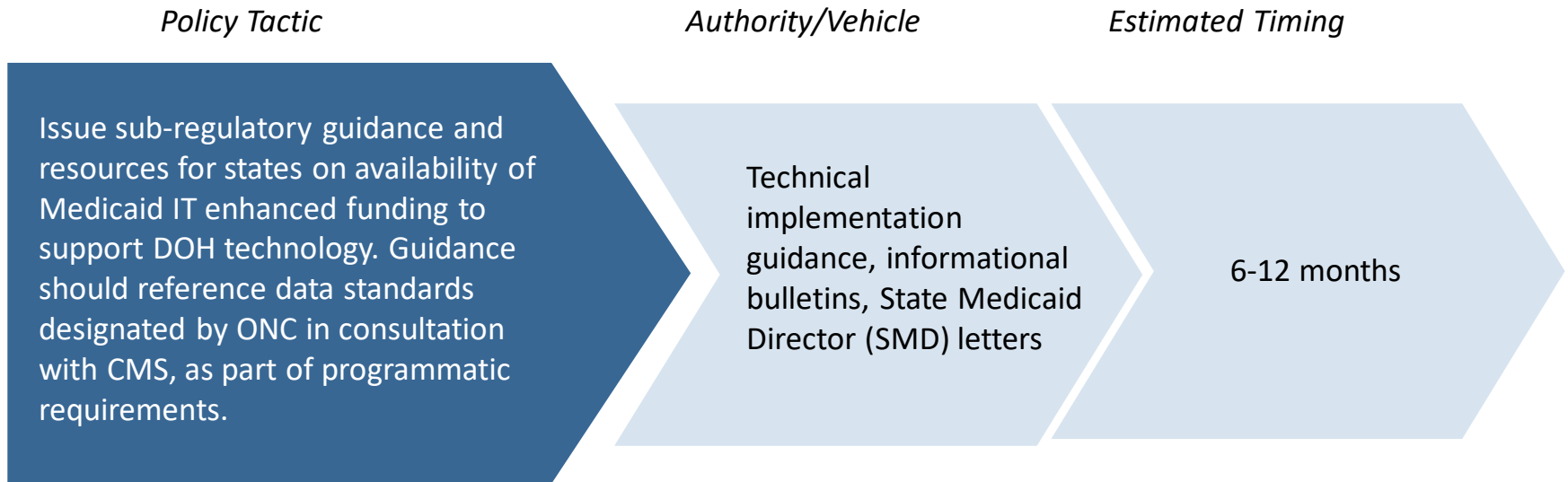
Topic #1: Building DOH IT Infrastructure

State of Play: CIEs Have Common Functions to Enable DOH Data Sharing and Integration



Limited financing/payment opportunities and lack of national standards and remain significant barriers to scaling of CIEs.

Policy Recommendation: Seed Development of DOH IT Infrastructure & Capacity Aligned with National Standards



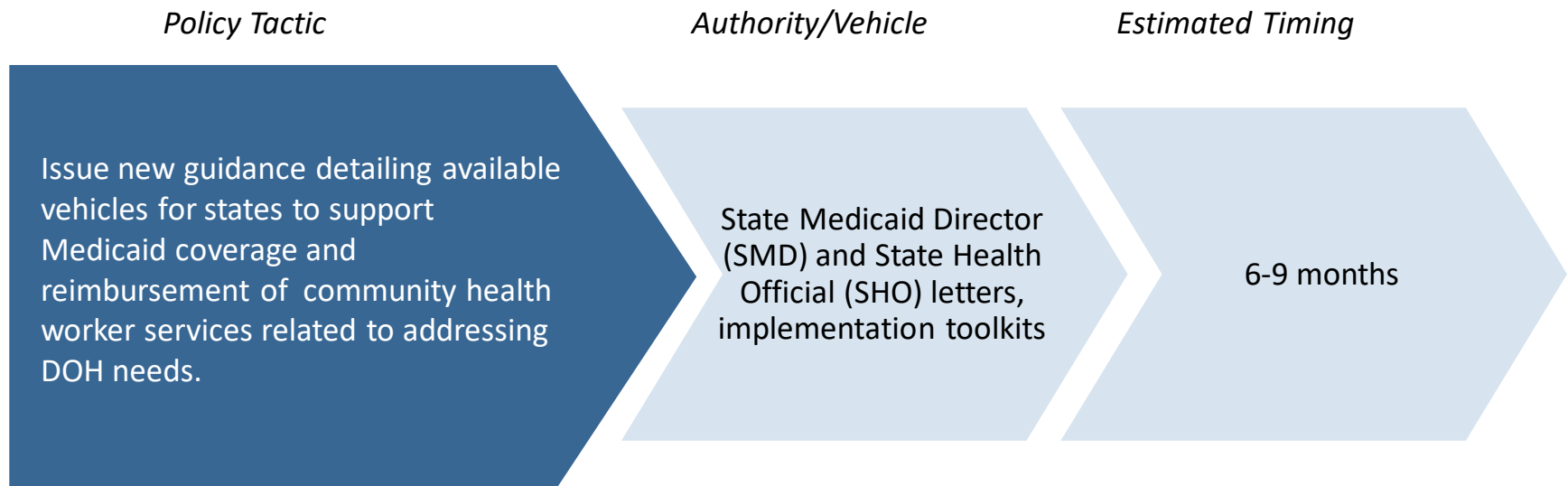
Attendee Poll

For this policy change, provide one of the following, anonymous responses

- I will champion this
- Let's tweak this
- I do not support

Topic #2: Bolstering DOH Workforce

Policy Recommendation: Elevate Opportunities to Support and Reimburse for Community Health Worker Services



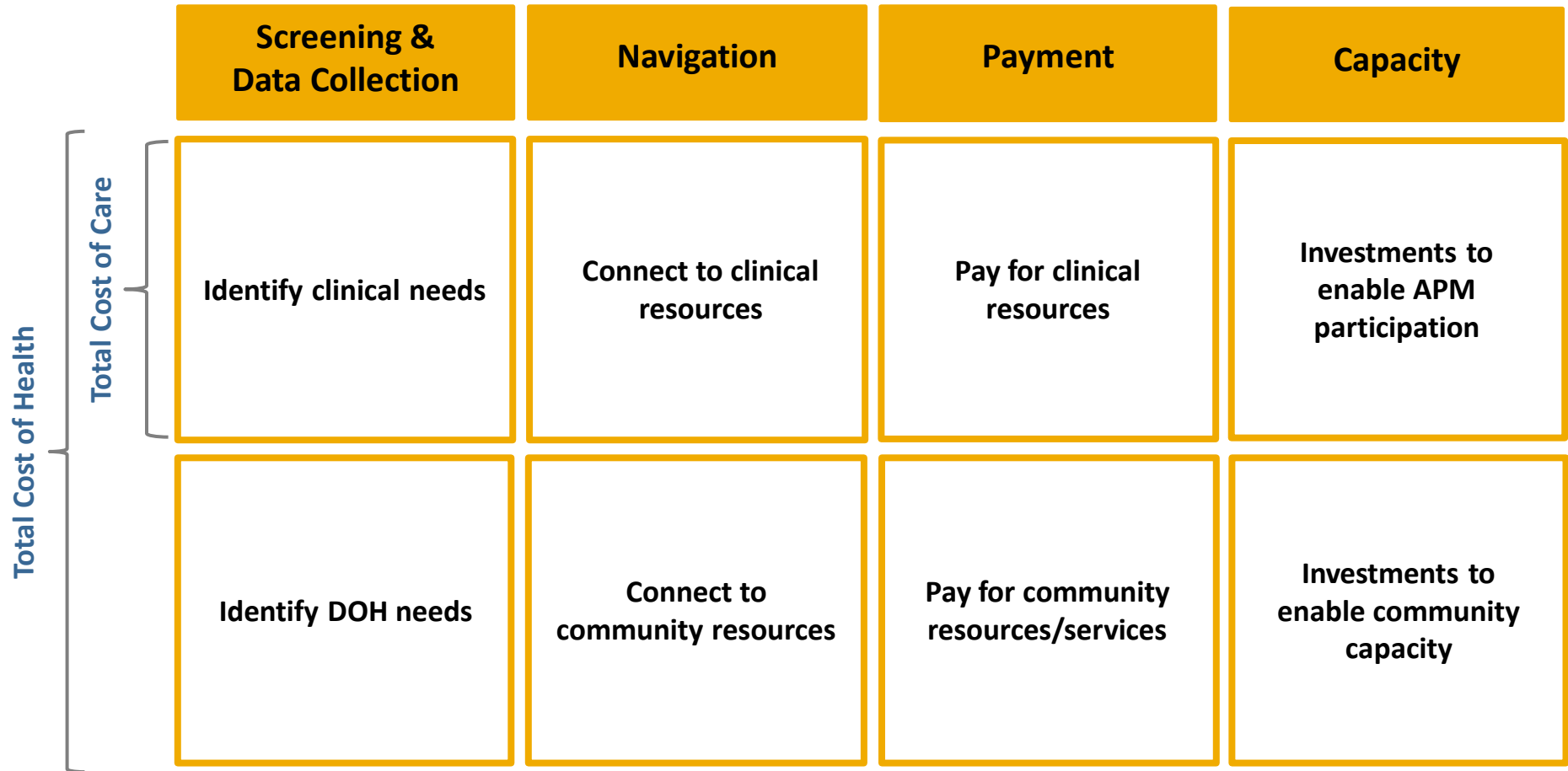
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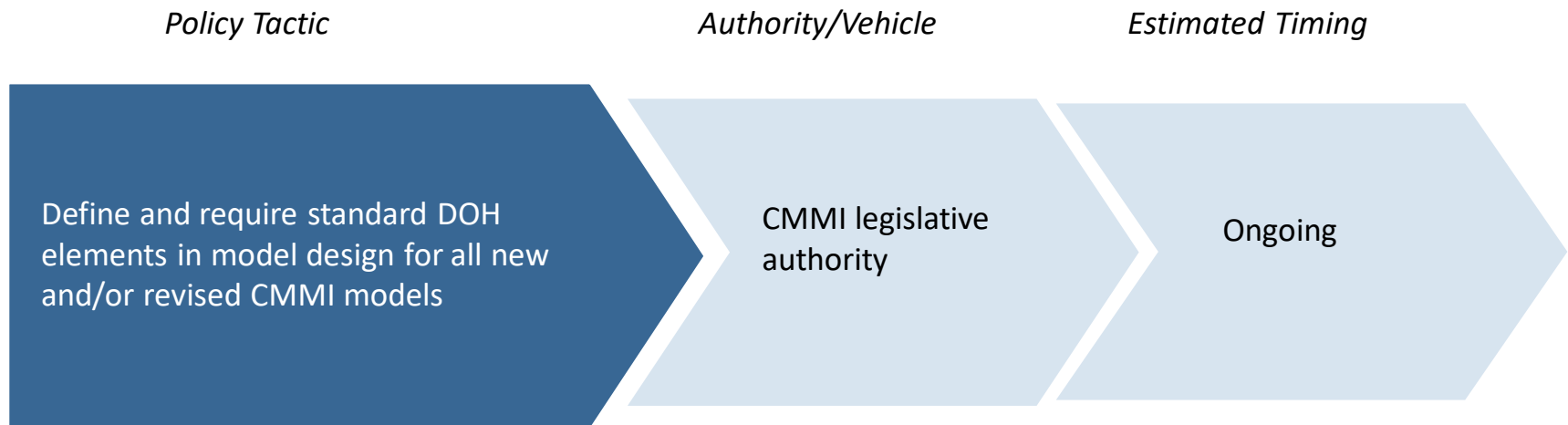
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**Topic #3: Investing in DOH Infrastructure
(IT, Workforce, & Community Capacity)
via CMMI & Inter/Intra-Departmental Partnerships**

State of Play: CMMI's Models Reveal Four Key Elements to Bridge from TCOC to *Total Cost of Health* in Future Models



Policy Recommendation #1: Integrate DOH Elements Across CMMI Models



Attendee Poll

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Intra/Inter Departmental Partnerships Could Dramatically Accelerate Efforts to Build DOH Infrastructure

Actions	HHS											
	CMS/ CMMI	CMS/ Programs	CDC	ONC	HRSA	SAMHSA	ACF	ACL	HUD	USDA	OMB	DPC
Provide grant or ongoing funding, including for indirect/admin costs	X	X	X	X	X	X	X	X	X	X		X
Align funding criteria across program areas	X	X	X	X	X	X	X	X	X	X		X
Coordinate/simplify procurement processes to create consistency across programs	X	X	X		X	X	X	X	X	X		X
Streamline/align reporting requirements across programs	X	X	X	X	X	X	X	X	X	X	X	X
Streamline/align program eligibility		X					X		X	X		X
Create common standards for data gathering and reporting	X	X	X	X	X	X	X	X	X	X		X

Note: Chart is illustrative.

Policy Recommendation #2: CMS Should Formally Partner with Other HHS Divisions & Other Federal Departments to Align Investments in DOH Infrastructure

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Tactic

Launch inter-governmental initiative (co-led by CMS) to deploy resources & take necessary actions to create aligned investment in DOH infrastructure.

Key Steps

- Designate specific government entity co-leads
- Define a clear, time-bound aim & strategic framework
- Recruit other office/agency/department partners
- Clarify roles & responsibilities for partner entities
- Identify specific actions to be taken & resources deployed, consistent with Administration's priorities



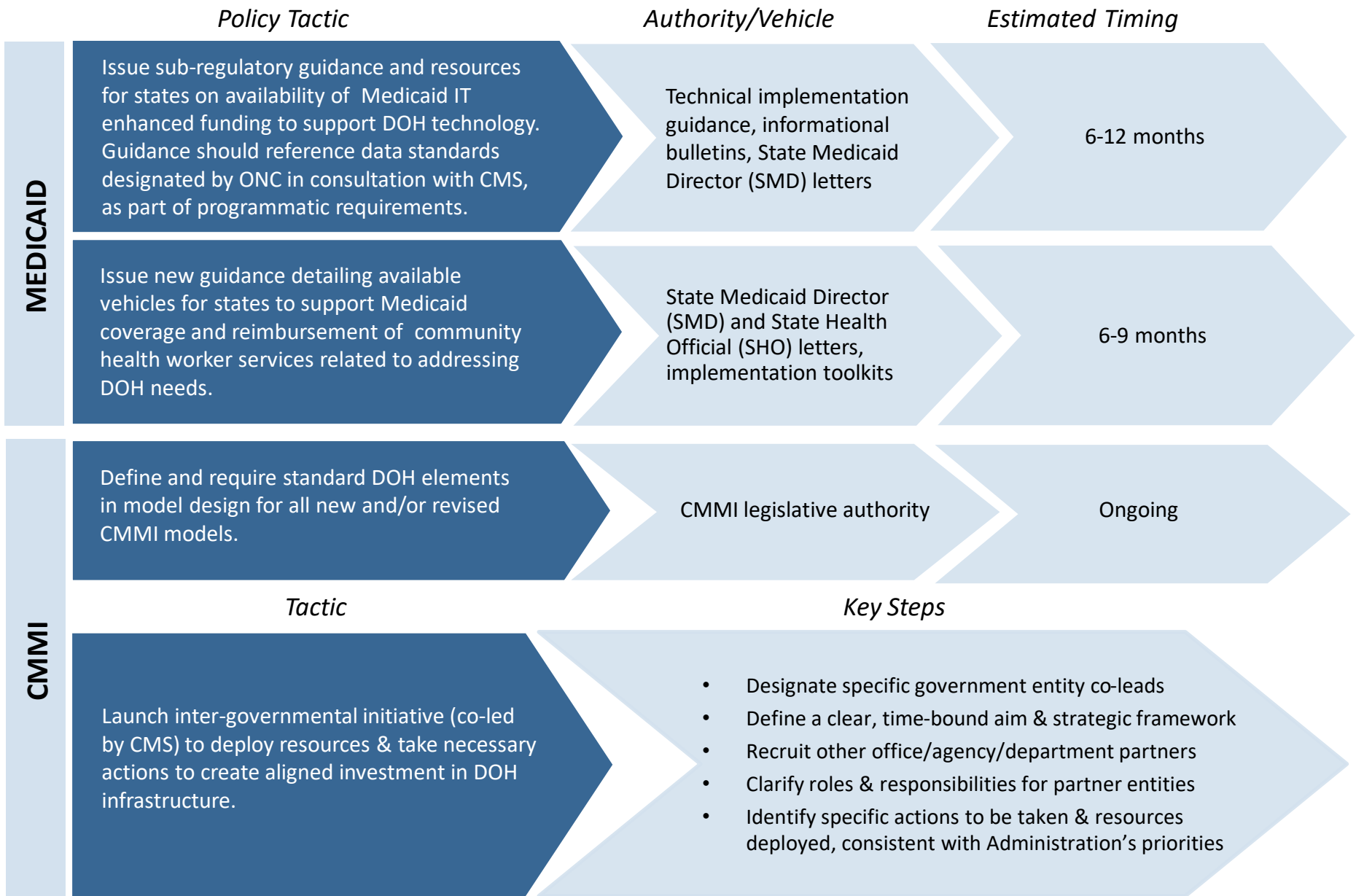
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How will we make change?
Discussion and Next Steps

Convening #3 Recommendations





- **Stepping back:** Looking at these recommendations, what is the most important signal CMS could send around DOH and infrastructure in the next year?
- **Drilling down:** Are these the right recommendations? Which should be prioritized? Are any crucial policy changes missing? Which could be fast-tracked?
- **Looking ahead:** Who are the actors needed to move these changes forward? How can we leapfrog potential barriers? What can be done in the next 2 weeks; 6 months; 2 years to move these changes forward?