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10
11 **UNITED STATES DISTRICT COURT**
12 **NORTHERN DISTRICT OF CALIFORNIA**

13 DOUGLAS O'CONNOR, THOMAS
COLOPY, MATTHEW MANAHAN, and
14 ELIE GURFINKEL, individually and on
behalf of all others similarly situated,

15
16 Plaintiff,

17 v.

18 UBER TECHNOLOGIES, INC.,

19 Defendant.

20 HAKAN YUCESOY, ABDI MAHAMMED,
MOKHTAR TALHA, BRIAN MORRIS, and
21 PEDRO SANCHEZ, individually and on
behalf of all others similarly situated,

22 Plaintiffs,

23 v.

24 UBER TECHNOLOGIES, INC. and TRAVIS
KALANICK,

25 Defendants.

CASE NO. CV 13-03826-EMC

**NOTICE OF MOTION AND MOTION FOR
PRELIMINARY APPROVAL AND
MEMORANDUM OF POINTS AND
AUTHORITIES IN SUPPORT THEREOF**

Hon. Edward M. Chen

Hearing: June 2, 2016
Time: 1:30 p.m.
Courtroom: 5
Judge: Judge Edward Chen

CASE NO. 3:15-CV-00262-EMC

Hon. Edward M. Chen

Hearing: June 2, 2016
Time: 1:30 p.m.
Courtroom: 5
Judge: Judge Edward Chen

1 **NOTICE OF MOTION AND MOTION**

2 **TO DEFENDANTS AND THEIR ATTORNEYS OF RECORD:**

3 **PLEASE TAKE NOTICE THAT** on June 2, 2016, at 1:30 p.m., in Courtroom 5 of this
4 Court, located at 450 Golden Gate Avenue, 17th Floor, San Francisco, California, Plaintiffs Thomas
5 Colopy, Matthew Manahan, and Elie Gurfinkel, individually and on behalf of all others similarly
6 situated, will, and hereby do, move the Court pursuant to Federal Rule of Civil Procedure 23 and
7 29 U.S.C. § 216(b) for an order:

- 8 (1) Preliminarily approving the Settlement Agreement between Defendant Uber Technologies
9 Inc. and Plaintiffs, dated April 20, 2016 (attached as Exhibit 6 to the Declaration of
10 Shannon Liss-Riordan, filed herewith), on the grounds that its terms are sufficiently fair,
11 reasonable, and adequate for notice to be issued to the class;
- 12 (2) Certifying the proposed settlement class for settlement purposes only, pursuant to Federal
13 Rule of Civil Procedure 23(c);
- 14 (3) Certifying the proposed settlement class for settlement purposes only, pursuant to
15 29 U.S.C. § 216(b);
- 16 (4) Approving the form and content of the proposed class notice and notice plan (attached as
17 Exhibits 7 through 9 to the Declaration of Shannon Liss-Riordan);
- 18 (5) Appointing Lichten & Liss-Riordan, P.C. to represent the class as class counsel;
- 19 (6) Appointing Garden City Group as Settlement Administrator;
- 20 (7) Scheduling a hearing regarding final approval of the proposed settlement, Class Counsel's
21 request for attorneys' fees and costs, and enhancement payments to the named Plaintiffs;
- 22 (8) Removing all trial-related deadlines and hearings from the calendar; and
- 23 (9) Granting such other and further relief as may be appropriate.

24 This Motion is based on this Notice of Motion and Motion; the Memorandum of Points and
25 Authorities below; the Declaration of Shannon Liss-Riordan filed concurrently herewith; all
26 supporting exhibits filed herewith; all other pleadings and papers filed in this action; and any
27 argument or evidence that may be presented at or prior to the hearing in this matter.

28

TABLE OF CONTENTS

	<u>Page</u>
I. INTRODUCTION	1
II. BACKGROUND	2
A. Litigation History	2
B. Mediation History	5
C. The Proposed Settlement.....	5
III. THE LEGAL STANDARD	11
IV. DISCUSSION	12
A. Certification Of The Settlement Class is Appropriate.	12
1. Requirements of Fed. R. Civ. P. 23(a).....	12
a. Numerosity.....	12
b. Commonality.....	12
c. Typicality	16
d. Adequacy.....	16
2. Requirements of Fed. R. Civ. P. 23(b).....	17
B. The Court Should Preliminarily Approve The Settlement.....	19
1. The Settlement Falls Within the Range of Possible Approval.....	19
a. Risks of Further Litigation.....	20
b. Benefit to Drivers.....	23
2. The Settlement is the Product of Informed, Non-Collusive Negotiation.....	27
3. The Settlement Has No Obvious Deficiencies.....	28
4. The Settlement Does Not Unfairly Grant Preferential Treatment to Any	29
Class Members.....	29
V. CONCLUSION	32

TABLE OF AUTHORITIES

Page(s)

Cases

1

2

3

4 Acosta v. Trans Union, LLC,
243 F.R.D. 377 (C.D. Cal. 2007) 27

5

6 Alberto v. GMRI, Inc.,
252 F.R.D. 652 (E.D. Cal. 2008) 12, 17

7 Alexander v. Fedex Ground Package Sys., Inc.,
2016 WL 1427358 (N.D. Cal. Apr. 12, 2016) 7, 22, 26

8

9 Alonzo v. Maximus, Inc.,
275 F.R.D. 513 (C.D. Cal. 2011) 18

10 Amchem Prods., Inc. v. Windsor,
521 U.S. 591 (1997) 14

11

12 Anfinson v. FedEx Ground Package System, Inc.,
2009 WL 2173106 (Wa. Sup. Ct.) 21

13 Awuah v. Coverall North America, Inc.,
C.A. No. 07-cv-10287 (D. Mass. Sept. 27, 2011) 15

14

15 Ayala v. Antelope Valley Newspapers, Inc.,
59 Cal. 4th 522 (2014) 14

16 Barbosa v. Cargill Meat Sols. Corp.,
297 F.R.D. 431 (E.D. Cal. 2013) 12, 26, 29

17

18 Barcia v. Contain-A-Way, Inc.,
2009 WL 587844 (S.D. Cal. Mar. 6, 2009) 28

19 Barnes v. The Equinox Grp., Inc.,
2013 WL 3988804 (N.D. Cal. Aug. 2, 2013) 29

20

21 Bellinghausen v. Tractor Supply Co.,
306 F.R.D. 245 (N.D. Cal. 2015) 32

22 Bogor v. Am. Pony Exp., Inc.,
2010 WL 1962465 (D. Ariz. May 17, 2010) 19

23

24 Boucher v. Shaw,
572 F.3d 1087 (9th Cir. 2009) 18

25 Boyd v. Bank of Am. Corp.,
300 F.R.D. 431 (C.D. Cal. 2014) 18

26

27 California v. eBav. Inc.,
2015 WL 5168666 (N.D. Cal. Sept. 3, 2015) 27

28 Chamberlan v. Ford Motor Co.,
402 F.3d 952 (9th Cir. 2005) 20

TABLE OF AUTHORITIES
(continued)

Page(s)

1		
2		
3	<u>Chaves v. King Arthur’s Lounge, Inc.</u> ,	
	C.A. No. 07-2505 (Mass. Super. July 31, 2009).....	15
4		
5	<u>Chu v. Wells Fargo Investments, LLC</u> ,	
	2011 WL 672645 (N.D. Cal. Feb. 16, 2011).....	7, 31
6	<u>Class Plaintiffs v. City of Seattle</u> ,	
	955 F.2d 1268 (9th Cir. 1992).....	11
7		
8	<u>Connie Arnold, et al. v. United Artists Theatre Circuit, Inc., et al.</u> ,	
	No. C-93-0079-THE (N.D. Cal.1996)	13
9	<u>Cotter v. Lyft, Inc.</u> ,	
	2016 WL 1394236 (N.D. Cal. Apr. 7, 2016)	22
10		
11	<u>Covillo v. Specialtys Cafe</u> ,	
	2014 WL 954516 (N.D. Cal. Mar. 6, 2014).....	31
12	<u>Custom LED, LLC v. eBay, Inc.</u> ,	
	2013 WL 6114379 (N.D. Cal. Nov. 20, 2013).....	28
13		
14	<u>Dalton v. Lee Publications, Inc.</u> ,	
	270 F.R.D. 555 (S.D. Cal. 2010).....	14, 16
15	<u>De Giovanni v. Jani-King Int’l, Inc.</u> ,	
	262 F.R.D. 71 (D. Mass. 2009).....	15
16		
17	<u>Deaver v. Compass Bank</u> ,	
	2015 WL 4999953 (N.D. Cal. Aug. 21, 2015).....	passim
18	<u>E.E.O.C. v. Wal-Mart Stores, Inc.</u> ,	
	2011 WL 6400160 (E.D. Ky. Dec. 20, 2011)	31
19		
20	<u>Equal Rights Ctr. v. Washington Metro. Area Transit Auth.</u> ,	
	573 F. Supp. 2d 205 (D.D.C. 2008)	31
21	<u>Fitzgerald v. City of Los Angeles</u> ,	
	2003 WL 25471424 (C.D. Cal. Dec. 8, 2003)	31
22		
23	<u>Flores v. Velocity Exp., Inc.</u> ,	
	2013 WL 2468362 (N.D. Cal. June 7, 2013)	19
24	<u>Franco v. Ruiz Food Products, Inc.</u> ,	
	2012 WL 5941801 (E.D. Cal. Nov. 27, 2012).....	7
25		
26	<u>Fraser v. Asus Computer Int’l</u> ,	
	2013 WL 3595940 (N.D. Cal. July 12, 2013).....	31
27	<u>Getty v. Comm’r of Internal Revenue</u> ,	
	913 F.2d 1486 (9th Cir. 1990).....	5
28		

TABLE OF AUTHORITIES
(continued)

Page(s)

1		
2		
3	<u>Guifu Li v. A Perfect Franchise, Inc.</u> ,	
4	2011 WL 4635198 (N.D. Cal. Oct. 5, 2011).....	19
5	<u>Hahn v. Massage Envy Franchising LLC</u> ,	
6	2015 WL 2164981 (S.D. Cal. Mar. 6, 2015)	13
7	<u>Hanlon v. Chrysler Corp.</u> ,	
8	150 F.3d 1011 (9th Cir.1998).....	11, 12, 13, 16
9	<u>Harris v. Vector Mktg. Corp.</u> ,	
10	2011 WL 1627973 (N.D. Cal. Apr. 29, 2011)	11, 19, 23
11	<u>Hendricks v. StarKist Co.</u> ,	
12	2015 WL 4498083 (N.D. Cal. July 23, 2015).....	29
13	<u>Hightower v. JPMorgan Chase Bank, N.A.</u> ,	
14	2015 WL 9664959 (C.D. Cal. Aug. 4, 2015).....	30
15	<u>Hopson v. Hanesbrands Inc.</u> ,	
16	2009 WL 928133 (N.D. Cal. Apr. 3, 2009)	7, 24
17	<u>In re Activision Sec. Litig.</u> ,	
18	723 F.Supp. 1373 (N.D.Cal.1989)	29
19	<u>In re Heritage Bond Litig.</u> ,	
20	2005 WL 1594403 (C.D. Cal. June 10, 2005)	11
21	<u>In re LDK Solar Sec. Litig.</u> ,	
22	2010 WL 3001384 (N.D.Cal. July 29, 2010).....	24
23	<u>In re Linerboard Antitrust Litig.</u> ,	
24	296 F.Supp.2d 568 (E.D.Pa.2003)	24
25	<u>In re Tableware Antitrust Litig.</u> ,	
26	484 F. Supp. 2d 1078 (N.D. Cal. 2007)	2, 11
27	<u>In re Toys R Us–Del., Inc.–Fair & Accurate Credit Transactions Act (FACTA) Litig.</u> ,	
28	295 F.R.D. 438 (C.D. Cal.2014)	24
	<u>In re TRS Recovery Servs., Inc. & Telecheck Servs., Inc., Fair Debt Collection Practices Act (FDCPA) Litig.</u> ,	
	2016 WL 543137 (D. Me. Feb. 10, 2016).....	13
	<u>In re Tyson Foods, Inc.</u> ,	
	2010 WL 1924012 (D. Md. May 11, 2010).....	31
	<u>Kamar v. Radio Shack Corp.</u> ,	
	254 F.R.D. 387 (C.D. Cal. 2008)	18
	<u>La Parne v. Monex Deposit Co.</u> ,	
	2010 WL 4916606 (C.D. Cal.2010).....	16

TABLE OF AUTHORITIES
(continued)

Page(s)

1		
2		
3	<u>Labrie v. UPS Supply Chain Solutions, Inc.</u> ,	
4	2009 WL 723599 (N.D. Cal. Mar. 18, 2009).....	19
5	<u>Laguna v. Coverall N. Am., Inc.</u> ,	
6	2012 WL 607622 (S.D. Cal. Feb. 23, 2012)	24
7	<u>Lewis v. Wells Fargo Co.</u> ,	
8	669 F. Supp. 2d 1124 (N.D. Cal. 2009)	18
9	<u>Lundell v. Dell, Inc.</u> ,	
10	2006 WL 3507938 (N.D. Cal. Dec. 5, 2006)	20
11	<u>Lusby v. GameStop Inc.</u> ,	
12	2015 WL 1501095 (N.D. Cal. Mar. 31, 2015).....	7, 29
13	<u>Martins v. 3PD, Inc.</u> ,	
14	2013 WL 1320454 (D. Mass. Mar. 28, 2013).....	15
15	<u>McCrary v. Elations Co., LLC.</u> ,	
16	2016 WL 769703 (C.D. Cal. Feb. 25, 2016).....	13
17	<u>Miller v. Ghirardelli Chocolate Co.</u> ,	
18	2015 WL 758094 (N.D. Cal. Feb. 20, 2015).....	19
19	<u>Moore v. PetSmart, Inc.</u> ,	
20	2015 WL 5439000 (N.D. Cal. Aug. 4, 2015).....	7
21	<u>Moore v. Ulta Salon, Cosmetics & Fragrance, Inc.</u> ,	
22	2015 WL 7422597 (C.D. Cal. Nov. 16, 2015).....	18
23	<u>Nat'l Rural Telecomms. Coop. v. DIRECTV, Inc.</u> ,	
24	221 F.R.D. 523 (C.D. Cal. 2004)	11
25	<u>Nielson v. The Sports Authority</u> ,	
26	2013 WL 3957764 (N.D. Cal. July 29, 2013).....	28
27	<u>Noll v. eBay, Inc.</u> ,	
28	309 F.R.D. 593 (N.D. Cal. 2015).....	18
	<u>Norris-Wilson v. Delta-T Grp., Inc.</u> ,	
	270 F.R.D. 596 (S.D. Cal. 2010).....	14, 16, 18
	<u>Oppenlander v. Standard Oil Co. (Ind.)</u> ,	
	64 F.R.D. 597 (D.Colo.1974).....	20, 27
	<u>Reed v. 1-800 Contacts, Inc.</u> ,	
	2014 WL 29011 (S.D.Cal. Jan. 2, 2014).....	24
	<u>Richie v. Blue Shield of Cal.</u> ,	
	2014 WL 6982943 (N.D. Cal. Dec. 9, 2014).....	6

TABLE OF AUTHORITIES
(continued)

Page(s)

1		
2		
3	<u>Romero v. Producers Dairy Foods, Inc.</u> ,	
	2007 WL 3492841 (E.D. Cal. Nov. 14, 2007)	31
4		
5	<u>S. G. Borello & Sons, Inc. v. Dep't of Indus. Relations</u> ,	
	48 Cal. 3d 341 (1989)	14, 15, 17, 22
6	<u>Satchell v. Fed. Express Corp.</u> ,	
	2007 WL 1114010 (N.D. Cal. Apr. 13, 2007)	27
7		
8	<u>Scantland v. Jeffrey Knight, Inc.</u> ,	
	Civ. A. No. 8:09-cv-1958 (M.D. Fl. Sept. 30, 2010)	19
9	<u>Schiller v. David's Bridal, Inc.</u> ,	
	2012 WL 2117001 (E.D. Cal. June 11, 2012)	7
10		
11	<u>Scovil v. FedEx Ground Package Sys., Inc.</u> ,	
	811 F. Supp. 2d 516 (D. Me. 2011)	19
12	<u>Sena v. Uber Techs., Inc.</u> ,	
	2016 WL 1376445 (D. Ariz. Apr. 7, 2016)	21
13		
14	<u>Singer v. Becton Dickinson & Co.</u> ,	
	2010 WL 2196104 (S.D. Cal. June 1, 2010)	23
15	<u>Smith v. Cardinal Logistics Mgmt. Corp.</u> ,	
	2008 WL 4156364 (N.D. Cal. Sept. 5, 2008)	13, 23
16		
17	<u>Somers v. Converged Access, Inc.</u> ,	
	454 Mass. 582 (2009)	15
18	<u>Sotelo v. MediaNews Grp., Inc.</u> ,	
	207 Cal. App. 4th 639 (2012)	18
19		
20	<u>Spann v. J.C. Penney Corp.</u> ,	
	2016 WL 297399 (C.D. Cal. Jan. 25, 2016)	13, 17
21	<u>Tijero v. Aaron Bros., Inc.</u> ,	
	2013 WL 60464 (N.D. Cal. Jan. 2, 2013)	16
22		
23	<u>Tokoshima v. Pep BoysManny Moe & Jack of California</u> ,	
	2014 WL 1677979 (N.D. Cal. Apr. 28, 2014)	18
24	<u>Van Vranken v. Atl. Richfield Co.</u> ,	
	901 F. Supp. 294 (N.D. Cal. 1995)	31
25		
26	<u>Vasquez v. Coast Valley Roofing, Inc.</u> ,	
	266 F.R.D. 482 (E.D. Cal. 2010)	passim
27	<u>Velez v. Novartis Pharm. Corp.</u> ,	
	2010 WL 4877852 (S.D.N.Y. Nov. 30, 2010)	13
28		

TABLE OF AUTHORITIES
(continued)

Page(s)

1			
2			
3	<u>Villalpando v. Exel Direct, Inc.</u> ,		
	303 F.R.D. 588 (N.D. Ca. 2014)	12	
4			
5	<u>Villarreal v. Caremark LLC</u> ,		
	2014 WL 7184014 (D. Ariz. Dec. 17, 2014)	18	
6	<u>Villegas v. J.P. Morgan Chase & Co.</u> ,		
	2012 WL 5878390 (N.D. Cal. Nov. 21, 2012)	23, 27	
7			
8	<u>Vinh Nguyen v. Radiant Pharm. Corp.</u> ,		
	2014 WL 1802293 (C.D. Cal. May 6, 2014)	30	
9	<u>Vizcaino v. Microsoft Corp.</u> ,		
	290 F.3d 1043 (9th Cir. 2002)	23	
10			
11	<u>Zaborowski v. MHN Gov't Servs., Inc.</u> ,		
	2013 WL 1787154 (N.D. Cal. Apr. 25, 2013)	19	
12	<u>Zolkos v. Scriptfleet, Inc.</u> ,		
	2014 WL 7011819 (N.D. Ill. Dec. 12, 2014)	28	

Statutes

14	29 U.S.C. § 216(b),		23, 24
15	Cal. Bus. & Prof. Code § 17200 <i>et seq.</i>		2
16	Cal. Labor Code § 2699, <i>et seq.</i>		4, 7, 8
17	Cal. Labor Code § 2802		passim
18	Cal. Labor Code § 351		2, 13, 19, 21
19	Fair Labor Standards Act, 29 U.S.C. § 201, <i>et seq.</i>		19, 23, 24
20	Mass. Gen. L. c. 149 §148B		18

Other Authorities

22	Manual for Complex Litig., Third, § 30.41 (1995)		11
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Rules

24	26 C.F.R. § 1.61-2		5
25	26 C.F.R. § 31.3401(a)-1(a)(2)		5
26	Fed. R. Civ. P. 23		passim
27	Fed. R. Civ. P. 30(b)(6)		2
28			

1 **I. INTRODUCTION**

2 Pursuant to Federal Rule of Procedure Rule 23, Plaintiffs move this court for an order
3 preliminarily approving a proposed class action settlement agreement entered into by Plaintiffs and
4 Defendant Uber Technologies, Inc. The Settlement follows almost three years of extremely active
5 and highly contested litigation and was achieved with the assistance of Mediator Mark Rudy who
6 oversaw three separate mediation sessions. The Settlement Agreement is attached as Exhibit 6 to the
7 Declaration of Shannon Liss-Riordan (filed herewith).

8 The Agreement has two primary components: a non-reversionary payment in the amount of
9 \$100,000,000 (with \$84,000,000 of that amount guaranteed, and payment of the remaining
10 \$16,000,000 contingent on a future increase of Uber’s valuation, as set forth below) as well as
11 forward-looking non-monetary relief. The forward-looking non-monetary component of the
12 settlement is significant and includes numerous changes to Uber’s business practices, which will
13 provide drivers with greater transparency, a way to seek redress from Uber, and greater bargaining
14 power in the event of future disputes. Specifically, Uber will only be able to deactivate drivers from
15 the Uber platform for sufficient cause, and drivers will be provided with at least two warnings prior
16 to many types of deactivations, a written explanation of the reasons for *any* deactivation, and an
17 appeals process overseen by fellow drivers for certain types of deactivations. Should a driver not be
18 satisfied with the result of the appeals process, the driver may arbitrate her claim at Uber’s expense
19 (and Uber will also pay all arbitration fees for arbitrations of certain other disputes as well, including
20 claims stemming from an alleged employment relationship with Uber). In addition, Uber will fund
21 and facilitate the creation of a Driver Association, comprised of elected driver leaders who can create
22 a dialogue for further programmatic relief that comes from the drivers themselves; Uber has agreed to
23 meet quarterly with the elected leaders of this association to discuss and, in good faith, try to address
24 driver concerns. Finally, Uber will make good faith efforts to clarify its messaging with respect to
25 tipping, specifically the fact that a tip (while not required or expected) is *not* included in the fare.
26 Together, these non-monetary changes provide drivers real and practical relief with respect to
27 deactivation, tipping, and other issues they face every day, as well as a mechanism through which
28 they can seek to create further change by way of the Driver Association.

1 The Settlement satisfies the standard for preliminary approval—it is undoubtedly within the
2 range of possible approval to justify sending notice to class members and scheduling final approval
3 proceedings. See In re Tableware Antitrust Litig., 484 F. Supp. 2d 1078, 1079 (N.D. Cal. 2007).

4 Thus, the Court should (1) grant preliminary approval of the Settlement, (2) certify an
5 expanded Settlement Class for settlement purposes only, (3) approve the manner and forms of notice,
6 (4) appoint Lichten & Liss-Riordan, P.C. to represent the class as class counsel; (5) appoint Garden
7 City Group as Settlement Administrator, (6) establish a timetable for final approval, and (7) remove
8 all trial-related deadlines and hearings from the calendar.¹

9 **II. BACKGROUND**

10 This case was filed on August 16, 2013, on behalf of individuals who have used the Uber
11 software application as drivers, alleging that drivers have been misclassified as independent
12 contractors and thereby denied reimbursement of their necessary business expenses under Cal. Labor
13 Code § 2802. Plaintiffs also brought a claim under Cal. Labor Code § 351 (enforceable through the
14 California Unfair Competition Law, Cal. Bus. & Prof. Code § 17200 *et seq.* (“UCL”)), alleging that
15 Uber has advertised to its customers that a gratuity is included in the fare, but Uber does not remit
16 any such gratuity to the drivers. Dkt. 1.

17 **A. Litigation History**

18 Since the O’Connor case was filed, the parties have engaged in exhaustive discovery and
19 extensive motion practice, as exemplified by the more than 500 entries on the court docket in this
20 case. The parties have taken depositions of ten witnesses; Plaintiffs have deposed two Uber
21 managers, two Rule 30(b)(6) witnesses, and Uber’s Senior Vice-President of Global Operations Ryan

22
23
24 ¹ The Settlement will also apply to Massachusetts drivers covered by the related case of
25 Yucesoy et al. v. Uber Technologies, Inc., et al., Civ. A. No. 3:15-00262-EMC (N.D. Cal.), as well as
26 the drivers who were excluded from the certified class in O’Connor (and whose claims are asserted in
27 Colopy et al. v. Uber Technologies, Inc., CGC-16-549696 (San Francisco Sup. Ct.)). Furthermore,
28 because the putative employment relationship between Uber and drivers is an essential predicate
issue for many of the claims at issue in O’Connor and Yucesoy, the Settlement provides that it will
release all other wage and hour claims that have been asserted against Uber in California and
Massachusetts. Accordingly, Plaintiffs are filing amended complaints together with this motion,
which includes those additional wage and hour claims. See Exs A and B to the Settlement Agreement
(filed as Exhibit 6 to the Liss-Riordan Decl.)

1 Graves, while Defendants have deposed five named plaintiffs (including one who was dismissed
2 from the case following the Court’s Order limiting the class to California drivers, see Dkt. 136). See
3 Liss-Riordan Decl. at ¶¶ 3-4. Plaintiffs have propounded and Uber has responded to thirty-six
4 separate Requests For Production and thirty-six Interrogatories, while the named Plaintiffs have
5 collectively responded to 290 Requests For Production, 180 Interrogatories, and 71 Requests for
6 Admission since the start of the case. Id. at ¶ 2. To date, the parties have collectively produced more
7 than 36,000 pages of documents in discovery. Id.

8 The parties have presented five separate joint discovery letters to Magistrate Judge Ryu and
9 have participated in four discovery hearings, and Judge Ryu has issued three separate substantive
10 decisions on discovery-related issues. Id. at ¶ 5. Counsel have met and conferred countless times
11 regarding discovery (recently on an almost daily basis) and were in the midst of preparing additional
12 letter briefs on trial-related discovery disputes just prior to reaching this agreement. Id. at ¶ 6.

13 In addition to engaging in this discovery, Plaintiffs’ counsel has been in near-constant contact
14 with class members in this case, since the case’s inception. More than 2,000 class members have
15 been in touch with Plaintiffs’ counsel’s firm about the case. Id. at ¶ 5. Plaintiffs’ lead counsel has
16 personally been in email contact with class members on a daily (and often hourly) basis. She has
17 been assisted in these communications by associate attorneys and a team of paralegal staff (currently
18 four paralegals, two of whom have been engaged primarily in assisting with class communications
19 for this case). Id.

20 In addition to this in-depth discovery and case investigation, the parties have engaged in
21 aggressive motion practice regarding class certification issues and the substantive merits of Plaintiffs’
22 claims. There have been 23 substantive motions filed in this case (not to mention more than sixty
23 administrative motions), and the Court has issued 25 substantive rulings (comprising 287 pages of
24 legal opinion). Id. at ¶ 7. The Court has held 18 hearings (totaling more than 23 hours of court time).
25 Id. The Court has ruled on Uber’s Motion to Dismiss and its subsequent Motion for Judgment on the
26 Pleadings (which it granted in part and denied in part). See Dkt. 58, 136. The Court also ruled on
27 Uber’s Motion for Summary Judgment on employee status (which it denied, see Dkt. 251), Uber’s
28 Partial Motion for Summary Judgment on Plaintiffs’ Gratuities Claim (which it denied, see Dkt. 499),

1 and Plaintiffs’ Motion for Class Certification (which it mostly granted in two separate orders and
2 after months of supplemental briefing and additional hearings, see Dkt. 342, 395).² In addition,
3 Plaintiffs have challenged Uber’s roll-out of arbitration agreements to putative class members on two
4 occasions and have extensively briefed and argued a variety of other issues, including whether to
5 amend Private Attorneys General Act (“PAGA”) claims into this action, the form of class notice,
6 whether the matter should be stayed pending Uber’s appeals, and the contours of the trial in this
7 matter.³ A trial on both liability and damages is currently scheduled to begin approximately ten
8 weeks from now on June 20, 2016, and the parties have also already expended tremendous effort in
9 trial preparation. See Liss-Riordan Decl. at ¶ 8.

10 Moreover, there are currently no fewer than five separate appeals of this Court’s Orders in
11 this case pending before the Ninth Circuit, including a cross-appeal by Plaintiffs, most of which are
12 fully briefed or almost fully briefed. See Ninth Circ. Appeal Nos. 14-16078, 15-17420, 15-17532, 16-
13 15000, and 16-15595.⁴ The appeal of this Court’s initial Order for Class Notice (as well as the
14 Court’s initial order invalidating Uber’s 2013 and 2014 arbitration agreements in the related
15 Mohamed matter) are both scheduled for oral argument on June 16, 2016, just a few days before the

17
18 ² Likewise, the Yucesoy case has been hotly contested, and Uber has filed four separate
19 Motions to Dismiss as well as two Motions to Compel arbitration of several of the named plaintiffs,
20 all of which Plaintiffs have vigorously opposed. See Dkt. 6, 36, 109, 149, 62, 94. At the time of the
21 Settlement, Plaintiffs had noticed two depositions, but the parties had yet to begin discovery in
22 earnest.

23 ³ See, e.g., Dkt. 4, 15, 405 (three Motions for Protective Order regarding class communications,
24 all of which were fully briefed by both sides), Dkt. 427, 432, 501, 503 (briefing regarding PAGA
25 claims), Dkt. 434, 453 (submissions regarding class notice) 411, 439, 506 (three Motions to Stay,
26 briefed by both sides).

27 ⁴ Appeal No. 14-16078 concerns this Court’s Orders requiring that Uber re-issue its 2013
28 arbitration agreement with corrective notice that were issued earlier in the litigation. See Dkt. 60, 99.
Appeal No. 15-17420 concerns the Court’s December 9 and 10, 2015 Orders expanding the certified
class and refusing to compel arbitration on the basis that Uber’s 2014 arbitration agreement is
unenforceable as to all drivers (Dkt. 395, 400). Appeal No. 15-17532 and Cross-Appeal No. 16-
15000 address the Court’s December 23, 2015 Order stemming from Uber’s roll-out of its 2015
arbitration agreement, in which the Court enjoined Uber from distributing further arbitration
agreements to the certified class in this case and allowed further agreements to be sent to putative
class members with corrective notice (Dkt. 435). Finally, Appeal No. 16-15595 arises from Uber’s
newly granted Rule 23(f) Petition and will address the Court’s Supplemental Class Certification
Ruling. Dkt. 395.

1 trial is set to begin. See Liss-Riordan Decl. at ¶ 18. Additionally, the Ninth Circuit has recently
2 granted review of the Court’s Supplemental Class Certification Order pursuant to Rule 23(f), and
3 briefing is set to begin in July. Id. at ¶ 17.

4 **B. Mediation History**

5 The parties attempted mediation early in the case with mediator Jeff Ross to no avail. Id. at
6 10. Two years later, the parties launched mediation efforts again with a second mediator, Mark
7 Rudy. Id. at 11-12. The parties met with Mr. Rudy on March 10, 2016, April 1, 2016, and April 8,
8 2016, and thereafter finalized a written Memorandum of Understanding on April 15, 2016. Id. at
9 ¶ 12.

10 As set forth further below, the Settlement includes significant monetary relief as well as non-
11 monetary terms that will produce substantial benefit for class members. While relishing the prospect
12 of trial in this matter, Plaintiffs decided to accept this substantial settlement based upon a thorough
13 analysis of the benefits and risks of proceeding to trial, including risks posed by the Ninth Circuit’s
14 imminent review of this Court’s orders regarding the enforceability of Uber’s arbitration clauses and
15 class certification, and the risk posed by the possibility of an adverse decision by the jury.

16 **C. The Proposed Settlement**

17 The monetary component of the Settlement provides for a non-reversionary Settlement Fund
18 in the amount of \$100,000,000, of which a payment of \$84,000,000 is guaranteed and an additional
19 \$16,000,000 is contingent on an Initial Public Offering (IPO) of Uber yielding an average valuation
20 of at least 1 ½ times Uber’s most recent valuation over a 90-day period at any point within 365 days
21 from the closing of the IPO, or if a Change in Control of Uber within three years of the date of final
22 settlement approval yields a valuation of at least 1 ½ times Uber’s most recent valuation. See Exhibit
23 6 to Liss-Riordan Decl. (“Settlement Agreement”) at ¶ 124, 58.⁵

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26 ⁵ The parties intend to designate \$8.7 million of the of the net settlement amount (after
27 deducting Plaintiffs’ attorneys’ fees and other fees enumerated in the parties’ settlement agreement)
28 as wages. This tax classification is not meant to be any admission or acknowledgment that Plaintiffs
are employees who receive wages, but rather is based on the nature of the Plaintiffs’ allegations. See
Getty v. Comm’r of Internal Revenue, 913 F.2d 1486, 1490 (9th Cir. 1990) (“Whether a claim is
resolved through litigation or settlement, the nature of the underlying action determines the tax

(Cont’d on next page)

1 This Settlement Fund, less costs of claims administration, attorneys’ fees and costs, and class
2 representative enhancements (“Net Settlement Fund”), will be distributed to Class Members pursuant
3 to a plan of allocation summarized here and described in more detail in the Declaration of Shannon
4 Liss-Riordan. See Liss-Riordan Decl. at ¶¶ 87-89, Exh. 1. This allocation is based on a formula that
5 reflects the proportionate value of class members’ claims, considering the following factors:
6 (1) whether they drove in California or Massachusetts; (2) if they drove in California, whether they
7 are a member of the certified class in *O’Connor*; (3) whether they opted out of Uber’s arbitration
8 clause; and (4) the number of miles drivers have transported Uber passengers (*i.e.*, “on trip” mileage).
9 See Exh. 6 to Liss-Riordan Decl. at ¶ 144. The formula divides the allocation between California and
10 Massachusetts drivers pursuant to Plaintiffs’ calculations of the relative values of the claims of these
11 settlement classes, with ½ credit given for the Massachusetts drivers’ reimbursement claim (as
12 compared to the California drivers’ claim).⁶ With respect to the settlement funds allocated to
13 California drivers and Massachusetts drivers, the formula distributes payments based upon the
14 amount of miles driven with a passenger in the car.⁷ For California drivers, the formula allocates
15 double weight for drivers who are members of the certified class (as compared to drivers who were
16 excluded from the class), in recognition of the stronger claims of these drivers on the reimbursement
17 claim, as well as the much greater likelihood of these claims being pursued, given that they had been
18 included in a certified class. Id.; Liss-Riordan Decl. at ¶ 87. The formula also allocates double
19 weight for drivers who opted out of Uber’s 2013 and 2014 arbitration clauses (reflecting their greater
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22 consequences of the resolution of the claim.”) (internal citations and quotations omitted); see also 26
23 C.F.R. § 31.3401(a)-1(a)(2).

24 ⁶ The net total allocation for the Massachusetts class (after fees and expenses) is \$6.6 million if
the contingency is triggered and \$5.5 million if the contingency is not triggered.

25 ⁷ As discussed at the last conference, there were serious practical difficulties involved in
26 calculating the number of miles drivers drove to pick up passengers. Uber does not keep that data,
27 Plaintiffs faced a challenge in how to establish those miles, and Uber intended to argue that they were
not recoverable because Plaintiffs would have difficulty proving such mileage was incurred “in direct
28 consequence of the . . . discharge of [their] duties” on *Uber’s* behalf. Richie v. Blue Shield of Cal.,
2014 WL 6982943, at *16 (N.D. Cal. Dec. 9, 2014) (Chen, J.). Moreover, the Court suggested that
Plaintiffs may simply choose not to include those miles in their damages analysis.

1 chance of remaining in the class in this case, should the Court’s rulings holding Uber’s arbitration
2 clauses invalid be overturned on appeal). Id.

3 In addition, \$1,000,000 will be set aside for the Private Attorneys General Act claim, of which
4 \$750,000 will be paid to the State of California, and \$250,000 will be included in the gross settlement
5 fund for California drivers, pursuant to the formula described above.⁸ See Exh. 6 to Liss-Riordan
6 Decl. at ¶ 89.

7 The Settlement provides that notice will be distributed to class members via email, with
8 follow-up mailed notice for those class members for whom email is returned as undeliverable. Id. at
9 ¶¶ 156-57. Settlement payments will be made by direct payment via an electronic transfer of funds if
10 possible, or by check if necessary or by request. Id. at ¶¶ 140-143. In order to obtain a payment, class
11 members will be able to make a claim electronically, or send in a simple form, through which they
12 can provide their electronic payment information or request to receive a payment by check). Id.; Exh.
13 C (“Claim Form”). Approximately one month prior to the Final Approval hearing, a reminder email
14 will be sent to class members who have not yet submitted claims. Id. at ¶ 147, 161. The
15 Administrator will also make additional efforts to locate and encourage the filing of later claims by
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19 ⁸ There is no requirement that a PAGA allocation be proportional to the value of a PAGA
20 claim, as many courts have approved settlement agreements that provide for less than the one percent
21 allocation to PAGA penalties made here (75 percent of which goes to the LWDA), notwithstanding
22 the potential value of the PAGA claim. Hopson v. Hanesbrands Inc., 2009 WL 928133, *9 (N.D. Cal.
23 Apr. 3, 2009) (approving total PAGA allocation that was .49% of \$408,420.32 gross settlement;
24 Moore v. PetSmart, Inc., 2015 WL 5439000, *8 (N.D. Cal. Aug. 4, 2015) (approving total PAGA
25 allocation that was .5% of \$10,000,000 gross settlement); Lusby v. Gamestop Inc., 297 F.R.D. 400,
26 407 (N.D. Cal. 2013) (approving total PAGA allocation that was .67% of \$750,000 gross settlement),
27 final approval granted, Lusby v. GameStop Inc., 2015 WL 1501095, *2 (N.D. Cal. Mar. 31, 2015).
28 In fact, this Court conditionally granted final settlement approval under such circumstances just last
week. See Alexander v. Fedex Ground Package Sys., 2016 WL 1427358, *2 n.5 (N.D. Cal. Apr. 12,
2016) (conditionally approving PAGA allocation that was 0.7% of \$173 million net settlement
amount). Moreover, a significant number of courts have approved PAGA allocations that are simply
\$10,000 or less—far less than the \$1 million PAGA settlement here. Chu v. Wells Fargo Investments,
LLC, 2011 WL 672645, *1 (N.D. Cal. Feb. 16, 2011) (approving PAGA settlement payment of
\$7,500 to the LWDA out of \$6.9 million common-fund settlement); Franco v. Ruiz Food Products,
Inc., 2012 WL 5941801, *13 (E.D. Cal. Nov. 27, 2012) (approving PAGA settlement payment of
\$7,500 to the LWDA out of \$2.5 million common-fund settlement); Schiller v. David's Bridal, Inc.,
2012 WL 2117001, *14 (E.D. Cal. June 11, 2012) (approving PAGA settlement payment of \$7,500 to
the LWDA out of \$518,245 common-fund settlement).

1 class members who have not yet submitted claims whose settlement shares are likely to be greater
2 than \$200 (for instance, by mailing notice in addition to emailing notice). Id.

3 Following the initial distribution, the Settlement Administrator will make reasonable, good
4 faith efforts to distribute payments to Class Members whose shares are more than \$200 who have not
5 successfully received payment (either because their electronic payment information is invalid or they
6 did not cash the check sent to them). Id. at ¶¶ 146, 152. After 180 days, there will be a second
7 distribution of all unclaimed funds to those class members who did submit claims and whose residual
8 shares would be at least approximately \$50. Id. at ¶ 152. If, following the second distribution, there
9 are any remaining funds that have not been able to be distributed (*i.e.*, for whom the electronic
10 payment information is invalid and the administrator is not able, with reasonable attempts, to locate
11 the class member to obtain updated information, or checks continue to remain uncashed), such funds
12 will be distributed to the parties' agreed-upon *cy pres* beneficiary, the Legal Aid Society-
13 Employment Law Center (for any remaining unclaimed funds out of the California settlement pool)
14 and Greater Boston Legal Services (for any remaining unclaimed funds out of the Massachusetts
15 settlement pool). Id. This settlement is non-reversionary, meaning that no funds from the settlement,
16 including unclaimed funds, will revert to Uber; the full amount of the Net Settlement Fund, other
17 than a small portion that may go to *cy pres*, will be paid to class members. Id.⁹

18 In addition to monetary compensation, Uber has also agreed as part of this settlement to
19 implement the following forward-looking changes to its business practices in California and
20 Massachusetts:

- 21 (1) Uber will institute a "Comprehensive Deactivation Policy," which provides that drivers may
22 only be deactivated for "sufficient cause" and will not be deactivated at will. Drivers will be
23 given at least two warnings prior to any deactivation (except for reasons of safety, fraud,
24 discrimination, or illegal conduct), and will be given a reason for any deactivation in writing.

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27 ⁹ The contingency payment of \$16,000,000 may not be triggered until after the final
28 distribution of the initial \$84,000,000. Upon its triggering (if it is triggered), this sum will be
distributed (less attorneys' fees and costs of administration) to drivers pursuant to the formula
described above.

1 Furthermore, Uber will publish its deactivation guidelines so that drivers have more
2 transparency regarding the exact contours of Uber’s rules and policies regarding
3 deactivations. A low acceptance rate will not be grounds for deactivation. This limitation on
4 Uber’s ability to deactivate Drivers at will, and corresponding agreement to deactivate Drivers
5 only when there is sufficient cause (with drivers being provided with an explanation for
6 deactivation) provides a significant protection to drivers that they do not currently have. See
7 Exh. 6 to Liss-Riordan Decl. at ¶ 135.

8 (2) Drivers who are deactivated for certain specified reasons, or threatened with deactivation for
9 those reasons, will have the opportunity to appeal their deactivations to a Driver Appeal
10 Panel, which includes fellow drivers. Id.

11 (3) Drivers deactivated for certain specified reasons will also be given the opportunity to take a
12 course and get reactivated, and Uber will work to provide lower cost opportunities to take this
13 course. Id.

14 (4) Except for deactivations based on safety issues, discrimination, and fraud or illegal conduct,
15 drivers may pursue arbitration to challenge their deactivation, and Uber will pay for the
16 arbitration fees. Id. The arbitrator in such matters would be required to determine if the
17 deactivation was for sufficient cause. Indeed, this provision provides a benefit that few
18 employees even receive (as most employment relationships are at will) and mimics the
19 protection that is typically only available to unionized employees working under a collective
20 bargaining agreement.¹⁰ Id.

21 (5) Uber will also pay the arbitration fees for any challenges brought by drivers against Uber in
22 which drivers allege an employment relationship. Id.

23 (6) Uber will institute an internal escalation process for disputes regarding the payment of
24 specific fares in California and Massachusetts, so that drivers would not be required to resort

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26 ¹⁰ As Uber’s current contract requires arbitration cost-splitting between drivers and Uber (except
27 as required by law), this agreement by Uber to pay arbitration fees will provide drivers with a more
28 realistic opportunity to challenge their deactivation, or threat of deactivation, without having to argue
as to whether they can be required to split these arbitration costs. See Liss-Riordan Declaration, at
¶¶ 93-95, for discussion of this benefit.

1 immediately to arbitration of such disputes if they are not able to resolve these issues quickly
2 with Uber customer service representatives. Id.

3 (7) Uber will provide additional information to drivers about their star ratings and their rankings
4 relative to other drivers and will provide more clarity about what customer ratings thresholds
5 a driver must maintain in order to increase clarity and transparency for drivers. Id.

6 (8) Uber will fund and facilitate the creation of a “Driver Association” in California and
7 Massachusetts, through which drivers will have the opportunity to elect driver leaders who
8 will meet quarterly with Uber management. Uber has agreed to meet with, and work in good
9 faith with the Association’s leaders, to address issues of concern facing drivers. Id.

10 (9) Finally, as part of this Settlement, Uber has agreed to make good faith efforts to clarify its
11 messaging regarding tipping, clarifying on its website and in communications with drivers
12 and riders that tips are not included on Uber's platforms (with the exception of UberTAXI)
13 and that tipping is neither expected nor required. Moreover, Uber has confirmed that its
14 policies do not prohibit a driver from putting up signs or requesting a tip. And under this
15 agreement, Uber will not have the ability to deactivate drivers at will in California and
16 Massachusetts. Thus, there would be no prohibition on drivers posting in their cars a small
17 sign stating that “tips are not included, they are not expected, but they would be
18 appreciated.”¹¹ Id.

19 In exchange for these monetary and non-monetary concessions, drivers in California or
20 Massachusetts will release all wage and hour claims that have been brought against Uber in these two
21 states. Id. at § VII. Except for the named plaintiffs, the release does not provide for release of claims
22 unrelated to the core misclassification allegation, *e.g.* claims for discrimination, wrongful
23 termination, personal injury, etc.

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27 ¹¹ If some passengers are unhappy with the signs (or their interactions with drivers regarding
28 tips) and that leads to poor ratings, then given that low ratings are still a basis for deactivation, drivers
may still suffer potential repercussions for having such signs in their cars. But, under this agreement,
there would be nothing directly prohibiting drivers from having such signs.

1 While the agreement does not require Uber to reclassify drivers as employees, it will provide
2 significant benefits and added protections to drivers that they do not currently have, require
3 significant changes to Uber’s business practices, and provide substantial monetary relief, which will
4 be proportional to the strength of class members’ potential claims. See Liss-Riordan Decl. at ¶¶ 87-
5 96.

6 **III. THE LEGAL STANDARD**

7 Federal Rule of Civil Procedure 23(e) provides that any compromise of a class action must
8 receive Court approval. “Approval under 23(e) involves a two-step process in which the Court first
9 determines whether a proposed class action settlement deserves preliminary approval and then, after
10 notice is given to class members, whether final approval is warranted.” Nat’l Rural Telecomms.
11 Coop. v. DIRECTV, Inc., 221 F.R.D. 523, 525 (C.D. Cal. 2004) citing Manual for Complex Litig.,
12 Third, § 30.41 (1995)). A court should grant preliminary approval if the parties’ settlement “appears
13 to be the product of serious, informed, non-collusive negotiations, has no obvious deficiencies, does
14 not improperly grant preferential treatment to class representatives or segments of the class, and falls
15 within the range of possible approval.” In re Tableware Antitrust Litig., 484 F.Supp.2d 1078, 1079
16 (N.D. Cal. 2007). “Closer scrutiny is reserved for the final approval hearing.” Harris v. Vector Mktg.
17 Corp., 2011 WL 1627973, *7 (N.D. Cal. Apr. 29, 2011). Moreover, “a presumption of fairness arises
18 where: (1) counsel is experienced in similar litigation; (2) settlement was reached through arm’s
19 length negotiations; (3) investigation and discovery are sufficient to allow counsel and the court to act
20 intelligently.” In re Heritage Bond Litig., 2005 WL 1594403, *2 (C.D. Cal. June 10, 2005). “In
21 deciding whether to approve a proposed settlement, the Ninth Circuit has a ‘strong judicial policy that
22 favors settlements, particularly where complex class action litigation is concerned.’” In re Heritage
23 Bond Litig., 2005 WL 1594403, *2 (C.D. Cal. June 10, 2005) (citing Class Plaintiffs v. City of
24 Seattle, 955 F.2d 1268, 1276 (9th Cir. 1992)). “Generally, the district court’s review of a class action
25 settlement is ‘extremely limited.’” Harris, 2011 WL 1627973, *7 (citing Hanlon v. Chrysler Corp.,
26 150 F.3d 1011, 1026 (9th Cir.1998)). “The Court considers the settlement as a whole, rather than its
27 components, and lacks the authority to delete, modify or substitute certain provision.” Id. (internal
28 citation omitted).

1 **IV. DISCUSSION**

2 **A. Certification Of The Settlement Class is Appropriate.**

3 The Court must confirm the propriety of the settlement class by determining “if it meets the
4 four prerequisites identified in Federal Rule of Civil Procedure 23(a) and additionally fits within one
5 of the three subdivisions of Federal Rule of Civil Procedure 23(b).” Alberto v. GMRI, Inc., 252
6 F.R.D. 652, 659 (E.D. Cal. 2008). Here, this Court has already found that the requirements for class
7 certification have been met with respect to the bulk of the drivers who will form a part of the
8 settlement class, and the Court has already certified Plaintiffs’ claims under California Labor Code
9 §§ 2802 and 351, including the predicate issue of misclassification. See Dkt. 342, 395. Plaintiffs now
10 ask that the Court certify an expanded settlement class pursuant to Fed. R. Civ. P. 23(a) and 23(b)(3)
11 that includes: “All Drivers who have used Uber to accept at least one request in California or
12 Massachusetts during the Settlement Class Period,” *i.e.*, from January 1, 2009, to the date of
13 preliminary settlement approval.

14 **1. Requirements of Fed. R. Civ. P. 23(a)**

15 Rule 23(a) requires that the Plaintiffs demonstrate: “(1) numerosity of plaintiffs; (2) common
16 questions of law or fact predominate; (3) the named plaintiff’s claims and defenses are typical; and
17 (4) the named plaintiff can adequately protect the interests of the class.” Barbosa v. Cargill Meat
18 Sols. Corp., 297 F.R.D. 431, 441 (E.D. Cal. 2013). Here, all criteria are met.

19 **a. Numerosity**

20 A plaintiff will satisfy the numerosity requirement if “the class is so large that joinder of all
21 members is impracticable.” Hanlon v. Chrysler Corp., 150 F.3d 1011, 1019 (9th Cir.1998).
22 “Although the requirement is not tied to any fixed numerical threshold, courts have routinely found
23 the numerosity requirement satisfied when the class comprises 40 or more members.” Villalpando v.
24 Exel Direct, Inc., 303 F.R.D. 588, 605-06 (N.D. Ca. 2014). Here, the total class of all California and
25 Massachusetts drivers who use Uber and have given at least one ride is approximately 385,000
26 drivers. See Liss-Riordan Decl. at ¶ 38, n. 3. Thus, the numerosity requirement is easily satisfied.

27 **b. Commonality**

28 Courts have found that “[t]he existence of shared legal issues with divergent factual predicates

1 is sufficient, [to satisfy commonality under Rule 23] as is a common core of salient facts coupled
2 with disparate legal remedies within the class.” Smith v. Cardinal Logistics Mgmt. Corp., 2008 WL
3 4156364, *5 (N.D. Cal. Sept. 5, 2008). The “commonality requirement has been ‘construed
4 permissively,’ and its requirements deemed minimal.” Estrella v. Freedom Fin’l Network, 2010 U.S.
5 Dist. LEXIS 61236 (N.D. Cal. 2010) (quoting Hanlon v. Chrysler Corp., 150 F.3d 1011, 1019-1020
6 (9th Cir. 1998)). Here, all class members share the key question of whether they have been
7 improperly classified as independent contractors and also share common questions of law with
8 respect to their substantive claims. This Court has already recognized as much in certifying a class in
9 this case. See Dkt. 342, 395.

10 Moreover, courts routinely alter or expand previously-certified classes for purposes of
11 certifying a settlement class. See, e.g., Spann v. J.C. Penney Corp., 2016 WL 297399, *7 (C.D. Cal.
12 Jan. 25, 2016) (adding additional time period to the court’s previously certified class definition for
13 purposes of settlement).¹² Here, the Court should do the same by permitting Plaintiffs to include in
14 the settlement class those drivers who were previously excluded from the Court’s class certification
15 order because they drove through third-party companies or under corporate names. Indeed, had this
16 case not resolved, Plaintiffs ultimately could have appealed the Court’s decision to exclude such
17 drivers from the O’Connor class. Further, because of this Court’s decision to exclude a subset of
18 California drivers from the O’Connor class, Plaintiffs’ counsel filed a related case in state court in

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21 ¹² See also In re TRS Recovery Servs., Inc. & Telecheck Servs., Inc., Fair Debt Collection
22 Practices Act (FDCPA) Litig., 2016 WL 543137, *2 (D. Me. Feb. 10, 2016) (certifying a settlement
23 class that has been “merged and expanded by agreement” to cover not only the previously certified
24 class of Maine residents, but also residents nationwide); Velez v. Novartis Pharm. Corp., 2010 WL
25 4877852, *1 (S.D.N.Y. Nov. 30, 2010) (expanding initial certified class period from five years to
26 eight years for purposes of certifying settlement class); Connie Arnold, et al. v. United Artists
27 Theatre Circuit, Inc., et al., No. C-93-0079-THE (N.D. Cal.1996), Dkt. 433 (granting the parties’
28 motion to expand the previously certified class to include a larger settlement class of persons with
mobility impairments nationwide); Hahn v. Massage Envy Franchising LLC, 2015 WL 2164981, *1
(S.D. Cal. Mar. 6, 2015) (granting preliminary approval of class action settlement that expanded the
certified class to encompass former and current members of Defendant’s clinics or spas nationwide,
rather than only former members in California); McCrary v. Elations Co., LLC., 2016 WL 769703,
*2 (C.D. Cal. Feb. 25, 2016) (granting final approval of settlement agreement that applied to an
expanded class encompassing all persons who purchased Elations from May 28, 2009 through the
date of the preliminary approval order at a California retail location, for personal use and not for
resale).

1 order to cover their claims, Colopy v. Uber Technologies, Inc., C.A. No. CGC-16-549696 (San
2 Francisco Sup. Ct.), and so with this settlement, that case will be resolved as well.

3 Importantly, this Court’s rationale for excluding from the O’Connor class incorporated Uber
4 partners and drivers who did not contract with and/or were not paid directly by Uber does not apply
5 for settlement purposes. Previously, the Court excluded such drivers from the certified O’Connor
6 class due to “possible predominance problems” at trial; specifically, the Court believed that a jury
7 could not manageably decide the employment status question for all drivers in California in a single
8 trial. Dkt. 342, at 41–45. But, as the U.S. Supreme Court has made clear, a district court
9 “[c]onfronted with a request for settlement-only class certification . . . need not inquire whether the
10 case, if tried, would present intractable management problems . . . for the proposal is that there be no
11 trial.” Amchem Prods., Inc. v. Windsor, 521 U.S. 591, 620 (1997). Thus, because manageability is
12 of no concern for a settlement class, an enlarged settlement class—including the drivers previously
13 excluded from the O’Connor trial class—is appropriate.¹³

14 In any event, Plaintiffs submit that a difference in one single Borello factor in California’s
15 multi-factor test for employee status should not defeat certification of this expanded settlement class
16 because class certification does not require absolute uniformity on every single Borello factor,
17 particularly where the most salient factors (like the right of control) are common to all drivers. See
18 Ayala, 59 Cal. 4th at 539-40; Dalton v. Lee Publications, Inc., 270 F.R.D. 555, 562-63 (S.D. Cal.
19 2010) (court noted that some secondary Borello factors may be “less susceptible to common proof”
20 than others but weighed the relative importance of the factors and certified the class because “the
21 primary factor, the right to control, is also susceptible to common proof”); Norris-Wilson v. Delta-T
22 Grp., Inc., 270 F.R.D. 596, 608 (S.D. Cal. 2010) (in certifying class, noting that class members “do
23 vary in a multitude of ways” but finding that “[a]t best, [these variations] touch on just three of the
24

25 _____
26 ¹³ In addition to resolving the claims of drivers expressly excluded from the O’Connor class, the
27 parties’ settlement also resolves all claims of California and Massachusetts drivers up through the
28 date of preliminary settlement approval (not the date of class certification) and resolves the claims of
drivers who use Uber platforms that are not specifically at issue in O’Connor. As discussed above in
note 12, the Court may permit a release for an expanded class in order to effectuate this settlement.

1 seven secondary factors articulated in Borello“ while “the remaining secondary factors are more than
2 likely susceptible to common proof”).

3 Moreover, Plaintiffs contend that, were this Court to adhere to the rationale in its previous
4 class certification order, the Court may certify a separate settlement subclass consisting of drivers
5 who the Court previously excluded from the certified O’Connor class. Thus, although the Court
6 excluded some of the drivers that form part of the Settlement Class on the basis that the ‘independent
7 business’ factor might vary for these drivers, any differences on this Borello factor should not prevent
8 certification of this expanded settlement class (or additional subclasses).¹⁴

9 This Court should also include all Massachusetts drivers in the settlement class for
10 substantially similar reasons. Under the Commonwealth’s strict liability “ABC” statute, the burden
11 of proving independent contractor status shifts to the defendant, after plaintiffs have proven that they
12 perform a service for defendant. See Mass. Gen. L. c. 149 §148B; Somers v. Converged Access, Inc.,
13 454 Mass. 582, 590-91 (2009). Here, Plaintiffs submit that because all drivers perform the same
14 services (i.e. transporting Uber passengers), a liability determination can easily be made on a class-
15 wide basis. Indeed, Massachusetts courts have routinely certified classes of workers challenging their
16 classification as independent contractors. See, e.g., Martins v. 3PD, Inc., 2013 WL 1320454, *9 (D.
17 Mass. Mar. 28, 2013); Awuah v. Coverall North America, Inc., C.A. No. 07-cv-10287 (D. Mass.
18 Sept. 27, 2011); Chaves v. King Arthur’s Lounge, Inc., C.A. No. 07-2505 (Mass. Super. July 31,
19 2009); De Giovanni v. Jani-King Int’l, Inc., 262 F.R.D. 71, 87-88 (D. Mass. 2009).¹⁵

21 ¹⁴ Plaintiffs have accounted for the differences in the relative strength of these drivers’ claims in
22 their allocation formula, but the ultimate question of employee status as well as the substantive wage
23 violations are common to all the drivers. As such, the commonality requirement has been satisfied.

24 ¹⁵ In addition to requesting that the Court expand the membership in the class for purposes of
25 settlement, Plaintiffs also request that, in the interests of effectuating this settlement and settling all
26 claims arising out of or related to Uber’s alleged misclassification of drivers, the Court expand the
27 class certification to cover other wage and hour claims that have been brought against Uber in
28 California and Massachusetts. The parties’ settlement releases these claims and many of those
claims, like the California Labor Code Section 351 and 2802 claims in O’Connor, and the
Massachusetts Wage Act claim in Yucesoy, are predicated on allegations of employment
misclassification. In the Liss-Riordan Declaration, Plaintiffs explain why they did not ascribe these
other claims to have any significant value, beyond the value of the claims that Plaintiffs had pursued
in these cases. See Liss-Riordan Decl. at ¶¶ 48-78.

(Cont’d on next page)

1 **c. Typicality**

2 “Typicality is a permissive standard, and only requires that the named plaintiffs claims’ are
3 ‘reasonably coextensive’ with those of the class.” Dalton v. Lee Publications, Inc., 270 F.R.D. 555,
4 560 (S.D. Cal. 2010). Thus, “[i]n examining this condition, courts consider whether the injury
5 allegedly suffered by the named plaintiffs and the rest of the class resulted from the same alleged
6 common practice.” Id. (internal quotation omitted). Here, if this Court adheres to its prior class
7 certification orders, there can be no factual differences between Plaintiffs’ claims and those of the
8 putative Settlement Class Members; all drivers allegedly have suffered the same misclassification and
9 resulting wage and hour violations. Indeed, the claims of the Settlement Class Members are identical
10 with respect to Uber’s uniform policy of classifying all drivers as independent contractors. See
11 Norris-Wilson v. Delta-T Grp., Inc., 270 F.R.D. 596, 605 (S.D. Cal. 2010) (noting that “[t]he injuries
12 alleged—a denial of various benefits—and the alleged source of those injuries—a sinister
13 classification by an employer attempting to evade its obligations under labor laws—are the same for
14 all members of the putative class” such that “[t]he typicality requirement is therefore satisfied”).

15 **d. Adequacy**

16 “Resolution of two questions determines legal adequacy: (1) do the named plaintiffs and their
17 counsel have any conflicts of interest with other class members, and (2) will the named plaintiffs and
18 their counsel prosecute the action vigorously on behalf of the class?” Hanlon, 150 F.3d at 1020.
19 Here, the Court has already determined that class counsel will adequately represent the certified class
20 and that named plaintiffs Matthew Manahan and Elie Gurfinkel will adequately represent the interests

21 _____
22 *(Cont’d from previous page)*

23 With respect to federal claims brought under the federal Fair Labor Standards Act, 29 U.S.C.
24 §201, *et seq.*, the parties recognize that these claims may only be released on an opt-in basis, by those
25 class members who submit claims to participate in the settlement (while all other claims may be
26 released on an opt-out basis, pursuant to Fed.R.Civ.P. 23). See Tijero v. Aaron Bros., Inc., 2013 WL
27 60464, *8 (N.D. Cal. Jan. 2, 2013) (“in a collective action under the FLSA, only those claimants who
28 affirmatively opt-in by providing a written consent are bound by the results of the action.”); La Parne
v. Monex Deposit Co., 2010 WL 4916606, *3 (C.D. Cal.2010) (“only class members who
affirmatively ‘opt-in’ to the Settlement should be bound by the Settlement’s release of FLSA
liability”). Courts have approved such settlements that include FLSA claims, provided that the
release of the FLSA claims will only apply to class members who affirmatively opt in to claim their
settlement share (as is the case here). Id.

1 of the class. See Dkt. 342 at 17-25. Moreover, the only reason the Court did not approve named
2 plaintiff Thomas Colopy as a class representative was due to its determination that drivers like
3 Colopy who drove through third-party transportation companies might differ with respect to one of
4 the Borello factors and *not* because it deemed Plaintiff Colopy in any way inadequate to represent the
5 interests of his fellow drivers.¹⁶

6 2. Requirements of Fed. R. Civ. P. 23(b).

7 Rule 23(b)(3) requires the Court to find that: (1) “the questions of law or fact common to class
8 members predominate over any questions affecting only individual members,” and (2) “a class action
9 is superior to other available methods for fairly and efficiently adjudicating the controversy.”

10 Fed.R.Civ.P. 23(b)(3). Some of the factors that are part of the Rule 23(b)(3) analysis are rendered
11 irrelevant in the settlement context, such as “the likely difficulties in managing a class action.”
12 Vasquez v. Coast Valley Roofing, Inc., 266 F.R.D. 482, 488 (E.D. Cal. 2010) (noting that this factor
13 is “essentially irrelevant” in “the context of settlement”); see also Alberto v. GMRI, Inc., 252 F.R.D.
14 652, 664 (E.D. Cal. 2008); Spann v. J.C. Penney Corp., 2016 WL 297399, *3 (C.D. Cal. Jan. 25,
15 2016) (“[C]ourts need not consider the Rule 23(b)(3) considerations regarding manageability of the
16 class action, as settlement obviates the need for a manageable trial.”).

17 Here, this Court has already determined that Uber’s independent contractor defense could be
18 resolved on a classwide basis under the common law Borello test because each of the Borello factors
19 could be assessed with common proof with respect to most of the drivers who are part of the
20 settlement class. Dkt. 342. Likewise, the Court has already determined that Plaintiffs claims under
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22
23

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25 ¹⁶ Similarly, although the Court has not yet had occasion to consider the adequacy of the
26 Massachusetts named plaintiffs, Plaintiffs note that these Plaintiffs have no conflicts of interest with
27 the class and seek the same relief as the rest of the class. In addition, although Plaintiffs chose not to
28 offer Douglas O’Connor as a lead plaintiff in their class certification motion, Mr. O’Connor, like the
other named plaintiffs, participated in discovery, was deposed, actively consulted with Plaintiffs’
counsel regarding the prosecution of this case, and withstood the vast international publicity of
having this case referred to with his name. Plaintiffs thus submit he should be permitted to obtain a
service payment for his efforts, along with the other named plaintiffs in this case.

1 Cal. Labor Code §§ 2802 and 351 are capable of class-wide determination and that common issues
2 predominate with respect to these claims.¹⁷

3 In addition, class-wide treatment is superior. “Where recovery on an individual basis would
4 be dwarfed by the cost of litigating on an individual basis, this factor weighs in favor of class
5 certification.” Noll v. eBay, Inc., 309 F.R.D. 593, 604 (N.D. Cal. 2015). Here, class members’
6 individual claims are not large enough for most drivers to realistically retain independent counsel and
7 bring these claims individually. Moreover, individual drivers have less leverage in negotiations. This
8 Court has already recognized the superiority of class treatment in certifying a class in this case. See
9 Dkt. 342 at 64-65. Thus, Plaintiffs submit that many of the same considerations the Court relied
10 upon previously weigh in favor of certifying a settlement class here.

11 For purposes of effectuating this settlement, Plaintiffs also seek, pursuant to 29 U.S.C.
12 §216(b), certification of claims for unpaid minimum wage and overtime on behalf of all California
13 and Massachusetts drivers. The standard for certification under § 216(b) is very lenient and “[t]he
14 requisite showing of similarity of claims under the FLSA is considerably less stringent than the
15 requisite showing under Rule 23.” Lewis v. Wells Fargo Co., 669 F. Supp. 2d 1124, 1127 (N.D. Cal.
16 2009). Consistent with “the FLSA’s broad remedial purposes,” Boucher v. Shaw, 572 F.3d 1087,
17 1090 (9th Cir. 2009), Plaintiffs need only show that the workers for whom they seek certification
18 were subject to a single decision, policy, or plan that violated the law. Villarreal v. Caremark LLC,
19 2014 WL 7184014, *2 (D. Ariz. Dec. 17, 2014). Here, Plaintiffs challenge a common policy

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21 ¹⁷ The same is true for the additional wage and hour claims that will be covered by the
22 settlement release, which are equally subject to class-wide determination as they all stem from
23 uniform policies of Uber. See, e.g., Tokoshima v. Pep BoysManny Moe & Jack of California, 2014
24 WL 1677979, *6 (N.D. Cal. Apr. 28, 2014) (“Plaintiffs’ minimum wage claim rises and falls on the
25 legality of a common, company-wide policy.”); Boyd v. Bank of Am. Corp., 300 F.R.D. 431, 440
26 (C.D. Cal. 2014) (overtime class and wage statement claims appropriate for class treatment); Sotelo
27 v. MediaNews Grp., Inc., 207 Cal. App. 4th 639, 654 (2012) (“A class ... may establish liability by
28 proving a uniform policy or practice by the employer that has the effect on the group of making it
likely that group members will [] miss rest/meal breaks.”); Norris-Wilson v. Delta-T Grp., Inc., 270
F.R.D. 596, 611 (S.D. Cal. 2010) (waiting time claims appropriate for class treatment); Kamar v.
Radio Shack Corp., 254 F.R.D. 387, 400 (C.D. Cal. 2008) aff’d sub nom. Kamar v. RadioShack
Corp., 375 F. App’x 734 (9th Cir. 2010) (reporting time claim appropriate for class treatment); Moore
v. Ulta Salon, Cosmetics & Fragrance, Inc., 2015 WL 7422597, at *31 (C.D. Cal. Nov. 16, 2015)
(section 1174 claim appropriate for class treatment); Alonzo v. Maximus, Inc., 275 F.R.D. 513 (C.D.
Cal. 2011) (UCL claims predicated on Labor Code violations appropriate for class treatment).

1 whereby Uber classifies all its drivers as independent contractors and have brought claims that, as
2 independent contractors, they have not received overtime pay for hours beyond forty in a work week
3 and have not been guaranteed minimum wage for all hours worked.¹⁸

4 Therefore, in order to effectuate this settlement, the Court should also certify claims under the
5 FLSA, 29 U.S.C. § 216(b), for all drivers who have used Uber in California and Massachusetts, as
6 has routinely been certified in this type of action.

7 **B. The Court Should Preliminarily Approve The Settlement**

8 Preliminary approval of a settlement and notice to the class is appropriate if it (1) falls within
9 the range of possible approval; (2) is the product of serious, informed, noncollusive negotiations,
10 (3) has no obvious deficiencies; and (4) does not improperly grant preferential treatment to class
11 representatives or segments of the class. Deaver v. Compass Bank, 2015 WL 4999953, *4 (N.D. Cal.
12 Aug. 21, 2015). “When determining the value of a settlement, courts consider both the monetary and
13 nonmonetary benefits that the settlement confers.” Miller v. Ghirardelli Chocolate Co., 2015 WL
14 758094, *5 (N.D. Cal. Feb. 20, 2015).

15 **1. The Settlement Falls Within the Range of Possible Approval**

16 “To evaluate the range of possible approval criterion, which focuses on substantive fairness
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18 ¹⁸ Courts have frequently certified collective actions under § 216(b) based on similar claims of
19 misclassification and resulting wage violations. See, e.g., Flores v. Velocity Exp., Inc., 2013 WL
20 2468362, *6-7 (N.D. Cal. June 7, 2013) (granting FLSA conditional certification “on behalf of a
21 proposed class of delivery drivers employed by Velocity who Plaintiffs allege were misclassified as
22 independent contractors” and suffered wage violations as a result); Zaborowski v. MHN Gov't Servs.,
23 Inc., 2013 WL 1787154, *1 (N.D. Cal. Apr. 25, 2013) (granting FLSA conditional certification to
24 counselors “alleging that [defendant] misclassified them as independent contractors, [and as] exempt
25 from overtime payment”); Guifu Li v. A Perfect Franchise, Inc., 2011 WL 4635198, *6 (N.D. Cal.
26 Oct. 5, 2011) (granting FLSA certification for allegedly misclassified massage therapists); Harris v.
27 Vector Mktg. Corp., 716 F. Supp. 2d 835, 840-41 (N.D. Cal. 2010) (granting FLSA certification for
28 sales representatives alleging they were misclassified as independent contractors); Labrie v. UPS
Supply Chain Solutions, Inc., 2009 WL 723599, *6 (N.D. Cal. Mar. 18, 2009) (granting FLSA
certification for similarly situated delivery drivers alleging “that [defendant] has misclassified
plaintiffs as ‘independent contractors’ and, in doing so, has unlawfully deprived plaintiffs of the
rights and protections guaranteed by the FLSA”); Scovil v. FedEx Ground Package Sys., Inc., 811 F.
Supp. 2d 516, 520 (D. Me. 2011) (granting FLSA certification of collective action of misclassified
FedEx drivers); Scantland v. Jeffrey Knight, Inc., Civ. A. No. 8:09-cv-1958 (M.D. Fl. Sept. 30, 2010)
(granting FLSA certification to cable installers alleging they were misclassified as independent
contractors); Bogor v. Am. Pony Exp., Inc., 2010 WL 1962465, *2 (D. Ariz. May 17, 2010) (granting
FLSA certification where defendant allegedly “misclassified its Airport Drivers as independent
contractors and failed to pay them the wages owed under the FLSA”).

1 and adequacy, courts primarily consider plaintiff's expected recovery balanced against the value of
2 the settlement offer.” Deaver v. Compass Bank, 2015 WL 4999953, *9 (N.D. Cal. Aug. 21, 2015). A
3 careful risk/benefit analysis must inform Counsel’s valuation of a class’s claims. Lundell v. Dell,
4 Inc., 2006 WL 3507938, *3 (N.D. Cal. Dec. 5, 2006).

5 **a. Risks of Further Litigation**

6 A “relevant factor” that courts must consider in contemplating a potential settlement is “the
7 risk of continued litigation balanced against the certainty and immediacy of recovery from the
8 Settlement.” Vasquez v. Coast Valley Roofing, Inc., 266 F.R.D. 482, 489 (E.D. Cal. 2010). Thus,
9 courts “consider the vagaries of litigation and compare the significance of immediate recovery by
10 way of the compromise to the mere possibility of relief in the future, after protracted and expensive
11 litigation.” Id. (citing Oppenlander v. Standard Oil Co. (Ind.), 64 F.R.D. 597, 624 (D.Colo.1974)).
12 Here, there are two major and substantial risks that counsel had to consider:

13 First, Plaintiffs were cognizant of the risk of the Ninth Circuit overturning the Court’s
14 Supplemental Class Certification Order. This risk was emphasized by the Ninth Circuit’s recent
15 decision to grant Uber’s Petition for Review pursuant to Rule 23(f) (although it had denied Rule 23(f)
16 review with respect to the Court’s original Class Certification Order). See Appeal No. 16-15595.¹⁹
17 Were the Supplemental Class Certification Order to be overturned, the class size would have
18 diminished from more than 240,000 drivers to approximately 8,000 drivers or less (depending on the
19 Ninth Circuit’s rationale). See Liss-Riordan Decl. at ¶ 15. Moreover, by granting the Rule 23(f)
20 petition, the Ninth Circuit agreed to review the Court’s decision to certify Plaintiffs’ claim under Cal.
21 Labor Code § 2802, the driving force behind this case and the most significant source of damages. Id.
22 at ¶ 16.

23 In addition to the Ninth Circuit’s recent grant of Rule 23(f) review of the Supplemental Class
24 Certification Order, this Court’s rulings holding Uber’s arbitration clauses to be unenforceable are the
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27 ¹⁹ In granting the Rule 23(f) petition, the Ninth Circuit cited Chamberlan v. Ford Motor Co., 402
28 F.3d 952 (9th Cir. 2005), which states that Rule 23(f) review is a “rare occurrence” that is warranted
only when a class certification order “is manifestly erroneous” or “presents an unsettled and
fundamental issue of law relating to class actions.” Id. at 959.

1 subject of numerous pending appeals at the Ninth Circuit. One of these appeals is scheduled for
2 argument in a mere two months' time, just before the start of trial, on June 16, 2016. See Ninth
3 Circuit Appeal Nos. 14-16078, 15-16178. An adverse decision reversing this Court's rulings
4 regarding the enforceability of Uber's arbitration clauses could destroy the certified class in this case,
5 making recovery unfeasible for the vast majority of class members. Moreover, Uber made clear that,
6 should this case not resolve, and should the Ninth Circuit panel affirm the Court's rulings regarding
7 class certification and enforceability of the arbitration clauses, the company would continue to
8 aggressively appeal these rulings by seeking *en banc* review and even *certiorari* from the U.S.
9 Supreme Court. See Liss-Riordan Decl. at ¶ 19. The uncertainty created by these appeals was a
10 serious factor that Plaintiffs took into close consideration. Likewise, the risk presented by Uber's
11 continued pursuit of efforts to enforce its arbitration clauses cannot be understated; if the Ninth
12 Circuit were to hold that Uber's arbitration agreements are enforceable,²⁰ the class would be
13 diminished to include at most a few thousand drivers who either opted out of the arbitration clause or
14 whose work for Uber preceded the initial roll-out of the arbitration clause.²¹

15 Second, Plaintiffs recognized the risk posed by proceeding to trial with a jury being asked to
16 decide the employee status question. See Liss-Riordan Decl. at ¶ 20. Throughout this litigation,
17 Plaintiffs have maintained that the employee status question is a legal question for the Court to
18 decide. Id. at ¶ 22. However, the Court has rejected these arguments and held that the ultimate issue
19 of employment status would be given to a jury to decide.²² Plaintiffs recognized additional risks they
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22 ²⁰ Another federal court recently held Uber's arbitration clause to be enforceable. See Sena v.
23 Uber Techs., Inc., 2016 WL 1376445, *3-8 (D. Ariz. Apr. 7, 2016).

24 ²¹ Given that the vast majority of Uber's operations have taken place since the roll-out of its
25 2014 arbitration clause, a class limited to the drivers who had accepted the 2013 clause, or whose
26 work preceded both clauses would comprise a tiny minority of the certified class. See Dkt. 492 at 3,
27 5, n. 5 (explaining that drivers covered by the class certified on September 1, 2015, represent only 3%
28 of the entire class in this case).

²² In similar litigation against FedEx, in one of the only independent contractor misclassification
cases ever to go to trial, a jury held FedEx drivers to be independent contractors. Anfinson v. FedEx
Ground Package System, Inc., 2009 WL 2173106 (Wa. Sup. Ct.), rev'd, 159 Wash. App. 35 (2010),
aff'd, 174 Wash.2d 851 (2012).

1 faced in proceeding on this issue before a jury, particularly given Uber’s popularity in the San
2 Francisco Bay area.²³

3 Moreover, Plaintiffs recognized they faced the risk that a unanimous jury would not find that
4 all drivers in the certified class are employees, a prerequisite to both of Plaintiffs’ claims in
5 O’Connor. As this Court has explained, “numerous [Borello] factors point in opposing directions” on
6 the issue of employment classification, such that the employment misclassification test “does not
7 yield an unambiguous result.” Dkt. 251 at 26–27.

8 Plaintiffs also recognized that Uber planned to contend that, even if Plaintiffs prevailed on
9 liability, the IRS mileage reimbursement rate was not the proper measure of reimbursement damages.
10 Uber would have advocated for the use of the IRS variable rate, rather than the fixed rate, which
11 could have reduced the reimbursement damages by at least 60%. See Liss-Riordan Decl. at ¶¶ 33-35.
12 With respect to their tips claim, Plaintiffs also recognized the risk that, given conflicting messages
13 that Uber has disseminated regarding whether a tip is included in the fare, a jury might not find that a
14 tip was indeed included. Id. at ¶ 45. And even if the jury found that a tip was included, it is uncertain
15 what amount of tip the jury may have found was included.²⁴ Id.

16 For all of these reasons, Plaintiffs determined that the settlement they were able to negotiate –
17 which provides quite substantial monetary relief, as well as significant non-monetary terms – was in
18 the best interests of the class. Although this settlement does not result in a reclassification of Uber
19 drivers as employees, courts—including this one—have routinely approved settlements of
20 misclassification cases that do not result in reclassification. See, e.g., Alexander v. Fedex Ground
21 Package Sys., Inc., 2016 WL 1427358, *1 (N.D. Cal. Apr. 12, 2016); Cotter v. Lyft, Inc., 2016 WL
22 1394236, *5-6 (N.D. Cal. Apr. 7, 2016) (rejecting objection to settlement on the ground that drivers

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24 ²³ In addition, the Court’s recent decision not to allow Plaintiffs’ request for a special verdict
25 form setting forth the jury’s decision with respect to each Borello factor, see Dkt. 498 at 45, would
26 have made it very difficult for Plaintiffs to have appealed an adverse verdict, even if the jury had
engaged in improper weighing of the factors. See Liss-Riordan Decl. at ¶ 23.

27 ²⁴ Plaintiffs used 20% in their damages calculations, but Uber was prepared to argue that, even if
28 Plaintiffs succeeded on this claim, its research demonstrates that 16% is a more usual tip left for
taxicab drivers and, if liability were established, damages could not exceed that amount. See Liss-
Riordan Decl. at ¶ 45.

1 would not be reclassified); Harris v. Vector Mktg. Corp., EMC, 2012 WL 381202 (N.D. Cal. Feb. 6,
2 2012); Smith v. Cardinal Logistics Mgmt. Corp., 2011 WL 3667462, *1 (N.D. Cal. Aug. 22, 2011).

3 In sum, after carefully considering these risks and the potential benefits of going to trial,
4 Plaintiffs concluded that the significant monetary relief obtained here, as well as the non-monetary
5 changes that Uber has agreed to as part of this settlement, are in the best interests of the class.²⁵

6 **b. Benefit to Drivers**

7 Plaintiffs submit that, despite the substantial monetary component of this Settlement, some of
8 the most valuable aspects of this Settlement may well be the non-monetary components, discussed
9 above. These terms provide practical and on-going benefits to class members, and strongly support
10 preliminary approval. Vizcaino v. Microsoft Corp., 290 F.3d 1043, 1049 (9th Cir. 2002) (“Incidental
11 or non-monetary benefits conferred by the litigation are a relevant circumstance.”); Singer v. Becton
12 Dickinson & Co., 2010 WL 2196104, *5 (S.D. Cal. June 1, 2010) (holding that non-monetary
13 benefits to the class members weighed in favor of granting final approval of the settlement).

14 “[I]t is well-settled law that a cash settlement amounting to only a fraction of the potential
15 recovery does not per se render the settlement inadequate or unfair.” Villegas, 2012 WL 5878390, *6
16 (approving gross settlement of “approximately fifteen percent (15%) of the potential recovery against
17

18 ²⁵ Plaintiffs note that additional risks exist for Massachusetts drivers, given that there is not yet a
19 certified class in the Yucesoy case. And although Plaintiffs expected to be able to prove that drivers
20 are Uber’s employees under Massachusetts law, litigation is always uncertain. See, e.g., Sebago v.
21 Boston Cab Dispatch, 471 Mass. 321 (2015) (holding that taxi drivers were not misclassified by taxi
22 companies as independent contractors under Massachusetts law, despite Superior Court and Appeals
23 Court’s rulings that plaintiffs were likely to succeed on the merits of that claim). More significantly,
24 because there is not an express expense reimbursement statute in Massachusetts analogous to Cal.
25 Labor Code § 2802, Plaintiffs’ recovery for expenses in Massachusetts is much less certain. See
26 Schwann v. FedEx Ground Package Sys., Inc., 2014 WL 496882, *3 (D. Mass. Feb. 7, 2014) (in
27 Massachusetts, “the question of whether business expenses and deductions borne by employees are
28 recoverable under the Wage Act is unsettled under state law.”) (certifying this question to the
Massachusetts Supreme Judicial Court). Thus, drivers in Massachusetts face additional hurdles
before recovering on these claims. Likewise, a reversal of this Court’s rulings regarding Uber’s
arbitration agreements in any one of the numerous pending Ninth Circuit appeals would be equally
disastrous for Massachusetts drivers.

With respect to the California drivers who were excluded from the class in this case, they of
course risked the possibility that their claims could not be pursued at all on a classwide basis, even in
the more recent case filed in state court by Thomas Colopy on their behalf, based upon this Court’s
class certification decision.

Defendants”).²⁶ Here, Plaintiffs have analyzed the potential monetary value of their claims if they were to succeed in proving their misclassification, reimbursement, and gratuities law claims. Based on extensive data provided by Uber, as described in more detail in the Liss-Riordan Declaration, Plaintiffs have calculated the following potential damages they might have obtained in a verdict against Uber (rounded to the nearest million):

	Car Reimb. (IRS fixed)	Car. Reimb. (IRS variable)	Phones	Tips	Total (IRS fixed/variable)
California class	■	■	25	■	■
California non-class	■	■		■	■
Massachusetts	■	■	5	■	■

Thus, considering the total potential damages, had Plaintiffs prevailed in both cases on a classwide basis (*and* prevailed on a classwide basis for the drivers who were *excluded* from the class, *and* prevailed in convincing the jury that 20% was the amount of gratuity included), and giving equal weighting to all claims, the total potential monetary settlement payment in this case (\$100 million) constitutes approximately ■% of the potential damages using the IRS fixed rate of reimbursement

²⁶ Other courts have approved settlements accounting for much lower percentages of the total possible recovery. See, e.g., Hopson v. Hanesbrands Inc., 2009 WL 928133, *8 (N.D. Cal. Apr. 3, 2009) (“The settlement ... represents less than two percent of that amount,” but “may be justifiable ... given ... significant defenses that increase the risks of litigation.”); In re Toys R Us–Del., Inc.–Fair & Accurate Credit Transactions Act (FACTA) Litig., 295 F.R.D. 438, 453–54 (C.D. Cal.2014) (granting final approval of a settlement providing for payment reflecting 3% of possible recovery (\$391.5 million settlement with exposure up to \$13.05 billion)); Reed v. 1–800 Contacts, Inc., 2014 WL 29011, *6 (S.D.Cal. Jan. 2, 2014) (granting final approval where settlement represented 1.7% of possible recovery (net settlement fund of \$8,288,719.16, resolving claims worth potentially \$499,420,000)); In re LDK Solar Sec. Litig., 2010 WL 3001384, *2 (N.D.Cal. July 29, 2010) (granting final approval where settlement was 5% of estimated damages); In re Linerboard Antitrust Litig., 296 F.Supp.2d 568, 581 & n.5 (E.D.Pa.2003) (gathering cases where courts approved settlements achieving single-digit percentages of potential recoveries); Laguna v. Coverall N. Am., Inc., 2012 WL 607622, *1-2 (S.D. Cal. Feb. 23, 2012) (approving settlement where class received nominal amount of damages and attorneys’ fees exceeded class recovery by a factor of more than 16), 753 F.3d 918 (9th Cir. 2014), but see 772 F.3d 608 (9th Cir. 2014) (opinion vacated due to settlement agreement).

(which is \$ [REDACTED]), or [REDACTED]% of the potential damages using the IRS variable rate (which is \$ [REDACTED] [REDACTED]—under either rate of reimbursement, drivers’ recovery is substantial and meaningful.²⁷

By ascribing the relative weighting of likelihood of success that Plaintiffs gave to each category of drivers (i.e. double-weighting for California class members, as compared to those excluded from the *O’Connor* class, and double-weighting for California drivers, as compared to Massachusetts drivers), the potential weighted damages are as follows:

	Car Reimb. (IRS fixed)	Car. Reimb. (IRS variable)	Phones	Tips	Total (IRS fixed/variable)
California class	[REDACTED]	[REDACTED]	25	[REDACTED]	[REDACTED]
California non-class	[REDACTED]	[REDACTED]		[REDACTED]	[REDACTED]
Massachusetts	[REDACTED]	[REDACTED]	3	[REDACTED]	[REDACTED]

Thus, considering the total potential damages, had Plaintiffs prevailed in both cases on a classwide basis (*and* prevailed on a classwide basis for the drivers who were *excluded* from the class, *and* prevailed in convincing the jury that 20% was the amount of gratuity included), and giving the relative one-half weighting that Plaintiffs ascribed for the claims of the drivers excluded from the *O’Connor* class and the Massachusetts drivers, the total potential monetary settlement payment in this case (\$100 million) constitutes approximately [REDACTED]% of the weighted potential damages using the IRS fixed rate of reimbursement (which is [REDACTED]), or [REDACTED]% of the weighted potential damages using the IRS variable rate (which is [REDACTED]). Again, under either rate of reimbursement, drivers’ recovery is substantial and meaningful.²⁸

In view of the many legal issues and uncertainties that faced Plaintiffs—including Uber’s appeal of the Court’s rulings regarding arbitration clauses, Uber’s challenge to the Court’s class certification orders, the chances of drivers who were *excluded* from the class ultimately being able to pursue claims somehow on a classwide basis, the likelihood of success of the Massachusetts drivers

²⁷ Should the contingency not kick in, i.e., if the monetary value of the Settlement is [REDACTED] [REDACTED], these percentages would be [REDACTED] and [REDACTED].

²⁸ Should the contingency not kick in, these percentages would be [REDACTED] and [REDACTED].

1 recovering for expense reimbursement, and the likelihood of the California drivers prevailing before
2 a jury on their claim that they were misclassified under California law—Plaintiffs submit that this is
3 an excellent monetary result.²⁹

4 Further, as shown in the Liss-Riordan Declaration, Plaintiffs estimate that the *average*
5 estimated payment to California class members who drove in the highest category of miles (more
6 than 25,000 miles) will be just under \$2,000. See Liss-Riordan Decl. at ¶¶ 88-89, Exh. 1. Those
7 drivers who fall into that category and who opted out of the 2013 or 2014 arbitration clauses will
8 have their settlement shares doubled, so that the average payment for such drivers would be close to
9 \$4,000. Id. Moreover, these figures all assume that 100% of the class submits a claim to receive a
10 payment from the settlement. Since it is likely that many drivers with less of an interest in this action
11 (*e.g.*, drivers who have driven the fewest number of miles) will not submit a claim (despite the simple
12 method for doing so electronically), these numbers could increase greatly, by double if not more. Id.
13 Thus, if 50% of the settlement funds were claimed, a California class member who drove in the
14 highest category of miles and opted out of the arbitration clause may receive *on average* close to
15 \$8,000 from the settlement fund.

16 Moreover, courts have recognized the value of obtaining relatively prompt settlements and the
17 benefits to class members of receiving payments sooner rather than later, where litigation could
18 extend for years on end, thus significantly delaying any payments to class members. “A court may
19 consider the vagaries of litigation and compare the significance of immediate recovery by way of the
20 compromise to the mere possibility of relief in the future, after protracted and expensive litigation.”
21 Vasquez v. Coast Valley Roofing, Inc., 266 F.R.D. 482, 489 (E.D. Cal. 2010) (internal citation
22 omitted); see also Barbosa v. Cargill Meat Sols. Corp., 297 F.R.D. 431, 446 (E.D. Cal. 2013) (noting
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25 ²⁹ Indeed, in Alexander v. FedEx Ground Package Sys., 2016 WL 1427358, *2 n.5 (N.D. Cal.
26 Apr. 12, 2016), where this Court recently granted final approval to a settlement achieved after more
27 than 10 years of litigation, and in a case where the plaintiffs *won liability* on appeal with a ruling that
28 drivers were employees *as a matter of law* (yet no reclassification occurred as a result of the
settlement) (and the case did not raise issues regarding arbitration clauses), the ultimate settlement
reached accounted for approximately 40% of the class members’ actual damages. By comparison,
Plaintiffs submit that the potential settlement percentages here ranging from █████ to █████ of actual
potential damages are an excellent result.

1 that "there were significant risks in continued litigation and no guarantee of recovery" whereas "[t]he
2 settlement [] provides Class Members with another significant benefit that they would not receive if
3 the case proceeded—certain and prompt relief"); California v. eBay, Inc., 2015 WL 5168666, *4
4 (N.D. Cal. Sept. 3, 2015) ("Since a negotiated resolution provides for a certain recovery in the face of
5 uncertainty in litigation, this factor weighs in favor of settlement"); Oppenlander v. Standard Oil
6 Co., 64 F.R.D. 597, 624 (D.Colo.1974) ("It has been held proper to take the bird in hand instead of a
7 prospective flock in the bush.").

8 Thus, based on the risks outlined above, Part III. B(1)(a), and in view of the substantial non-
9 monetary benefits of the settlement, Plaintiffs believe these are fair and adequate sums to compensate
10 class members.

11 2. The Settlement is the Product of Informed, Non-Collusive Negotiation

12 For the parties "to have brokered a fair settlement, they must have been armed with sufficient
13 information about the case to have been able to reasonably assess its strengths and value." Acosta v.
14 Trans Union, LLC, 243 F.R.D. 377, 396 (C.D. Cal. 2007). Thus, adequate discovery and the use of
15 an experienced mediator support a finding that settlement negotiations were both informed and non-
16 collusive. See Villegas v. J.P. Morgan Chase & Co., 2012 WL 5878390, *6 (N.D. Cal. Nov. 21,
17 2012); Deaver, 2015 WL 4999953, *7; Satchell v. Fed. Express Corp., 2007 WL 1114010, *4 (N.D.
18 Cal. Apr. 13, 2007) ("The assistance of an experienced mediator in the settlement process confirms
19 that the settlement is non-collusive").

20 Here, "[b]y the time the settlement was reached, the litigation had proceeded to a point in
21 which both plaintiffs and defendants had a clear view of the strengths and weaknesses of their cases."
22 Vasquez v. Coast Valley Roofing, Inc., 266 F.R.D. 482, 489 (E.D. Cal. 2010) (internal citations
23 omitted). The parties exchanged extensive discovery prior to conducting a mediation, including
24 detailed damages discovery. See Liss-Riordan Decl. at ¶¶ 2, 25. Likewise, the parties have litigated
25 the merits of their claims through a motion to dismiss, a motion for judgment on the pleadings, and
26 two motions for summary judgment, and both sides have undertaken detailed analyses of their
27 respective cases in preparation for imminent trial. Id. at ¶ 26. The parties also met on three separate
28 occasions with a highly experienced and renowned mediator, Mark Rudy, and the settlement they

1 have reached was the result of thorough and passionate negotiations by experienced counsel familiar
2 with the applicable law, class action litigation, and the facts of this case. Id. at ¶¶ 12, 27. See Nielson
3 v. The Sports Authority, 2013 WL 3957764, *4–5 (N.D. Cal. July 29, 2013) (“[T]he settlement
4 resulted from non-collusive negotiations, i.e., a mediation before Mark Rudy, a respected
5 employment attorney and mediator.”); Barcia v. Contain-A-Way, Inc., 2009 WL 587844, *1 (S.D.
6 Cal. Mar. 6, 2009) (granting final settlement approval and finding that Mark Rudy is a “nationally
7 recognized labor mediator”); Zolkos v. Scriptfleet, Inc., 2014 WL 7011819, *2 (N.D. Ill. Dec. 12,
8 2014) (“Two experienced class action employment mediators, [including] Mark Rudy . . . assisted the
9 Parties with the settlement negotiations and presided over two full-day mediations. This reinforces
10 the non-collusive nature of the settlement.”). Thus, the parties had ample information, expert
11 guidance from an experienced mediator, and intimate familiarity with the strengths and weaknesses
12 of their respective cases.

13 3. The Settlement Has No Obvious Deficiencies

14 A Court should also consider possible deficiencies in a settlement including an overly broad
15 release of claims, an insufficient timeframe for notice, an inadequate form of payment, an unrelated
16 *cy pres* designee, or an unreasonable request for attorneys’ fees, among other things. See Custom
17 LED, LLC v. eBay, Inc, 2013 WL 6114379, *7-8 (N.D. Cal. Nov. 20, 2013); Deaver, 2015 WL
18 4999953, *7. Here, class members will release only wage and hour claims, such as those that could
19 arise from their alleged misclassification as independent contractors, and will not release claims for
20 discrimination, wrongful termination, or personal injury. See Exh. 6 to Liss-Riordan Decl. at § VII.
21 The timeframe for notice is adequate, and class members will be given ample opportunity to submit
22 claims, even up until the final distribution of unclaimed funds (which will occur approximately 180
23 days after the initial distribution). Id. at ¶ 152. Likewise, the distribution will compensate drivers
24 fairly, as discussed above. No unclaimed funds will revert to Uber; rather they will be redistributed
25 amongst class members, and, if necessary, given to the *cy pres* designees.

26 Likewise, the attorneys’ fee provision is fair and does not give rise to any deficiency.
27 Plaintiffs’ Counsel intends to apply for fees and costs not to exceed 25% of the gross settlement fund
28 (totaling \$21 million and up to \$25 million if the contingency is triggered). Id. at ¶ 134. The

1 settlement is not contingent upon the Court approving Counsel’s application, and Counsel’s costs are
2 folded in to the 25% figure and are not separately recoverable. “The typical range of acceptable
3 attorneys’ fees in the Ninth Circuit is 20 percent to 33.3 percent of the total settlement value, with 25
4 percent considered a benchmark percentage.” Barbosa v. Cargill Meat Sols. Corp., 297 F.R.D. 431,
5 448 (E.D. Cal. 2013). However, “in most common fund cases, the award exceeds that benchmark
6 percentage.” Id.; In re Activision Sec. Litig., 723 F.Supp. 1373, 1377 (N.D.Cal.1989) (“nearly all
7 common fund awards range around 30%”). Thus, here, a 25% fee is eminently reasonable,
8 particularly given the novelty and complexity of litigating the first “sharing economy” independent
9 contractor misclassification case in the nation, one that has gained international attention and has set
10 an example for other litigation, and has been closely watched by companies across the country and
11 the world, who have been faced with the choice of whether to classify their workers as employees or
12 independent contractors. Moreover, this percentage fee recovery is a lower percentage than many
13 recent fee awards in California district courts. See, e.g., Vasquez v. Coast Valley Roofing, Inc., 266
14 F.R.D. 482, 492 (E.D. Cal. 2010) (collecting recent wage and hour cases in which counsel received
15 fee awards in the range of 33.3% to 30% of the common fund); Lusby v. GameStop Inc., 2015 WL
16 1501095, *9 (N.D. Cal. Mar. 31, 2015) (finding a one-third fee award appropriate because to the
17 results achieved, the risk of litigation, the skill required and the quality of work, and the contingent
18 nature of the fee and the financial burden carried by the plaintiffs); Barnes v. The Equinox Grp., Inc.,
19 2013 WL 3988804, *4 (N.D. Cal. Aug. 2, 2013) (awarding one-third of gross settlement in fees and
20 costs because counsel assumed substantial risk and litigated on a contingency fee-basis).

21 **4. The Settlement Does Not Unfairly Grant Preferential Treatment to Any**
22 **Class Members**

23 “Under this factor, the Court examines whether the Settlement provides preferential treatment
24 to any class member.” Deaver, 2015 WL 4999953, *8. “[T]o the extent feasible, the plan should
25 provide class members who suffered greater harm and who have stronger claims a larger share of the
26 distributable settlement amount.” Hendricks v. StarKist Co., 2015 WL 4498083, *7 (N.D. Cal. July
27 23, 2015) (citing cases). However, “courts recognize that an allocation formula need only have a
28 reasonable, rational basis, particularly if recommended by experienced and competent counsel.” Id.

1 citing Vinh Nguyen v. Radiant Pharm. Corp., 2014 WL 1802293, *5 (C.D. Cal. May 6, 2014). Here,
2 the settlement will result in payment of a fair and reasonable award to class members, particularly in
3 light of the litigation risks. Here, class members will receive settlement shares based on the number
4 of miles they transported passengers using the Uber application (as calculated by Uber’s mileage
5 data), as well as other factors Plaintiffs considered relevant to the relative value of their claims.
6 Drivers who are members of the certified class in O’Connor will be given greater weight than those
7 drivers who drove through third-party transportation companies or under corporate names (and thus
8 were excluded from the class) or who are putative class members in the Yucesoy case (which has yet
9 to reach class certification and which brings claims under Massachusetts law). This allocation makes
10 sense and properly accounts for differences in the posture of the two cases as well as the likelihood of
11 success of the drivers if they were to have to go forward litigating their claims.

12 Likewise, the agreed upon enhancements for the various named plaintiffs are eminently
13 reasonable. The agreement provides for enhancements of \$7,500 for the named plaintiffs in this case
14 (Gurfinkel, Manahan, Colopy, and O’Connor) (all of whom were deposed, responded to extensive
15 discovery requests, and kept in close communication with Plaintiffs’ counsel)³⁰, as well as lesser
16 enhancements of \$5,000 for the Massachusetts named plaintiffs (Yucesoy, Mahammed, Sanchez,
17 Talha, and Morris), and enhancements of \$2,500 for the two NLRB complainants (Catherine London
18 and John Billington), who will withdraw their NLRB charges as part of this settlement. In addition
19 Plaintiffs have also included additional enhancements of \$500 for those drivers who provided
20 declarations in support of Plaintiffs’ arguments in this case.³¹ Those enhancements recognize that

21 _____
22 ³⁰ The agreement also provides for an enhancement of \$5,000 for Plaintiff David Khan who was
23 earlier a class representative in the O’Connor case for UberTaxi drivers (who were later excluded
from the O’Connor action, but have now been included in the Settlement Class),

24 ³¹ Courts, including many courts in this Circuit, have awarded incentive payments to class
25 members who assisted with the case, either by signing declarations or participating in discovery, or
26 by otherwise assisting Plaintiffs’ counsel. Thus, Plaintiffs believe that modest incentive payments are
27 appropriate for those drivers who provided declarations that assisted Plaintiffs’ case, as well as to the
28 two NLRB claimants who filed charges that they are withdrawing as part of this settlement. See
Hightower v. JPMorgan Chase Bank, N.A., 2015 WL 9664959, *2, 12-13 (C.D. Cal. Aug. 4, 2015)
(approving incentive payments of “(1) \$10,000 for each of the Lead Plaintiffs; (2) \$7,500 for each of
the Additional Named Plaintiffs; (3) \$1,000 for each class member who was deposed in connection
with declarations they filed in support of Plaintiffs’ Motion for Class Certification; and (4) \$500 for

(Cont’d on next page)

1 those declarations, which were filed on the docket in the case, were significant in assisting Plaintiffs’
2 positions in this case, and these enhancements are fair compensation in recognition of these drivers’
3 assistance, time spent, and the risk involved with putting their name forward publicly in support of
4 the case. These amounts are in line with many awards in other cases in the federal district courts in
5 California. See, e.g., Lusby, 2015 WL 1501095, *5 (awarding \$7,500 to each of the four class
6 representatives from \$750,000 fund); Covillo v. Specialty Cafe, 2014 WL 954516, *8 (N.D. Cal.
7 Mar. 6, 2014) (awarding \$8,000 to class representatives from \$2,000,000 fund); Van Vranken v. Atl.
8 Richfield Co., 901 F. Supp. 294, 300 (N.D. Cal. 1995) (awarding \$50,000 to named plaintiff out of
9 \$76 million settlement fund); Chu v. Wells Fargo Investments, LLC, 2011 WL 672645, *2 (N.D. Cal.
10 Feb. 16, 2011) (awarding \$10,000 incentive awards to two named plaintiffs).³²

11 Particularly given that the four O’Connor named plaintiffs have participated in extensive
12 discovery in connection with this case, have placed their names in the public eye as part of this high-
13 profile litigation, and have placed their livelihoods at risk by suing Uber (some even while continuing
14 to drive), these modest incentive payments are more than reasonable. See Van Vranken, 901 F.Supp.
15 at 299 (noting that in evaluating incentive awards, courts may consider “the notoriety and personal
16

17 *(Cont’d from previous page)*

18 class members who submitted declarations in support of the same”); Fraser v. Asus Computer Int’l,
19 2013 WL 3595940, *2 (N.D. Cal. July 12, 2013) (approving modest incentive payments to named
20 plaintiff and “three cooperating class members” who “produced documents to class counsel,
discussed the amended complaint and settlement options with counsel and stood ready to be
21 deposed”); Romero v. Producers Dairy Foods, Inc., 2007 WL 3492841, *4 (E.D. Cal. Nov. 14, 2007)
(approving incentive awards to named plaintiffs and “to the class members actually deposed”);
22 Fitzgerald v. City of Los Angeles, 2003 WL 25471424, *1 (C.D. Cal. Dec. 8, 2003) (approving
distribution of \$3,500 each to “the named class representative” and “a declarant for the damages
23 class”); E.E.O.C. v. Wal-Mart Stores, Inc., 2011 WL 6400160, *6 (E.D. Ky. Dec. 20, 2011)
(approving incentive awards to class members “based upon the level of assistance provided” to the
24 EECO in prosecuting the case); Equal Rights Ctr. v. Washington Metro. Area Transit Auth., 573 F.
Supp. 2d 205, 214, n. 10 (D.D.C. 2008) (“The incentive awards of \$5,000 and \$1,000 granted to
25 named plaintiffs and deposed class members are not uncommon in class action litigation”); In re
Tyson Foods, Inc., 2010 WL 1924012, *4 (D. Md. May 11, 2010) (“Class Counsel’s request for
26 incentive awards in the amount of \$2,500 for each of the four named Plaintiffs and four other class
members who were deposed is also reasonable. This payment compensates the Plaintiffs and class
members for their contribution to the process of the litigation”).

27 ³² Uber has informed Plaintiffs that Uber does not currently take a position as to the
28 appropriateness of these incentive payments and reserves its right to object to these payments, if it
later concludes that an objection is necessary.

1 difficulties encountered by the class representative” and “the amount of time and effort spent by the
2 class representative” among other factors); see also Bellinghausen v. Tractor Supply Co., 306 F.R.D.
3 245, 267 (N.D. Cal. 2015) (“Incentive awards are particularly appropriate in wage-and-hour actions
4 where plaintiffs undertake a significant “reputational risk” by bringing suit against their former
5 employers”).³³

6 **V. CONCLUSION**

7 For the foregoing reasons, Plaintiffs’ Motion for Preliminary Approval should be granted.

8
9 Date: April 21, 2016

10 Respectfully submitted,

11 DOUGLAS O’CONNOR, THOMAS
12 COLOPY, MATTHEW
13 MANAHAN, and ELIE GURFINKEL individually and
14 on behalf of all others similarly situated,

15 By their attorneys,

16 /s/ Shannon Liss-Riordan

17 Shannon Liss-Riordan, *pro hac vice*
18 Adelaide Pagano, *pro hac vice*
19 LICHTEN & LISS-RIORDAN, P.C.
20 729 Boylston Street, Suite 2000
21 Boston, MA 02116
22 (617) 994-5800
23 Email: sliss@llrlaw.com; apagano@llrlaw.com

24
25
26 ³³ Likewise, the Massachusetts plaintiffs have provided extensive help to counsel in crafting the
27 successive Complaints in the Yucesoy matter, providing detailed information regarding their wages
28 and expenses, and by providing affidavits in support of Plaintiffs’ various memoranda opposing the
enforceability of Uber’s arbitration agreements. Moreover, the NLRB claimants have undergone
extensive and detailed interviews with NLRB attorneys and have provided information and
documents in support of their NLRB charges. These actions are likewise deserving of recognition.

CERTIFICATE OF SERVICE

I hereby certify that a copy of the foregoing document was served by electronic filing on April 21, 2016, on all counsel of record.

/s/ Shannon Liss-Riordan
Shannon Liss-Riordan, Esq.

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**UNITED STATES DISTRICT COURT
NORTHERN DISTRICT OF CALIFORNIA**

DOUGLAS O’CONNOR, et al., individually
and on behalf of all others similarly situated,
Plaintiffs,

v.

UBER TECHNOLOGIES, INC.,
Defendant.

CASE NO. 13-cv-03826-EMC
CASE NO. 15-cv-00262-EMC

**[PROPOSED] ORDER GRANTING
MOTION FOR PRELIMINARY APPROVAL
OF SETTLEMENT; APPROVAL OF CLASS
NOTICE AND NOTICE PLAN; AND
SETTING OF SCHEDULE FOR FAIRNESS
HEARING**

HAKAN YUCESOY, et al., individually and
on behalf of all others similarly situated,
Plaintiffs,

v.

UBER TECHNOLOGIES, INC. and TRAVIS
KALANICK,
Defendants.

Having reviewed Plaintiffs’ Motions for (1) Preliminary Approval of Class Action Settlement,
(2) Approval of Class Action Notice Plan, (3) Leave to File Amended Complaints for Settlement; and
the Memoranda of Points and Authorities in support thereof; the Declaration of Shannon Liss-
Riordan; the proposed Settlement Agreement; the proposed Notice of Class Action Settlement; and

1 the arguments of counsel, along with the files and records of this case, and in recognition of the
2 Court's duty to make a preliminary determination as to the reasonableness of any proposed class
3 action settlement, and if preliminarily determined to be reasonable, to ensure proper notice is
4 provided to class members in accordance with due process requirements, and to conduct a final
5 approval hearing as to the good faith, fairness, adequacy and reasonableness of any proposed
6 settlement, THE COURT HEREBY MAKES THE FOLLOWING DETERMINATIONS AND
7 ORDERS:

8 1. Defined Terms. For purposes of this Order, except as otherwise indicated herein, the
9 Court adopts and incorporates the definitions contained in the Settlement Agreement.

10 2. Stay of the Actions. Pending the Fairness Hearing, all proceedings in the above-
11 captioned Actions, other than proceedings necessary to carry out or enforce the terms and conditions
12 of the Settlement Agreement and this Order, are hereby stayed.

13 3. Amended Complaints for Settlement. The Court GRANTS Plaintiffs leave to file the
14 proposed Amended Complaints for Settlement attached as Exhibits A and B to the Settlement
15 Agreement.

16 4. Provisional Class Certification for Settlement Purposes Only. The Court provisionally
17 finds, for settlement purposes only and conditioned upon the entry of this Order, that the prerequisites
18 for a class action under Rule 23 of the Federal Rules of Civil Procedure have been satisfied in that: (i)
19 the Settlement Class certified herein numbers at least in the tens of thousands of persons, and joinder
20 of all such persons would be impracticable, (ii) there are questions of law and fact that are common to
21 the Settlement Class, and those questions of law and fact common to the Settlement Class
22 predominate over any questions affecting any individual Settlement Class Member; (iii) the claims of
23 the Named Plaintiffs are typical of the claims of the Class they seek to represent for purposes of
24 settlement; (iv) a class action on behalf of the Settlement Class is superior to other available means of
25 adjudicating this dispute; and (v) as set forth below, Named Plaintiffs and Class Counsel are adequate
26 representatives of the Settlement Class. Uber retains all rights to assert that these Actions may not be
27 certified as class actions, other than for settlement purposes.

1 The Court also concludes that, because these Actions are being settled rather than litigated,
2 the Court need not consider manageability issues that might be presented by the trial of class actions
3 involving the issues in these cases. *See Amchem Prods., Inc. v. Windsor*, 521 U.S. 591, 620 (1997).

4 5. Class Definition. For settlement purposes only this Court hereby certifies as a class
5 under Rule 23 of the Federal Rules of Civil Procedure and a collective action pursuant to 29 U.S.C.
6 § 216(b), a Settlement Class consisting of Drivers in California and Massachusetts who have used the
7 Uber App at any time since August 16, 2009, up to and including the date of this order,
8 _____, 2016. Excluded from the Settlement Class are (i) all persons who are directors,
9 officers, and agents of Uber or its subsidiaries and affiliated companies or are designated by Uber as
10 employees of Uber or its subsidiaries and affiliated companies; (ii) persons who timely and properly
11 exclude themselves from the Settlement Class as provided in the Settlement Agreement; and (iii) the
12 Court, the Court's immediate family, and Court staff.

13 6. Class Representatives and Class Counsel. Named Plaintiffs Douglas O'Connor,
14 Thomas Colopy, Matthew Manahan, Elie Gurfinkel, David Khan, Hakan Yucesoy, Abdi Mahammed,
15 Mokhtar Talha, Brian Morris, and Pedro Sanchez are designated as representatives of the
16 provisionally certified Settlement Class. The Court preliminarily finds that they are similarly situated
17 to absent Settlement Class Members and therefore typical of the Settlement Class, and that they will
18 be adequate class representatives. Shannon Liss-Riordan, Adelaide Pagano, and Matthew Carlson of
19 the law firm of Lichten & Liss-Riordan, P.C., whom the Court finds are experienced and adequate
20 counsel for purposes of these settlement approval proceedings, are hereby designated as Class
21 Counsel.

22 7. Preliminary Settlement Approval. Upon preliminary review, the Court finds that the
23 Settlement Agreement, together with all its Exhibits, and the settlement it incorporates, appears fair,
24 reasonable and adequate, and appears to be within the range of reasonableness of a settlement which
25 could ultimately be given final approval by this Court. *See generally* Fed. R. Civ. P. 23; Manual for
26 Complex Litigation (Fourth) § 21.632 (2004). Accordingly, the Settlement Agreement is
27 preliminarily approved and is sufficient to warrant sending notice to the Class.
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1 It further appears to the Court, on a preliminary basis, that the settlement is fair and
2 reasonable to Settlement Class Members when balanced against the probable outcome of further
3 litigation, liability and damages issues, and the potential appeal of any rulings. It further appears that
4 significant discovery, investigation, research, and litigation has been conducted such that counsel for
5 the Parties at this time are able to reasonably evaluate their respective positions. It further appears
6 that the settlement terms, including but not limited to the monetary terms and non-monetary terms as
7 set forth in the Settlement Agreement, confer substantial benefits upon the Settlement Class,
8 particularly in light of the damages that Plaintiffs and their counsel believe are potentially
9 recoverable or provable at trial, without the costs, uncertainties, delays, and other risks associated
10 with continued litigation, trial, and/or appeal. It also appears that the proposed settlement has been
11 reached as the result of intensive, informed, and non-collusive negotiations between the Parties, as
12 the Parties reached a settlement as a result of extensive arm's-length negotiations that occurred over
13 several separate, in-person mediation sessions with a respected mediator—Mark S. Rudy—who is
14 experienced in adjudicating and mediating class action disputes.

15 Based on the Court's review of the papers submitted in support of preliminary approval, and
16 the Court's familiarity with the issues in the case, the Court concludes that the proposed Settlement
17 Agreement has no obvious defects and is within the range of possible settlement approval such that
18 notice to the Settlement Class is appropriate.

19 8. Jurisdiction. The Court has subject-matter jurisdiction over the Action pursuant to 28
20 U.S.C. § 1332, and personal jurisdiction over the Parties before it. Additionally, venue is proper in
21 this District pursuant to 28 U.S.C. § 1391.

22 9. Fairness Hearing. A Fairness Hearing shall be held before this Court before the
23 undersigned, Hon. Edward M. Chen, on **September 29**, 2016 at 1:30 p.m., in Courtroom 5 of the
24 above-entitled court, located at 450 Golden Gate Avenue, San Francisco, CA 94102, to determine
25 whether the settlement of the Action pursuant to the terms and conditions of the Settlement
26 Agreement should be approved as fair, reasonable, and adequate, and finally approved pursuant to
27 Rule 23(e) of the Federal Rules of Civil Procedure. The Court will rule on Class Counsel's
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1 application for an award of attorneys' fees, costs, and expenses and incentive awards for Plaintiffs
2 (the "Fee and Service Application") at that time.

3 Papers in support of final approval of the Settlement Agreement and Fee and Service
4 Application shall be filed with the Court according to the schedule set forth in the Settlement
5 Agreement. The Fairness Hearing may be postponed, adjourned, or continued by order of the Court
6 without further notice to the Settlement Class. After the Fairness Hearing, the Court may enter a
7 Final Approval Order and Final Judgment in accordance with the Settlement Agreement that will
8 adjudicate the rights of the Settlement Class Members (as defined in the Settlement Agreement) with
9 respect to the claims being settled.

10 Class Counsel shall file their Fee and Service Application at least twenty-one (21) days before
11 the Exclusion/Objection Deadline. Class Counsel shall file their papers in support of final approval
12 of the Settlement Agreement at least thirty-five (35) days before the Fairness Hearing. Objections to
13 the Settlement Agreement or the Fee and Service Application shall be filed with the Court on or
14 before the Exclusion/Objection Deadline, and any opposition to the Motion for Final Approval shall
15 be filed with the Court at least twenty-one (21) days before the Fairness Hearing. Papers in response
16 to objections to the Settlement Agreement or the Fee and Service Application shall be filed with the
17 Court on or before fourteen (14) days before the Fairness Hearing.

18 10. Administration. In consultation with and with the approval of Uber, Class Counsel is
19 hereby authorized to establish the means necessary to administer the proposed settlement and
20 implement the claim process, in accordance with the terms of the Settlement Agreement.

21 11. Class Notice. The form and content of the proposed Long Form Notice and Summary
22 Notice, attached as Exhibits E and G, respectively, to the Settlement Agreement, and the notice
23 methodology described in the Settlement Agreement are hereby approved. Pursuant to the Settlement
24 Agreement, the Court appoints Garden City Group to be the Settlement Administrator to help
25 implement the terms of the Settlement Agreement.

26 (a) Notice Date. As soon as possible after the entry of this Order, but not later than
27 fourteen (14) days after the entry of this Order, the Settlement Administrator shall provide notice to
28 the Settlement Class pursuant to the terms of the Settlement Agreement, in accordance with the

1 notice program set forth in the Settlement Agreement. The Parties shall coordinate with the
2 Settlement Administrator to provide notice to the Settlement Class pursuant to terms therein.

3 (b) Findings Concerning Notice. The Court finds that the Settlement is fair and
4 reasonable such that the Long Form Notice and Summary Notice should be provided pursuant to the
5 Settlement Agreement and this Order. The Notice fairly, plainly, accurately, and reasonably informs
6 Settlement Class Members of, and allows Settlement Class Members a full and fair opportunity to
7 consider, among other things: (i) the nature of the action; (ii) the identities of Class Counsel; (iii) the
8 terms and provisions of the proposed Settlement; (iv) the relief to which the members of each class
9 will be entitled, including detailed summaries of the programmatic relief and claims process; (v) the
10 process by which Settlement Class Members may make a claim for monetary relief if the settlement
11 is approved; (vi) how administrative costs, attorneys' fees, and potential service payments will be
12 handled; (vii) the procedures and deadlines for submitting objections, and/or requests for exclusion;
13 and (viii) the date, time, and place of the fairness hearing.

14 (c) The Court finds that the form, content and method of disseminating notice to the
15 Settlement Class as described in the Settlement Agreement and in this Order: (i) complies with Rule
16 23(c)(2) of the Federal Rules of Civil Procedure as it is the best practicable notice under the
17 circumstances, and is reasonably calculated, under all the circumstances, to apprise the members of
18 the Settlement Class of the pendency of this Action, the terms of the Settlement, and their right to
19 object to the settlement or exclude themselves from the Settlement Class; (ii) complies with Rule
20 23(e) and as it is reasonably calculated, under the circumstances, to apprise the Settlement Class
21 Members of the pendency of the Action, the terms of the proposed settlement, and their rights under
22 the proposed settlement, including, but not limited to, their right to object to or exclude themselves
23 from the proposed Settlement and other rights under the terms of the Settlement Agreement; (iii)
24 constitute due, adequate, and sufficient notice to all Settlement Class Members and other persons
25 entitled to receive notice; and (iv) meets all applicable requirements of law, including, but not limited
26 to, 28 U.S.C. § 1715, Fed. R. Civ. P. 23(c) and (e), and the Due Process Clause(s) of the United
27 States Constitution. The Court further finds that all of the notices are written in simple terminology,
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1 are readily understandable by Settlement Class Members, and comply with the Federal Judicial
2 Center's illustrative class action notices.

3 12. Deadline to Submit Claim Forms. Settlement Class Members will have at least ninety
4 (90) days from the date of the Notice Date, to submit their Claim Forms, which is due, adequate, and
5 sufficient time.

6 13. Exclusion from Class. Any Settlement Class Member who wishes to be excluded from
7 the Settlement Class must send to the Settlement Administrator by U.S. Mail a personally signed
8 letter including the (i) Settlement Class Member's name, address, and telephone number; (ii) a clear
9 and unequivocal statement that the Settlement Class Member wishes to be excluded from the
10 Settlement Class and that the Settlement Class Member understands that he or she is still bound by
11 the release of PAGA Claims upon the issuance of the Final Approval Order of the Settlement and
12 Final Judgment; (iii) and the signature of the Settlement Class Member or the Legally Authorized
13 Representative of the Settlement Class Member. "Mass" or "class" opt-outs are not permitted. Any
14 request for exclusion or opt out must be postmarked on or before sixty (60) days after the Notice Date
15 ("the Exclusion/Objection Deadline"). The date of the postmark shall be the exclusive means used to
16 determine whether a request for exclusion has been timely submitted.

17 The Settlement Administrator shall forward copies of any written requests for exclusion to
18 Class Counsel and Uber's Counsel, and shall, before the Fairness Hearing, submit an affidavit to the
19 Court attesting to the accuracy of the list.

20 If the proposed Settlement is finally approved, any potential Settlement Class Member who
21 has not submitted a timely written request for exclusion from the Class on or before sixty (60) days
22 after the Notice Date, shall be bound by all terms of the Settlement Agreement and the Final Order
23 and Final Judgment, regardless of whether they have requested exclusion from the Settlement, even if
24 the potential Settlement Class Member previously initiated or subsequently initiates any litigation
25 against any or all of the Released Parties relating to Released Claims. All persons or entities who
26 properly exclude themselves from the Settlement Class shall not be Settlement Class Members and
27 shall relinquish their rights or benefits under the Settlement Agreement, should it be approved, and
28 may not file an objection to the Settlement.

1 14. Objections and Appearances. Settlement Class Members may object to the terms
2 contained in the Settlement Agreement, the certification of the Settlement Class, the entry of the Final
3 Approval Order and Final Judgment, the amount of fees requested by Class Counsel, and/or the
4 amount of the incentive awards requested by the representative Plaintiffs and other individuals, by
5 filing a written objection with the Court through the Court’s Case Management/Electronic Case Files
6 (CM/ECF) system (or through any other method in which the Court will accept filings, if any), and
7 serving by U.S. Mail or e-mail the written objection upon the Settlement Administrator. Settlement
8 Class Members who fail to file with the Court and serve upon the Settlement Administrator (as
9 defined in the Settlement Agreement) timely written objections in the manner specified in the
10 Settlement Agreement, the Long Form Notice, and the Summary Notice shall be deemed to have
11 waived all objections and shall be foreclosed from making any objection (whether by appeal or
12 otherwise) to the Settlement.

13 Any Settlement Class Member who intends to object to the fairness, reasonableness, and/or
14 adequacy of the Settlement must, in addition to timely filing the written objection with the Court,
15 provide to the Settlement Administrator (who shall forward it to Class Counsel and Defense Counsel)
16 a timely statement of the objection, as set forth below.

17 To be timely, the objection must be postmarked and mailed to the Settlement Administrator,
18 and filed with the Court, no later than the Exclusion/Objection Deadline. The date of the postmark
19 on the return-mailing envelope shall be the exclusive means used to determine whether objection has
20 been timely submitted. The objection must contain at least the following: (i) the objector’s full
21 name, address, telephone, and signature; (ii) a clear reference to the Action; (iii) a statement of the
22 specific legal and factual basis for each objection argument; and (iv) a statement whether the
23 objecting person or entity intends to appear at the Fairness Hearing, either in person or through
24 counsel and, if through counsel, a statement identifying that counsel by name, bar number, address,
25 and telephone number. “Mass” or “class” objections are not permitted. All objections shall be
26 signed by the objecting Settlement Class Member (or his Legally Authorized Representative), even if
27 the Settlement Class Member is represented by counsel.

1 Any party to this case, including Settlement Class Members, may appear at the Fairness
2 Hearing in person or by counsel, and may be heard to the extent allowed by the Court, in support of
3 or in opposition to, the Court's determination of the good faith, fairness, reasonableness, and
4 adequacy of the proposed Settlement, the requested attorneys' fees and litigation expenses, the
5 requested class representative enhancement award, and/or the Order of Final Approval and Judgment
6 regarding such Settlement, provided however, that no person, except Class Counsel and Defense
7 Counsel, shall be heard in opposition to such matters unless such person has complied with the
8 conditions set forth in the Notice of Class Action Settlement.

9 15. Preliminary Injunction. Pending final determination of whether the proposed
10 settlement should be approved, all Named Plaintiffs and Settlement Class Members and their
11 representatives, or any of them, who do not timely and properly exclude themselves from the
12 Settlement Class are barred and enjoined from directly, indirectly, derivatively, in a representative
13 capacity, or in any other capacity, filing, commencing, prosecuting, maintaining, intervening in,
14 participating in, conducting, or continuing any action in any forum (state or federal) as individual
15 actions, class members, putative class members, or otherwise against the Released Parties (as that
16 term is defined in the Settlement Agreement) in any court or tribunal asserting any of the Released
17 Claims (as that term is defined in the Settlement Agreement), and/or from receiving any benefits
18 from any lawsuit, administrative or regulatory proceeding, or order in any jurisdiction, based on or
19 relating to the Released Claims. In addition, all such persons are hereby barred and enjoined from
20 filing, commencing, or prosecuting a lawsuit against Uber (or against any of its related parties,
21 parents, subsidiaries, or affiliates) as a class action, a separate class, or group for purposes of
22 pursuing a putative class action (including by seeking to amend a pending complaint to include class
23 allegations or by seeking class certification in a pending action in any jurisdiction) on behalf of
24 Settlement Class Members who do not timely exclude themselves from the Settlement Class, arising
25 out of, based on or relating to the Released Claims. Pursuant to 28 U.S.C. §§ 1651(a) and 2283, the
26 Court finds that issuance of this preliminary injunction is necessary and appropriate in aid of the
27 Court's continuing jurisdiction and authority over this Action.

28 16. Summary of Deadlines. In summary, the deadlines set by this Order are as follows:

1 (a) The Long Form Notice shall be disseminated within fourteen (14) days after the
2 entry of this Order;

3 (b) The Summary Notice shall be disseminated within fourteen (14) days after the
4 entry of this Order;

5 (c) Motion in support of the Final Approval of the Settlement shall be filed on or
6 before thirty-five (35) days before the Fairness Hearing;

7 (d) Class Counsel shall file their Fee Application on or before twenty-one (21) days
8 before the Exclusion/Objection Deadline;

9 (e) Settlement Class members who desire to be excluded shall submit requests for
10 exclusion postmarked (or the equivalent for e-mail) no later than sixty (60) days after the Notice Date;

11 (f) All written objections to the Settlement Agreement and the Fee and Service
12 Application and written notices of the objecting class member's intention to appear at the Fairness
13 Hearing shall be filed with the Court and postmarked and mailed to the Settlement Administrator no
14 later than the Exclusion/Objection Deadline;

15 (g) Any opposition to the Motion in support of the Final Approval of the Settlement
16 shall be filed with the Court on or before twenty-one (21) days before the Fairness Hearing;

17 (h) All documents in support of final approval of the Settlement Agreement, and in
18 response to objections to the Settlement Agreement or the Fee and Service Application, shall be filed
19 with the Court on or before fourteen (14) days before the Fairness Hearing; and

20 (i) The Fairness Hearing shall be held on September 29, 2016, at 1:30 p.m. These
21 deadlines may be extended by order of the Court, for good cause shown, without further notice to the
22 Settlement Class. Settlement Class Members must check the settlement website
23 (www._____.com) regularly for updates and further details regarding extensions of these
24 deadlines.

25 17. Termination of Settlement. In the event the Court does not grant final approval to the
26 settlement, or for any reason the parties fail to obtain a Final Approval Order and Final Judgment as
27 contemplated in the Settlement Agreement, or the Settlement Agreement is terminated pursuant to its
28

1 terms for any reason or the Effective Date does not occur for any reason, then the following shall
2 apply:

3 (a) All orders and findings entered in connection with the Settlement Agreement shall
4 become null and void and have no force and effect whatsoever, shall not be used or referred to for
5 any purposes whatsoever, and shall not be admissible or discoverable in this or any other proceeding;

6 (b) The provisional certification of the Settlement Class pursuant to this Order shall be
7 vacated automatically, and the Action shall proceed as though the Settlement Class had never been
8 certified pursuant to this Settlement Agreement and such findings had never been made;

9 (c) Nothing contained in this Order is, or may be construed as, a presumption,
10 concession or admission by or against Uber or Named Plaintiffs of any default, liability or
11 wrongdoing as to any facts or claims alleged or asserted in the Action, or in any actions or
12 proceedings, whether civil, criminal or administrative, including, but not limited to, factual or legal
13 matters relating to any effort to certify the Actions as class actions;

14 (d) Nothing in this Order or pertaining to the Settlement Agreement, including any of
15 the documents or statements generated or received pursuant to the claims administration process,
16 shall be used as evidence in any further proceeding in this case, including, but not limited to, motions
17 or proceedings seeking treatment of the cases as class actions; and

18 (e) All of the Court's prior Orders having nothing whatsoever to do with the
19 Settlement shall, subject to this Order, remain in force and effect.

20 18. Use of Order. This Order shall be of no force or effect if the settlement does not
21 become final and shall not be construed or used as an admission, concession, or declaration by or
22 against Uber of any fault, wrongdoing, breach, or liability. Nor shall this Order be construed or used
23 as an admission, concession, or declaration by or against Named Plaintiffs or the other Settlement
24 Class Members that their claims lack merit or that the relief requested is inappropriate, improper, or
25 unavailable, or as a waiver by any party of any defenses or claims he, she, or it may have in this
26 Action or in any other lawsuit.

27 19. Class Counsel and Defense Counsel are hereby authorized to use all reasonable
28 procedures in connection with approval and administration of the Settlement that are not materially

1 inconsistent with this Order or the Settlement Agreement, including making, without further approval
2 of the Court, minor changes to the form or content of the Long Form Notice, Summary Notice, and
3 other exhibits that they jointly agree are reasonable or necessary.

4 20. Retaining Jurisdiction. This Court shall maintain continuing jurisdiction over these
5 settlement proceedings to assure the effectuation thereof for the benefit of the Settlement Class, and
6 for any other necessary purpose.

7 21. Extension of Deadlines. Upon application of the Parties and good cause shown, the
8 deadlines set forth in this Order may be extended by order of the Court, without further notice to the
9 Settlement Class. Settlement Class Members must check the settlement website
10 (www._____.com) regularly for updates and further details regarding extensions of these
11 deadlines.

12 In the event that the Effective Date does not occur, certification shall be automatically vacated
13 and this Preliminary Approval, and all other orders entered and releases delivered in connection
14 herewith, shall be vacated and shall become null and void.

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18 **IT IS SO ORDERED.**

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21 Dated: _____, 2016

The Honorable Edward M. Chen
United States District Judge