

ON SEMICONDUCTOR CORPORATION
UNAUDITED CONSOLIDATED STATEMENTS OF OPERATIONS

(in millions, except per share data)

	Quarters Ended		
	April 4, 2025	December 31, 2024	March 29, 2024
Revenue	\$ 1,445.7	\$ 1,722.5	\$ 1,862.7
Cost of revenue	1,151.9	943.4	1,009.1
Gross profit	293.8	779.1	853.6
Gross margin	20.3 %	45.2 %	45.8 %
Operating expenses:			
Research and development	164.1	155.2	150.0
Selling and marketing	68.3	70.4	69.1
General and administrative	84.4	100.5	95.3
Amortization of acquisition-related intangible assets	11.4	13.5	12.6
Restructuring, asset impairments and other charges, net	539.3	30.9	1.4
Total operating expenses	867.5	370.5	328.4
Operating income (loss)	(573.7)	408.6	525.2
Other income (expense), net:			
Interest expense	(18.0)	(15.3)	(15.6)
Interest income	26.6	27.8	27.6
Other income	4.1	21.4	1.0
Other income (expense), net	12.7	33.9	13.0
Income (loss) before income taxes	(561.0)	442.5	538.2
Income tax (provision) benefit	75.8	(62.7)	(84.5)
Net income (loss)	(485.2)	379.8	453.7
Less: Net income (loss) attributable to non-controlling interest	(0.9)	0.1	(0.7)
Net income (loss) attributable to ON Semiconductor Corporation	\$ (486.1)	\$ 379.9	\$ 453.0
Net income (loss) per share of common stock:			
Basic	\$ (1.15)	\$ 0.89	\$ 1.06
Diluted	\$ (1.15)	\$ 0.88	\$ 1.04
Weighted average common shares outstanding:			
Basic	421.3	425.4	428.1
Diluted	421.3	429.6	436.5

ON SEMICONDUCTOR CORPORATION
UNAUDITED CONSOLIDATED BALANCE SHEETS
(in millions)

	April 4, 2025	December 31, 2024	March 29, 2024
Assets			
Cash and cash equivalents	\$ 2,762.5	\$ 2,691.3	\$ 2,614.4
Short-term investments	250.0	300.0	—
Receivables, net	825.0	1,160.1	873.3
Inventories	2,078.2	2,242.0	2,147.1
Assets held-for-sale	45.7	5.3	3.9
Other current assets	365.1	353.3	510.2
Total current assets	6,326.5	6,752.0	6,148.9
Property, plant and equipment, net	3,840.5	4,361.4	4,384.3
Goodwill	1,641.6	1,587.9	1,577.6
Intangible assets, net	309.2	257.9	289.4
Deferred tax assets	745.5	729.9	648.4
ROU financing lease assets	39.9	40.5	41.8
Other assets	350.7	360.2	392.5
Total assets	<u>\$ 13,253.9</u>	<u>\$ 14,089.8</u>	<u>\$ 13,482.9</u>
Liabilities and Stockholders' Equity			
Accounts payable	\$ 496.6	\$ 574.5	\$ 665.8
Accrued expenses and other current liabilities	781.3	760.0	678.1
Current portion of financing lease liabilities	0.4	0.3	0.3
Current portion of long-term debt	—	—	794.8
Total current liabilities	1,278.3	1,334.8	2,139.0
Long-term debt	3,348.3	3,345.9	2,544.1
Deferred tax liabilities	45.6	37.6	37.3
Long-term financing lease liabilities	21.6	20.7	21.3
Other long-term liabilities	511.2	536.3	598.6
Total liabilities	5,205.0	5,275.3	5,340.3
ON Semiconductor Corporation stockholders' equity:			
Common stock	6.2	6.2	6.2
Additional paid-in capital	5,411.4	5,372.2	5,243.9
Accumulated other comprehensive loss	(56.5)	(62.4)	(52.2)
Accumulated earnings	7,634.8	8,120.9	7,001.1
Less: Treasury stock, at cost	(4,966.0)	(4,640.5)	(4,075.1)
Total ON Semiconductor Corporation stockholders' equity	8,029.9	8,796.4	8,123.9
Non-controlling interest	19.0	18.1	18.7
Total stockholders' equity	8,048.9	8,814.5	8,142.6
Total liabilities and stockholders' equity	<u>\$ 13,253.9</u>	<u>\$ 14,089.8</u>	<u>\$ 13,482.9</u>

ON SEMICONDUCTOR CORPORATION
UNAUDITED CONSOLIDATED STATEMENTS OF CASH FLOWS

(in millions)

	Quarters Ended		
	April 4, 2025	December 31, 2024	March 29, 2024
Cash flows from operating activities:			
Net income (loss)	\$ (485.2)	\$ 379.8	\$ 453.7
Adjustments to reconcile net income (loss) to net cash provided by operating activities:			
Depreciation and amortization	168.2	166.6	154.9
Amortization of debt discount and issuance costs	2.9	1.9	2.7
Share-based compensation	33.9	38.1	33.0
Non-cash asset impairment charges	431.5	22.1	—
Change in deferred tax balances	(13.7)	(7.5)	(48.6)
Other	1.8	3.4	1.9
Changes in assets and liabilities	462.9	(24.7)	(98.9)
Net cash provided by operating activities	602.3	579.7	498.7
Cash flows from investing activities:			
Payments for acquisition of property, plant, and equipment	(147.6)	(157.3)	(233.9)
Purchase of short-term investments	(250.0)	(300.0)	—
Proceeds from the maturity of short-term investments	300.0	300.0	—
Purchase of a business, net of cash acquired	(117.5)	—	—
Other	0.2	5.6	(1.4)
Net cash used in investing activities	(214.9)	(151.7)	(235.3)
Cash flows from financing activities:			
Proceeds for the issuance of common stock under the ESPP	5.3	5.6	7.6
Payment of tax withholding for RSUs	(22.4)	(2.7)	(37.5)
Repurchase of common stock	(300.1)	(204.1)	(100.0)
Payment of finance lease obligations	(0.4)	(0.4)	(0.9)
Other	—	(1.7)	—
Net cash used in financing activities	(317.6)	(203.3)	(130.8)
Effect of exchange rate changes on cash, cash equivalents and restricted cash	2.0	(3.7)	(0.9)
Net increase in cash, cash equivalents and restricted cash	71.8	221.0	131.7
Beginning cash, cash equivalents and restricted cash	2,693.4	2,472.4	2,485.0
Ending cash, cash equivalents and restricted cash	\$ 2,765.2	\$ 2,693.4	\$ 2,616.7

ON SEMICONDUCTOR CORPORATION

RECONCILIATION OF GAAP VERSUS NON-GAAP DISCLOSURES (Continued)

(in millions, except per share and percentage data)

	Quarters Ended		
	April 4, 2025	December 31, 2024	March 29, 2024
Reconciliation of GAAP to non-GAAP gross profit:			
GAAP gross profit	\$ 293.8	\$ 779.1	\$ 853.6
Special items:			
a) Restructuring-related inventory and other charges	283.4	—	—
b) Amortization of acquisition-related intangible assets	1.3	1.6	1.5
Total special items	284.7	1.6	1.5
Non-GAAP gross profit	\$ 578.5	\$ 780.7	\$ 855.1
Reconciliation of GAAP to non-GAAP gross margin:			
GAAP gross margin	20.3 %	45.2 %	45.8 %
Special items:			
a) Restructuring-related inventory and other charges	19.6 %	— %	— %
b) Amortization of acquisition-related intangible assets	0.1 %	0.1 %	0.1 %
Total special items	19.7 %	0.1 %	0.1 %
Non-GAAP gross margin	40.0 %	45.3 %	45.9 %
Reconciliation of GAAP to non-GAAP operating expenses:			
GAAP operating expenses	\$ 867.5	\$ 370.5	\$ 328.4
Special items:			
a) Amortization of acquisition-related intangible assets	(11.4)	(13.5)	(12.6)
b) Restructuring, asset impairments and other charges, net	(539.3)	(30.9)	(1.4)
c) Third-party acquisition and divestiture-related costs	(2.3)	(4.8)	(0.1)
Total special items	(553.0)	(49.2)	(14.1)
Non-GAAP operating expenses	\$ 314.5	\$ 321.3	\$ 314.3
Reconciliation of GAAP to non-GAAP operating income:			
GAAP operating income (loss)	\$ (573.7)	\$ 408.6	\$ 525.2
Special items:			
a) Restructuring-related inventory and other charges	283.4	—	—
b) Amortization of acquisition-related intangible assets	12.7	15.1	14.1
c) Restructuring, asset impairments and other charges, net	539.3	30.9	1.4
d) Third-party acquisition and divestiture-related costs	2.3	4.8	0.1
Total special items	837.7	50.8	15.6
Non-GAAP operating income	\$ 264.0	\$ 459.4	\$ 540.8
Reconciliation of GAAP to non-GAAP operating margin (operating income / revenue):			
GAAP operating margin	(39.7)%	23.7 %	28.2 %
Special items:			
a) Restructuring related inventory and other charges	19.6 %	— %	— %
b) Amortization of acquisition-related intangible assets	0.9 %	0.9 %	0.8 %
c) Restructuring, asset impairments and other charges, net	37.3 %	1.8 %	0.1 %
d) Third-party acquisition and divestiture-related costs	0.2 %	0.3 %	— %
Total special items	58.0 %	3.0 %	0.8 %
Non-GAAP operating margin	18.3 %	26.7 %	29.0 %
Reconciliation of GAAP to non-GAAP income before income taxes:			
GAAP income (loss) before income taxes	\$ (561.0)	\$ 442.5	\$ 538.2
Special items:			
a) Restructuring-related inventory and other charges	283.4	—	—
b) Amortization of acquisition-related intangible assets	12.7	15.1	14.1
c) Restructuring, asset impairments and other charges, net	539.3	30.9	1.4
d) Third-party acquisition and divestiture-related costs	2.3	4.8	0.1
e) Actuarial gains on pension plans and other pension benefits	—	(12.2)	—
Total special items	837.7	38.6	15.6
Non-GAAP income before income taxes	\$ 276.7	\$ 481.1	\$ 553.8

ON SEMICONDUCTOR CORPORATION

RECONCILIATION OF GAAP VERSUS NON-GAAP DISCLOSURES (Continued)

(in millions, except per share and percentage data)

	Quarters Ended		
	April 4, 2025	December 31, 2024	March 29, 2024
Reconciliation of GAAP to non-GAAP net income attributable to ON Semiconductor Corporation:			
GAAP net income (loss) attributable to ON Semiconductor Corporation	\$ (486.1)	\$ 379.9	\$ 453.0
Special items:			
a) Restructuring-related inventory and other charges	283.4	—	—
b) Amortization of acquisition-related intangible assets	12.7	15.1	14.1
c) Restructuring, asset impairments and other charges, net	539.3	30.9	1.4
d) Third-party acquisition and divestiture-related costs	2.3	4.8	0.1
e) Actuarial gains on pension plans and other pension benefits	—	(12.2)	—
f) Adjustment to Income taxes	(120.0)	(14.3)	(4.1)
Total special items	717.7	24.3	11.5
Non-GAAP net income attributable to ON Semiconductor Corporation	\$ 231.6	\$ 404.2	\$ 464.5
GAAP net income (loss) for diluted earnings per share	\$ (486.1)	\$ 379.9	\$ 453.0
Non-GAAP net income for diluted earnings per share	\$ 231.6	\$ 404.2	\$ 464.5
Reconciliation of GAAP to non-GAAP diluted shares outstanding:			
GAAP diluted shares outstanding	421.3	429.6	436.5
Special items:			
a) Less: dilutive shares attributable to convertible notes	—	(3.5)	(4.7)
b) Add: dilutive shares attributable to share-based awards	0.4	—	—
Total special items	0.4	(3.5)	(4.7)
Non-GAAP diluted shares outstanding	421.7	426.1	431.8
Non-GAAP diluted earnings per share:			
Non-GAAP net income for diluted earnings per share	\$ 231.6	\$ 404.2	\$ 464.5
Non-GAAP diluted shares outstanding	421.7	426.1	431.8
Non-GAAP diluted earnings per share	\$ 0.55	\$ 0.95	\$ 1.08
Reconciliation of net cash provided by operating activities to free cash flow:			
Net cash provided by operating activities	\$ 602.3	\$ 579.7	\$ 498.7
Special items:			
a) Payments for acquisition of property, plant and equipment	(147.6)	(157.3)	(233.9)
Total special items	(147.6)	(157.3)	(233.9)
Free cash flow	\$ 454.7	\$ 422.4	\$ 264.8

Certain of the amounts in the above tables may not total due to rounding of individual amounts.

	Quarters Ended				Last Twelve Months
	June 28, 2024	September 27, 2024	December 31, 2024	April 4, 2025	
Net cash provided by operating activities	\$ 362.2	\$ 465.8	\$ 579.7	\$ 602.3	\$ 2,010.0
Payments for acquisition of property, plant and equipment	(141.1)	(161.7)	(157.3)	(147.6)	(607.7)
Free cash flow	\$ 221.1	\$ 304.1	\$ 422.4	\$ 454.7	\$ 1,402.3
Revenue	\$ 1,735.2	\$ 1,761.9	\$ 1,722.5	\$ 1,445.7	\$ 6,665.3

ON SEMICONDUCTOR CORPORATION

RECONCILIATION OF GAAP VERSUS NON-GAAP DISCLOSURES (Continued)

(in millions, except per share and percentage data)

SHARE-BASED COMPENSATION

Total share-based compensation related to restricted stock units, stock grant awards and the employee stock purchase plan was as follows:

	Quarters Ended		
	April 4, 2025	December 31, 2024	March 29, 2024
Cost of revenue	\$ 6.0	\$ 6.5	\$ 5.4
Research and development	6.3	6.5	5.7
Selling and marketing	4.7	5.9	5.2
General and administrative	16.9	19.2	16.7
Total share-based compensation	<u>\$ 33.9</u>	<u>\$ 38.1</u>	<u>\$ 33.0</u>

SUPPLEMENTAL FINANCIAL DATA

	Quarters Ended		
	April 4, 2025	December 31, 2024	March 29, 2024
Net cash provided by operating activities	\$ 602.3	\$ 579.7	\$ 498.7
Free cash flow	\$ 454.7	\$ 422.4	\$ 264.8
Cash paid for income taxes	\$ 21.5	\$ 53.4	\$ 23.6
Depreciation and amortization	\$ 168.2	\$ 166.6	\$ 154.9
Less: Amortization of acquisition-related intangible assets	12.7	15.1	14.1
Depreciation and amortization (excl. amortization of acquisition-related intangible assets)	<u>\$ 155.5</u>	<u>\$ 151.5</u>	<u>\$ 140.8</u>

NON-GAAP MEASURES

To supplement the consolidated financial results prepared in accordance with GAAP, onsemi uses certain non-GAAP measures, which are adjusted from the most directly comparable GAAP measures to exclude items related to the amortization of acquisition-related intangibles, expensing of appraised inventory fair market value step-up, inventory valuation adjustments, in-process research and development expenses, restructuring, asset impairments and other, net, goodwill impairment charges, gains and losses on debt prepayment, non-cash interest expense, actuarial (gains) losses on pension plans and other pension benefits, third party acquisition and divestiture-related costs, tax impact of these items and certain other non-recurring items, as necessary. Management does not consider the effects of these items in evaluating the core operational activities of onsemi. Management uses these non-GAAP measures internally to make strategic decisions, forecast future results and evaluate onsemi's current performance. In addition, the Company believes that most analysts covering onsemi use the non-GAAP measures to evaluate onsemi's performance. Given management's and other relevant parties' use of these non-GAAP measures, onsemi believes these measures are important to investors in understanding onsemi's current and future operating results as seen through the eyes of management. In addition, management believes these non-GAAP measures are useful to investors in enabling them to better assess changes in onsemi's core business across different time periods. These non-GAAP measures are not prepared in accordance with, and should not be considered alternatives or necessarily superior to, GAAP financial data and may be different from non-GAAP measures used by other companies. Because non-GAAP financial measures are not standardized, it may not be possible to compare these financial measures with other companies' non-GAAP financial measures, even if they have similar names.

Non-GAAP Revenue

The use of non-GAAP revenue allows management to evaluate, among other things, the revenue from the Company's core businesses and trends across different reporting periods on a consistent basis, independent of special items. In addition, non-GAAP revenue is an important component of management's internal performance measurement and incentive and reward process as it is used to assess the current and historical financial results of the business and for strategic decision making, preparing budgets, obtaining targets and forecasting future results. Management presents this non-GAAP financial measure to enable investors and analysts to evaluate the Company's revenue generation performance relative to the direct costs of operations of onsemi's core businesses.

Non-GAAP Gross Profit and Gross Margin

The use of non-GAAP gross profit and gross margin allows management to evaluate, among other things, the gross profit and gross margin of the Company's core businesses and trends across different reporting periods on a consistent basis, independent of non-cash and non-recurring items including, generally speaking, restructuring related cost of revenue charges, expensing of appraised inventory fair market value step-up, impact of business wind down and non-recurring facility costs. In addition, it is an important component of management's internal performance measurement and incentive and reward process as it is used to assess the current and historical financial results of the business and for strategic decision making, preparing budgets, obtaining targets and forecasting future results. Management presents this non-GAAP financial measure to enable investors and analysts to evaluate our operating performance independent of certain non-cash items and the effects of certain variables unrelated to our overall operating performance.

Non-GAAP Operating Income and Operating Margin

The use of non-GAAP operating income and operating margin allows management to evaluate, among other things, the operating income and operating margin of the Company's core businesses and trends across different reporting periods on a consistent basis, independent of non-cash and non-recurring items including, generally speaking, restructuring related cost of revenue charges, expensing of appraised inventory fair market value step-up, impact of business wind down, non-recurring facility costs, amortization and impairments of intangible assets, third party acquisition and divestiture-related costs, restructuring charges, asset impairments and certain other special items as necessary. In addition, it is an important component of management's internal performance measurement and incentive and reward process as it is used to assess the current and historical financial results of the business and for strategic decision making, preparing budgets, obtaining targets and forecasting future results. Management presents this non-GAAP financial measure to enable investors and analysts to evaluate our operating performance independent of certain non-cash items and the effects of certain variables unrelated to our overall operating performance.

NON-GAAP MEASURES (Continued)

Non-GAAP Net Income Attributable to ON Semiconductor Corporation and Non-GAAP Diluted Earnings Per Share

The use of non-GAAP net income attributable to onsemi and non-GAAP diluted earnings per share allows management to evaluate the operating results of onsemi's core businesses and trends across different reporting periods on a consistent basis, independent of non-cash and non-recurring items including, generally, the restructuring related cost of revenue charges, amortization and impairments of intangible assets, expensing of appraised inventory fair market value step-up, impact of business wind down, non-recurring facility costs, restructuring, asset impairments, gains and losses on debt prepayment, actuarial (gains) losses on pension plans and other pension benefits, third party acquisition and divestiture-related costs, discrete tax items and other non-GAAP tax adjustments and certain other special items, as necessary. In addition, these measures are important components of management's internal performance measurement and incentive and reward process, as they are used to assess the current and historical financial results of the business and for strategic decision making, preparing budgets, setting targets and forecasting future results. For our non-GAAP reporting, we are utilizing a projected and normalized non-GAAP effective tax rate of 16%. We calculate this non-GAAP effective tax rate on an annual basis. We expect to use this normalized non-GAAP effective tax rate of 16% through 2025, however, we may update this non-GAAP effective tax rate at any time for a variety of reasons, including, but not limited to, the rapidly evolving global tax environment, significant changes in our geographic earnings mix or changes to our strategy or business operations. Management presents these non-GAAP financial measures to enable investors and analysts to understand the results of operations of onsemi's core businesses and, to the extent comparable, to compare our results of operations on a more consistent basis against those of other companies in our industry.

Free Cash Flow

The use of free cash flow allows management to evaluate, among other things, the ability of the Company to make interest or principal payments on its debt. Free cash flow is defined as the difference between cash flow from operating activities and capital expenditures disclosed under investing activities in the consolidated statement of cash flows. Free cash flow is not an alternative to cash flow from operating activities as a measure of liquidity. It is an important component of management's internal performance measurement and incentive and reward process as it is used to assess the current and historical financial results of the business and for strategic decision making, preparing budgets, obtaining targets and forecasting future results. Management presents this non-GAAP financial measure to enable investors and analysts to evaluate our financial performance independent of the cash capital expenditures.

Non-GAAP Diluted Share Count

The use of non-GAAP diluted share count allows management to evaluate, among other things, the potential dilution due to the outstanding restricted stock units excluding the dilution from the convertible notes that is covered by hedging activity up to a certain threshold. In periods when the quarterly average stock price per share exceeds \$52.97 for the 0% Notes and \$103.87 for the 0.50% Notes, the non-GAAP diluted share count includes the anti-dilutive impact of the Company's hedge transactions issued concurrently with the 0% Notes and the 0.50% Notes, respectively. At an average stock price per share between \$52.97 and \$74.34 for the 0% Notes and \$103.87 and \$156.78 for the 0.50% Notes, the hedging activity offsets the potentially dilutive effect of the 0% Notes and the 0.50% Notes, respectively. In periods when the quarterly average stock price exceeds \$74.34 for the 0% Notes and \$156.78 for the 0.50% Notes, the dilutive impact of the warrants issued concurrently with such notes are included in the diluted shares outstanding.