



KH
CONSULTING
GROUP
MANAGEMENT
CONSULTANTS

County of Los Angeles Board of Supervisors

COMMUNITY CONCERNS ABOUT THE FUTURE OF MEASURE J

Stakeholder Input & Recommendations

April 2026



KH Consulting Group (KH) prepared this independent analysis and report through a purchase order issued through the Los Angeles County Executive Office to solicit community input.

KH Consulting Group, 1901 Avenue of the Stars, Suite 200, Los Angeles, CA 90067

Website: www.khcg.com

Phone: (310) 203-5417

Email: info@khcg.com

All photos from <https://www.pexels.com/license/>

Table of Contents

BACKGROUND.....	4
Overview of Involved Measures	5
Measure J – Community Investment Alternatives to Incarceration.....	5
Measure G – Governance Reform.....	5
Dilemma: Measure J in Jeopardy.....	5
County Proposed Corrective Actions.....	6
STAKEHOLDER ENGAGEMENT APPROACH.....	8
Community Forums.....	9
Community Survey	11
STAKEHOLDER INPUT & ANALYSIS.....	13
Stakeholders Call for Upholding Voter Intent and Democratic Legitimacy	14
Stakeholders Insist on Transparency and Accountability for the Measure J Omission.....	15
Stakeholders Warn of Real-World Harm from Destabilizing Measure J Funding.....	16
Stakeholders Highlight the Need for Fiscal Transparency and Budget Clarity.....	18
Engagement Process and Procedural Legitimacy	19
Confusion Around Remedial Options and Governance Changes	21
Public Trust, Transparency, and Oversight	21
Intersectionality, Representation, and Power in Decision-Making.....	22
RECOMMENDATIONS	26
1. Protect Democratic Legitimacy and the Voter Mandate	27
2. Establish Clear Accountability for Institutional Failure.....	27
3. Release the KH Report and Solicit Further Input Regarding Measure J and Next Steps at Board Meetings	28
4. Embed Equitable Representation and Power-Sharing in Governance.....	28
5. Advance Budget Equity and Community-Centered Funding.....	29
6. Stabilize Programs and Prevent Real-World Harm	30
7. Improve Fiscal Transparency and Decision Transparency	31
8. Strengthen Community Engagement and Rebuild Public Trust.....	31
9. Address Confusion Around Remedial Options	32
APPENDICES.....	33



BACKGROUND

Overview of Involved Measures

Measure J – Community Investment Alternatives to Incarceration

In November 2020, Los Angeles County voters approved Measure J, a County Charter amendment designed to transform how public resources are allocated and how public safety is pursued. Emerging from years of community advocacy, Measure J embedded in the County Charter a care-first approach that requires at least 10% of the County’s unrestricted general revenues (“Net County Cost”) be set aside annually for community investment and as alternatives to incarceration, including investing in programs for youth development, job training, affordable housing, mental health support, and restorative justice interventions. The aim is to reduce reliance on jails and to promote equity, prevention, and opportunity. Measure J was intended as a binding voter mandate, a structural commitment to redirect a portion of County funding from punitive criminal justice systems toward investments rooted in care, prevention, and community wellbeing. In the wake of its passage, Measure J became a centerpiece of Los Angeles County’s efforts to address decades of over-incarceration and disinvestment in historically marginalized communities.

Measure G – Governance Reform

In November 2024, County voters passed Measure G, a County Charter reform initiative focused primarily on transforming the County’s governance structure. Measure G will change the County’s executive and legislative framework in several fundamental ways, including expanding the Board of Supervisors (Board) from five to nine members by 2032, establishing the position of an elected County Executive that will be distinct from the legislative Board, and creating new oversight bodies (e.g., Ethics Commission and Office of Ethics Compliance) tasked with strengthening transparency, campaign finance regulation, and public confidence in County operations. Measure G’s governance reforms were positioned as structural modernization, a response to perceived inefficiencies, lack of representation, and limited accountability in County government. For many supporters, the changes offered pathways toward greater responsiveness to constituent needs and clearer lines between policy and execution.

Dilemma: Measure J in Jeopardy

After Measure G’s passing, however, the County discovered a significant, unintentional administrative error. In codifying Measure G’s amendments to the County Charter, the language inadvertently omitted the full text of Measure J, and the County Charter as amended by Measure G did not explicitly preserve Measure J’s set-aside requirement. Because Measure G repealed certain existing County Charter articles, including the one containing Measure J’s provisions, and did not re-establish those same provisions, the County Counsel determined that, as written, there was no longer a provision in the County Charter that unequivocally enshrines

the minimum 10% set-aside originally mandated by voters in Measure J.¹ This realization triggered a governance and legal dilemma.

Measure J remains widely understood as a voter mandate with binding force. Yet, under the text of the County Charter following Measure G's adoption, its language is no longer codified in the operative County Charter. The provisions repealed by Measure G remain legal until December 31, 2028, or until the elected County Executive takes office under the new governance structure; at which point the County Charter would effectively lose the language establishing the Measure J set-aside unless corrective action is taken.

County Proposed Corrective Actions

In response, County Counsel submitted comprehensive reports² to the Board outlining the issue and proposing a range of paths forward. The Board sought legal, feasible strategies to restore and affirm Measure J's intent within the County Charter while preserving the broader governance reforms of Measure G. The reports confirmed that the California legislation cannot amend a County Charter directly without voter ratification, constraining the County's options.

This administrative omission has created uncertainty about the future of one of Los Angeles County's recent significant voter-approved reforms. The Board's exploration of corrective paths represents both a legal imperative to align the County Charter text with voter intent and a political imperative in responding to community stakeholders who invested years of advocacy into passing Measure J.

The most viable remedy identified in County Counsel's November 3, 2025 report is for the County itself to adopt a County Charter amendment for the 2026 ballot that reinstates the essential components of Measure J within the post-Measure G governance framework. County Counsel's analysis included three draft County Charter amendment options, each aimed at preserving the 10% set-aside and integrating it with the new structure created by Measure G, with variations in statutory placement, implementation mechanics, and protections against executive veto.

On July 15, 2025, the Board approved directives to reaffirm the County's commitment to Measure J. Following discussion, the Board instructed the Executive Officer of the Board to consider conducting community and stakeholder engagement across Los Angeles County to better understand challenges related to the continued implementation of Measure J. The Board further directed the Executive Officer to use the existing contract associated with the initial 2023 governance reform study and to provide written findings and recommendations in a report back to the Board.³

¹ <https://file.lacounty.gov/SDSInter/bos/supdocs/205415.pdf>

² <https://file.lacounty.gov/SDSInter/bos/supdocs/205415.pdf>

³ https://file.lacounty.gov/SDSInter/bos/sop/1189176_071525.pdf



Because these changes were the result of an unintentional administrative error, and because the voters fully intended to give effect to both Measure J and Measure G, this Board should take steps to reverse this error as soon as is practicable. In doing so, the Board can, and should, reaffirm its commitment to honoring the will of the voters with respect to both Measures J and G.

Reaffirming the County's Commitment to Measure J Motion by Supervisors Lindsey P. Horvath and Janice Hahn (Agenda Item No. 43-A, July 15, 2025)

After the Board directive, the Executive Office contacted KH Consulting Group (KH) to discuss the opportunity to engage in community forums and stakeholder engagement. The Executive Office took active steps to organize the process, including contacting Board Offices, setting up meeting locations, connecting KH to the Justice Care and Opportunities Department (JCOD),⁴ and providing relevant resources (e.g., County Counsel reports). KH was officially retained (i.e., purchase order received) in November 2025 to hold a series of stakeholder engagement activities to gather community input and to gauge critical concerns as they relate to Measure J. KH immediately worked to finalize the approach and logistics regarding the community forums that were planned in the subsequent weeks and the conduct of the community survey in November and December 2025. The Executive Office supported the ongoing process as necessary, including helping to reshape the community engagement approach to address concerns from Board Offices and the greater community.

This report highlights the cross-cutting themes across community forums, interviews, and survey responses. KH has outlined recommendations based on stakeholder input and best practices to address critical issues identified through community engagement. ***To ensure transparency and accountability to the communities engaged throughout this process and to Los Angeles County residents, KH recommends that this report be made public and readily available.***

⁴ JCOD's mission "is to cultivate a person-centered, coordinated continuum of care for vulnerable justice-impacted individuals and their communities. By leading collaborative system improvement efforts, we [JCOD] focus on prevention, diversion, and reentry to achieve community safety, wellbeing, and equitable justice." JCOD is Los Angeles County's central agency that unifies the County's efforts to serve vulnerable justice-involved people and communities. JCOD supports and drive the Board of Supervisors' vision of a Care First approach. Learn more about JCOD at <https://jcod.lacounty.gov/>.



STAKEHOLDER ENGAGEMENT APPROACH

KH Consulting Group (KH) was tasked with developing and implementing stakeholder engagement to hear community members' inputs, concerns, and suggestions as it relates to the future of Measure J. KH held a series of community forums across the County and virtually in addition to a public survey available in the County's 14 threshold languages.

Community Forums

To further develop the community forums, the Executive Office connected KH to JCOD. JCOD then connected KH to Care First Community Investment (CFCI)⁵ Advisory Community members as entities that work closely with justice-impacted communities. Both JCOD and CFCI are familiar with Measure J advocacy and outcomes and have close relationships with community organizations that work with justice-involved individuals. KH took insights from both JCOD and CFCI to determine how best to structure the community forums, including how to integrate educating participants about Measure J and allowing participants an opportunity to voice their concerns, questions, and input.

The Executive Office also connected KH with Community Coalition (a grassroots organization serving South Los Angeles). In designing the community forums, KH collaborated with Community Coalition to identify the best approach (e.g., break-out groups vs. open space) to effectively engage community members, including developing prompts and questions for community members.

Although KH planned two sessions for each Supervisorial District (a total of 10), each session was open to anyone from the public, regardless of where they lived. The Executive Office worked with Board Offices to identify initial dates and locations. KH followed up with the Board Offices to confirm dates, times, and locations. In response to a Board Office request, KH rescheduled one session to a later date due to safety concerns caused by heavy rain in Los Angeles County.

KH developed outreach materials, including design and translation, that were sent to the Executive Office and Board Offices. The Executive Office leveraged its networks to inform the public and community stakeholders of the community forums. KH also contacted local community organizations and County entities with information about the sessions.⁶ All sessions were hybrid (both in-person and virtual), with two exceptions: one was held only in-person and

⁵ The CFCI Advisory Committee was restructured from the Measure J Advisory Committee. The CFCI Advisory Committee is comprised of 24 members representing diverse communities and lived experiences, County department leaders, and labor representatives. The CFCI Advisory Committee provides guidance and recommendations on spending related to Measure J Community Investment funds, ensuring that CFCI funding and programming is aligned with the letter and spirit of Measure J. Learn more about CFCI Advisory Committee at <https://jcod.lacounty.gov/program/cfci-advisory-meetings/>

⁶ KH contacted and provided outreach materials to organizations and County entities that work closely with justice-impacted communities: AAPI Equity Alliance, Action Network, AMAAD, Anti-Recidivism Coalition, API Forward Movement, API Rise, Asian Americans Advancing Justice, Asian Resources, Black Alliance for Just Immigration, Bienestar, Bridge Forward, Catalyst California, Chapter House, CIELO, Coalition for Humane Immigrant Rights of Los Angeles, Community Coalition, Community Partners, Contract Cities Association, CRS-IL, Dolores Huerta Foundation, East Los Angeles Community Coalition, East Los Angeles Community Youth Center, East Los Angeles Women's Center, East Yard Communities for Environmental Justice, Faith and Community Empowerment Los Angeles, Gender Justice Los Angeles, Homeboy Industries, Inclusive Action for the City, JCOD, Koreatown Immigrant Workers Alliance, Khmer Girls in Action Long Beach, Kutturan Chamoru Foundation, LA2050, La Defensx, LA Voice, Los Angeles Alliance for a New Economy, Los Angeles Community Action Network, Pilipino Worker Center, Long Beach Forward, Long Beach Alliance for Housing, Long Beach Reform Coalition, Long Beach Economic Partnership, Little Tokyo Service Center, Move LA, Moonbow, Outreach Center Antelope Valley, Pacific Asian Consortium in Employment – Los Angeles, Pacific Women's and Community Service Center, Public Youth Services, Reimagine LA, Saahas for Cause, Sahara Cares, Sacred Path Indigenous Wellness Center, Social Justice Learning Institute, SoCal PICRT, Social Impact Center, Somos Familia Valle, SS Sister Project, Strategic Concepts in Organizing and Policy Education, Thai Community Development Center, Tiyya Foundation, TransLatin@ Coalition, Unique Woman's Coalition, United Cambodian Community of Long Beach, Wellness Center LA, Youth4Justice.

in collaboration with Community Coalition, and the other was conducted entirely virtually. Each session had interpretation support available either with Wordly or with an interpreter. The Executive Office provided both the hybrid technology and Wordly support.

After the initial community forum with Community Coalition, KH reached out to community organizations that are trusted intermediaries in justice-impacted communities to partner and co-facilitate the sessions, including LAANE, Órale, SCOPE, Somos Familia Valle, and Translatin@ Coalition. Given the limited time to plan the sessions, many community organizations did not have the capacity or resources to provide support on such short notice. Only SCOPE had the capacity, given the short amount of time, to engage in a partnership supporting outreach and providing context on Measure J at one of the community forums.

KH gathered nine facilitators from diverse backgrounds and expertise related to social issues, justice, and equity. KH also provided nine experienced facilitators encompassing governance experts, academics, community practitioners, community organizers, and policy advocates.⁷ Each session had at least three facilitators representing diverse lived experiences and backgrounds to support the in-person and virtual participation of stakeholders and collect their input through extensive notetaking.

At each session, the facilitators began with introductions and context setting to help educate participants about Measure J and the current situation. Participants received additional resources, including informational handouts, to ensure their understanding of Measure J and the County's current efforts to remedy the issue. The context setting was followed by a semi-structured listening session where participants were able to share their input, insights, concerns, questions, and ideas. As shared by participants during the sessions and in survey responses, participants included community organizations and members directly engaged in Measure J's advocacy in 2020, community organizations and service providers who are also CFCI grantees, and community members who indicated less awareness and engagement with Measure J. In some sessions, Board Office staff, CFCI Advisory Committee members, and Governance Reform Task Force members were in attendance and made brief introductions of themselves during the sessions.

In order to maximize community participation and input, KH held the following sessions in different geographic locations on different days of the week and weekends and at different times in the communities:

⁷ KH facilitators include Adrián Trinidad, Ph.D. (scholar-practitioner who partners with community colleges to build racial equity resources and the Director of Adult Education and Workforce Development at Compton College), Britney Wise (education researcher and evaluator at LAUSD examining inequities in education), Gayla Kraetsch Hartsough, Ph.D. (President of KH with decades of experience in local governance and community engagement), Heather Sims (Executive Vice President of KH with extensive experience in local governance and social justice issues, such as recidivism), Joanna Young (subject matter expert focused on issues of justice, including issues at the intersection of race and disability), Liane Hypolite, Ph.D., (Associate Professor at Cal Poly Pomona with research expertise in racial justice, organizational change, and program evaluation) Nicholas Weinmeister (Project Administrator at the Homelessness Policy Research Institute with expertise in housing, homelessness policy, and racial justice), Robert Chlala, Ph.D. (Assistant Professor of Urban Sociology at Cal State University, Long Beach, and a Visiting Researcher at UCLA Labor Center focusing on abolition work, movement-building, and labor), and Thai Le, Ph.D. (Research Scientist at the Equity Research Institute, USC, and Executive Vice President of KH with extensive experience in community-engaged research and social policies).

Dates	Time	Location	Supervisory District	# of Attendees
Thursday, November 13	6:00 PM – 8:00 PM	Community Coalition in South Los Angeles (In-person Only)	2	41
Monday, November 17	5:30 PM – 7:30 PM	East Los Angeles Library (Hybrid)	1	29
Saturday, November 22	12:00 PM – 2:00 PM	San Fernando Library (Hybrid)	3	9
Thursday, December 4	6:00 PM – 8:00 PM	Virtual (in collaboration with SCOPE)	2	43
Saturday, December 6	10:00 AM – 12:00 PM	La Crescenta Library (Hybrid)	5	5
Monday, December 8	6:00 PM – 8:00 PM	Quartz Hill Library (Hybrid)	5	6
Tuesday, December 9	3:00 PM – 5:00 PM	South Whittier Community Resource Center (Hybrid)	4	25
Saturday, December 15	4:00 PM – 6:00 PM	Michelle Obama Neighborhood Library in Long Beach (Hybrid)	4	9
Wednesday, December 17	3:00 PM – 5:00 PM	Sunkist Library in La Puente (Hybrid)	1	8
Thursday, December 18	5:00 PM – 7:00 PM	West Hollywood Library (Hybrid)	3	2

Appendix A contains copies of the Listening Sessions materials.

Community Survey

KH designed a survey to gather additional insights and input from the public. KH consulted with JCOD and CFCI Advisory Committee members regarding survey content and design in early November, making adjustments to ensure relevance and usability. Further adjustments were made in late November to address additional concerns of accessibility raised by Board Offices. KH translated the survey and made it available in the County’s 14 threshold languages. KH kept the survey open from November 10, 2025 to December 26, 2025. Similar to the community forums, KH developed outreach materials for the survey and requested the County, including the Board Offices and the Executive Office, to support outreach by informing the public and its network of community stakeholders of the survey. KH also contacted different community organizations and County entities (see footnote 6) with information about the survey. KH also made the survey available digitally and in paper format at each of the community forums. The survey asked the following questions:

- [Likert scale] How familiar are you with Measure J (passed in 2020)?
- [Likert scale] How familiar are you with Measure G (passed in 2024)?
- [Likert scale] How important is it that the County funds community programs and services?
- [Likert scale] How worried are you that the County funding for community programs and services promised through Measure J might stop?
- [Likert scale] How important is it that the County invests funds in community services instead of incarceration?
- [Likert scale] How important is it to you that the County works on improving how governance decisions are made?
- [Likert scale] How important is it that the County supports programs that help people experiencing homelessness?
- [Likert scale] How important is it that the County supports programs that improve public safety?
- [Likert scale] How important is it that the County supports programs that make housing more affordable?
- [Likert scale] How included do you feel your community has been in decisions about how County funds through Measure J are spent?
- [Yes-No-Unsure] Have County funds through Measure J helped you or your community?
- [Open-ended] What is the biggest challenge keeping Measure J from truly benefiting your community?
- [Open-ended] What are your opinions about Measure G and how it could impact your community?
- [Open-ended] What positive change do you want to see in your community?
- [Open-ended] How can the County better support your community and include your community in what decisions are made?

In total, there were 1,001 respondents to the survey. There were varying numbers of responses across survey questions (i.e., some survey respondents did not answer all questions). Appendix B summarizes the survey results.

1,001

respondents to the
community survey.

177

participants across 10
community forums.



STAKEHOLDER INPUT & ANALYSIS

Across stakeholder engagement, including community forums and the survey, participants consistently articulated that the crisis surrounding Measure J is not limited to a technical County Charter error but reflects broader concerns about democratic legitimacy, accountability, representation, fiscal transparency, and the concentration of decision-making power. Stakeholder input underscores the urgency of these concerns with many participants expressing community and personal frustration that is rooted in both material harm (e.g., service disruption, housing instability, program uncertainty) and procedural harm (e.g., lack of accountability, opaque decision-making, exclusion of impacted voices).

Stakeholders Call for Upholding Voter Intent and Democratic Legitimacy

Community members repeatedly emphasized in community forums and via survey responses that Measure J is a binding voter mandate, and not a discretionary policy choice nor a policy that requires renewed community validation or negotiation. Participants commonly shared the sentiment of *“We already voted yes. Why are we being asked again?”* Many participants expressed their opposition to *“re-voting”* on Measure J not only out of principle but also for practicality. Participants described the original campaign in 2020 as resource-intensive, emotionally taxing, and politically risky.

Requiring communities to organize again was seen as an unfunded mandate on community time, capacity, and political capital, diverting energy and resources away from important service delivery and crisis response. Stakeholders perceived the need to revisit or *“re-fight”* for Measure J following the County’s error as *“unjust,” “demoralizing,”* and an unnecessary strain on the communities’ already limited resources. Community members emphasized that Measure J was part of a broader racial justice reckoning after George Floyd’s murder, especially for Black communities, and that undoing or jeopardizing the decision feels like a betrayal of that moment and those commitments.

Participants expressed fear and frustration that returning Measure J to the ballot risks losing decarceration funding entirely under a shifting political climate. In addition to participants expressed concerns at community forums, nearly 6 in 10 survey respondents expressed some level of worry that *“the County funding for community programs and services promised through Measure J might stop.”*

57%

of survey respondents (437 out of 772) expressed some level of worry that County funding for community programs and services promised through Measure J might stop.

“

Voters cannot fix your [the County’s] mistake. If you make the mistake, you clean it up.

Community Forum Participant

Participants questioned why the burden of remedy should fall on voters rather than on correcting the County's governance error. Participants commonly shared the sentiment that *"Voters cannot fix your [the County's] mistake. If you make the mistake, you clean it up."* Across sessions, people consistently framed Measure J as a voter mandate that should not be re-litigated and see the current situation as *"double jeopardy"* for organizers and communities who already fought, canvassed, and won in 2020. The administrative error tied to Measure J and Measure G is seen as the County's problem to fix, not something that should force voters back to the ballot box. Several speakers argued that *"if a ballot initiative becomes unavoidable for legal reasons, Measure G (not Measure J) should be returned to voters, since it passed by a narrower margin and was the instrument that caused the problem."*

Participants framed how the County's mistake and approach to remedying the issue undermines the community's confidence in civic participation. Many stated along the lines of, *"if a voter-approved initiative can be effectively nullified through implementation failures and administrative errors, civic participation and engagement have no meaning."* Several participants explicitly linked this experience to their declining trust in government and concerns about future voter engagement. The perceived fragility of voter mandates fuels participant cynicism and weakens their trust in civic participation. This theme is one of the strongest and most repeated concerns, appearing in every session and across community organizations participating in the sessions.

Stakeholders Insist on Transparency and Accountability for the Measure J Omission

The administrative error that omitted Measure J language from the County Charter and the perception that leaders have not taken responsibility are core sources of anger and distrust among participants and community members. Participants consistently rejected the characterizations of the Measure J omission as a *"clerical error,"* describing it instead as an institutional failure with real consequences. Across all sessions, participants did not accept *"administrative oversight"* or *"clerical error"* as adequate explanations for the removal of Measure J from the County Charter. Many drew a clear distinction between system accountability and individual accountability, emphasizing that without visible consequences for those responsible, the County cannot rebuild trust.

A common sentiment shared by participants was, *"Who is responsible and who is being reprimanded? If this were any other workplace, if I made a mistake of this magnitude, I'd be disciplined or fired."* Community members in community forums and in the survey repeatedly asked who was responsible, what corrective or disciplinary actions were taken, why those responsible had not appeared publicly to acknowledge harm, and what safeguards exist to prevent this from happening again. Participants expressed deep anger and skepticism over the lack of transparency and accountability for the administrative and legal oversight that permitted Measure J's omission from the County Charter.

Importantly, participants articulated that accountability is not solely about punishment but about repair and institutional learning. Several participants explicitly requested a public apology, emphasizing that acknowledgement of harm is a prerequisite for rebuilding trust. This common sentiment can be encapsulated by one comment shared: *“Mistakes hurt people. Someone has to answer for it, not just fix the paperwork.”* The absence of visible leadership acknowledgment was perceived as emblematic of institutional indifference to voter intent and community harm. Participants and community groups across community forums called for Supervisors, Board Offices, and County Counsel to attend the community forum in person and to show up not only

to provide insights on concrete steps being taken to remedy the issue but also to prove that they are committed to the community.



Who is responsible and who is being reprimanded?

Community Forum Participant

Stakeholders repeatedly cited this lack of accountability and transparency as a root cause of broken trust and skepticism about any meaningful efforts to remedy the issue. Participants described the situation as emblematic of a broader pattern where government errors impose harm on communities without repercussions for decision-makers, reinforcing cynicism and distrust. Community anger around accountability intensified wherever participants perceived that consultant-led sessions without County leadership present might divert attention away from responsibility and toward public relations management.

Stakeholders Warn of Real-World Harm from Destabilizing Measure J Funding

Participants see Measure J not as an abstract budget or policy rule but as concrete funding that keeps people housed, alive, and out of jail. Among survey participants, nearly 7 in 10 respondents (579 out of 882) indicated some level of importance that *“the County funds community programs and services like housing, mental health, and youth services.”* More than 6 in 10 survey respondents (480 out of 764) indicated some level of importance that *“the County invests funds in community services instead of incarceration,”* the spirit of Measure J. Stakeholders viewed the prospect of reduced or destabilized funding as a direct threat to community safety and well-being. Participants repeatedly emphasized that Measure J represents life-stabilizing investments, not theoretical budgetary categories, and should be treated with more urgency and importance.

One participant shared, *“These funds have supported programs that would not be available any other way. They are keeping youth focused on positive paths and gaining skills to achieve positive futures rather than engaging in activities leading to incarceration! This is extremely*

important for our community, reducing trauma and supporting families and young people uplifting themselves and in turn the broader community.”

Another participant shared, *“Vital and lifesaving programs have been funded because of Measure J. One example is through LA [Los Angeles] County’s LEAD program. People experiencing homelessness have been able to get housed solely because of Measure J dollars. And that housing is a fundamental step towards their thriving. By having more folks housed and access to care, it also helps depopulate our jails, which in turn makes communities safer.”*

The common sentiment shared was that *“we keep holding these listening sessions while people who are relying on these funds are dying, dying on the streets because of this mistake the County made.”* Participants described potential loss of housing for clients after years of stabilization efforts, disruptions to violence prevention programs, and heightened risk for justice-involved individuals cycling between homelessness and incarceration. Among survey participants:

- Nearly 7 in 10 respondents (539 out of 821) indicated some level of importance that *“the County supports programs that help people experiencing homelessness.”*
- Nearly 9 in 10 respondents (756 out of 879) indicated some level of importance that *“the County supports programs that improve public safety.”*
- Approximately 7 in 10 (576 out of 827) indicated some level of importance that *“the County supports programs that make housing more affordable.”*

“

Measure J has funded vital and lifesaving programs.

Survey Participant

63%

of survey respondents (576 out of 764) expressed it is important for the County to invest funds in community services instead of incarceration.

Stakeholders repeatedly named violence prevention, reentry supports, youth programming, and mental health services as areas that will be *“massively negatively impacted”* by the loss or reduction of Measure J resources. Community-based organizations (CBOs) reported that funding instability now threatens housing placements, staff retention, and service continuity,

directly impacting individuals already in precarious situations. Stakeholders believe the loss of these funds to be counterproductive to public safety and community well-being.

Participants also link Measure J to racial justice and reparation-like commitments, especially for Black communities and formerly incarcerated residents, and emphasize that losing it compounds historical harm. One participant shared, *“We very much believe it is important to invest in public safety, but do not believe law enforcement brings safety to anyone. Public safety is housing, jobs, basic income, healthcare, community-based arts programs, and mental health services. Without programs like ours, people die. Because LAPD⁸ and LASD⁹ get so much funding, people die. Look at the common sense understanding that when we invest in community, community thrives and gives back to each other.”*

Stakeholders Highlight the Need for Fiscal Transparency and Budget Clarity

Participants across stakeholder engagement shared the common sentiment of *“where is the money?”* A major frustration expressed is not knowing how much money exists, where it is going, and how much actually reaches CBOs versus County departments. Participants feel Measure J promised transparency and accountability, and that the County has not kept this promise. Among survey participants, less than 2 in 10 respondents (153 out of 882) feel they or their community were included *“in decisions about how County funds through Measure J are spent.”*

Participants repeatedly questioned where Measure J funds are going and how much of the dollars actually reach community programs.

- One participant shared, *“The biggest challenge is that not all the money has gone out into our community. The money that has gone out has made an impact, and more people are getting served, but some of the money was kept by the County.”*
- Another participant expressed, *“I am unable to clearly identify how Measure J funds have directly helped my local community or me. I have tried to find this information online, but it is not easily accessible or clearly communicated. While I understand that Measure J likely benefits Los Angeles County broadly, the lack of transparency makes it difficult to see how these funds are impacting my community specifically. This lack of clear, accessible information contributes to concerns about accountability and makes me hesitant to support additional taxes when it is unclear how taxpayer dollars are being used or benefiting local residents.”*

A widespread perception exists among stakeholders that departmental expenditure overshadows investments in direct community-based services. Residents in unincorporated areas, particularly East Los Angeles, expressed that they rarely see meaningful financial benefit and lack access to clear information about budgets or allocations (e.g., annual budget analysis

⁸ Los Angeles Police Department in the City of Los Angeles.

⁹ Los Angeles County Sheriff's Department.

that community organizations requested). Several participants across sessions and in the survey requested downloadable, checkable data, noting that summary percentages without disbursement detail are insufficient for public accountability. The stakeholders view the lack of accessible and user-friendly data as fueling mistrust and disengagement. Transparency was framed not as informational but as foundational to trust and consent.

In addition, participants asked not only where the money goes but also what changes come because of the funding. Participants emphasized the importance of outcomes reporting and public storytelling to sustain legitimacy and to protect Measure J over time.

23%

of survey respondents (153 out of 882) feel their community has been included in decisions about how County funds through Measure J are

“

This lack of clear, accessible information contributes to concerns about accountability and makes me hesitant to support additional taxes when it is unclear how taxpayer dollars are being used or benefitting local residents.

Survey Participant

Engagement Process and Procedural Legitimacy

Many participants in the forums were frustrated with how the community has been engaged throughout the process of learning about and attempting to remedy the issue. Despite appreciating the opportunity to speak, many participants criticized the listening process itself as overly consultant-managed and disconnected from true accountability. Participants shared their dissatisfaction with the community forums, noting that the sessions were on short notice, had minimal collaborations with CBOs, had limited outreach beyond social media, and lacked the presence of actual decision-makers (Board of Supervisors, County Counsel, Chief Executive Officer [CEO], JCOD) in the room. CFCI Advisory Committee members participating in the sessions reported minimal involvement in shaping the current remediation options and shared



Consulting companies come in to pacify us; in the end, they [the County] do what they want.

Community Forum Participant

their frustration in not yet having an opportunity to meet face-to-face with the Board on this issue, despite their expertise and experience with Measure J.¹⁰

Community organizations attending the sessions expressed the need to move the community forums beyond listening, as it can be extractive, requiring unpaid civic labor without tangible feedback loops, compensation, or outcomes. Several participants explicitly questioned whether the sessions merely functioned as polling to justify pre-determined outcomes, rather than genuine co-design. Regarding outreach, participants shared they would have liked more lead time and clearer and more timely communication about the forums from trusted sources (e.g., the County, community organizations, neighborhood councils).

From the beginning, there were vocal voices who questioned the legitimacy of the community engagement since the CFCI Advisory Committee and other advocates were not involved directly and early on. A critical sentiment expressed was that *“consulting companies come in to pacify us. In the end, they [the County] do what they want.”*

Participants wanted to see the County co-facilitate the sessions with the CFCI Advisory Committee and advocates from Reimagine LA Coalition instead of third-party consultants. Multiple people explicitly shared that the sessions should be canceled if County Counsel and the Board would not attend and directly acknowledge the administrative error and harm caused. Some participants described the process as performative if they were expected to keep *“showing up to these meetings and saying the same thing,”* doing unpaid labor to defend a measure they already won, without clear outcomes or follow-through.

Although the retained KH consultants were in close conversations with members of the CFCI Advisory Committee, community advocate groups, Executive Office, and JCOD to shape the design and implementation of the community engagement (e.g., community forums, survey, and outreach), community organizations and participants at the community forums continued to feel it was not enough to ensure the County is accountable to the process. They emphasized the importance of having County leadership in the room and conducting the sessions in true partnership with community advocates.

¹⁰ Note: CFCI members also reported that the CEO prepared reports on their activities and fund allocations in lieu of having the CFCI present directly before the Board of Supervisors. The CFCI members desired direct communications of their updates with the Board in going forward.

Confusion Around Remedial Options and Governance Changes

Participants, even those individuals with advanced knowledge and education on the issue, found the remedial options confusing. Many participants noted that they were learning about these options for the first time at the sessions when they should have been communicated earlier. Even participants with legal training reported difficulty understanding the County Charter remedy options presented, fueling public confusion and a call for more publicly available information about the remedial options in layperson terms.

Participants commonly shared their concerns that all remedial options presented are “*not viable*” and leave room for reducing or undermining Measure J funding. Participants expressed frustrations and concerns that current remedial options potentially contained loopholes or governance mechanisms, allowing the future erosion of the 10% set-aside, particularly through veto powers, emergency carveouts, or shifts in executive authority under the future County Executive model as a result of Measure G. Part of these concerns come from participants' general distrust of the County in letting this mistake happen in the first place. The confusion about the remedial options fed broader distrust and reinforced the sense that the process is opaque.

In addition, there was common skepticism that governance changes that will expand the Board of Supervisors to nine members without new revenue from taxes (i.e., cost to the voters) will mean cutting County services and could indirectly cannibalize Measure J's investments.

Public Trust, Transparency, and Oversight

Participants and community members consistently expressed how public trust in government and the entities that should represent their interests is declining. Participants questioned who sit on task forces, whether unincorporated areas (e.g., East Los Angeles) and other underserved communities are at the table, and how to ensure long-term oversight. Participants questioned who sits on the Governance Reform Task Force (related to Measure G) and noted that some members reportedly represented groups that opposed Measure J, raising fears of co-optation. Participants questioned who is positioned to guard community interests long-term. Calls were made for permanent, independent oversight with direct community representation. Many cited gaps in representation from impacted communities on reform task forces and commissions. Some participants suggested a community oversight body, similar to the County's Sheriff Civilian Oversight Commission, that monitors how Measure J funds are used and whether commitments are honored.

Participants rejected transparency framed merely as the release of information. They want 1) decision transparency, not just data transparency, meaning the ability to influence outcomes and not only to observe them, 2) advance notice of decisions and not post-hoc explanations, 3) access to budget methodology and not final totals, and 4) open governance and not closed staff

processes. Participants consistently articulated that information alone does not produce trust if it arrives after decisions are already made or is delivered in technical language inaccessible to most residents. Instead, transparency must be paired with community agency.

Specifically, participants expressed frustration that the proposed remedial options were presented as finished products rather than community-co-designed solutions. Participants believed that budget decisions affecting CFCL and Measure J allocations are opaque and finalized before public engagement. They also believed that information has been shared selectively. And, finally, participants shared that the County failed to proactively disclose the risk posed to Measure J prior to the passage of Measure G. As such, many participants expressed concerns that recent engagements were performative, intended to demonstrate optics of participation rather than to meaningfully shape policy outcomes.

Intersectionality, Representation, and Power in Decision-Making

Across community forums, participants repeatedly highlighted that the most justice-impacted communities (e.g., Black residents, immigrants, formerly incarcerated individuals, unhoused residents, unincorporated community members, and youth) are also those most excluded from decision-making and funding governance structures. Among survey participants, nearly 8 in 10 respondents (648 out of 848) indicated some level of importance that *“the County improves how governance decisions are made.”* Community members described the struggle around Measure J not only as a question of protecting funding levels but as a deeper issue of who holds power, whose expertise matters, and whose lived experience drives policy implementation.

Participants view Measure J as a rare and important voter victory where intersecting populations harmed by carceral systems gained a foothold in County policymaking. The loss or weakening of Measure J, therefore, felt like a regression in representation, signaling to communities that once again decisions are reverting to closed systems dominated by institutional actors rather than impacted residents.

Participants emphasized that Measure J is uniquely important because it serves communities facing overlapping vulnerabilities, including:

- Structural racism and disproportionate incarceration of Black and Brown residents;
- Immigrant communities facing surveillance, enforcement risk, and barriers to accessing public services;
- Transgender immigrants who face multiple forms of discrimination (e.g., transphobia, racism) when accessing lifesaving resources;
- Formerly incarcerated people navigating housing instability, employment barriers, and probation obligations;
- Youth entangled in juvenile justice pipelines; and
- Families experiencing homelessness, inadequate access to mental health services, substance-use treatment gaps, and community violence.

The compounded nature of these vulnerabilities made possible cuts to Measure J investments feel especially unjust among participants. Participants stressed that these communities already absorb disproportionate harm from policy failure and cannot withstand further destabilization. For example, advocates warned that without protections, they fear that the County could redirect Measure J funds into enforcement activities that undermine trust and safety for undocumented communities. Another example includes residents from unincorporated East Los Angeles who described community neglect, including environmental conditions and lack of investment in services, and expressed that these areas remain politically invisible despite being disproportionately impacted by carceral and poverty systems.

76%

of survey respondents (648 out of 848) feel it is important that the County improves how governance decisions are made.

Community members consistently emphasized that representation in governance and decision-making is central to the integrity of Measure J, particularly given the intersecting harms Measure J was designed to address. Across sessions, participants expressed persistent frustration over the absence of impacted community voices in bodies shaping Measure J remediation, including entities developing remedial options and the budget advisory processes determining CFCI allocations. Many noted the irony of seeing historic opponents of Measure J reportedly represented within governance reforms, while justice-impacted individuals, trusted CBOs, grassroots coalitions, and CFCI Advisory Committee members were not centrally involved in crafting solutions. Participants repeatedly warned that technical or legal fixes developed without lived experience risk diluting or eroding the core mission of Measure J, even when such fixes appear administratively sound.

Concerns about representation extended beyond governance structures to how power operates through funding decisions. Participants scrutinized funding flows as a reflection of deeper structural inequities, noting a prevailing perception that County departments continue to receive disproportionate allocations compared to CBOs closest to impacted populations.

One participant shared, “Measure J resulted in hundreds of community-based organizations being funded to provide services that have never been provided, or have been inappropriately provided, or have not benefitted the community members intended to be served. These programs have been culturally based and therefore effective, while previous County programs have not served communities effectively. Equally important is the reality that hundreds of millions of dollars have been given to County agencies under Measure J, which they have failed and refused to spend on contracts with community-based organizations, resulting in hundreds of thousands of community individuals being left without services while the funds reverted back for other purposes, against the will of the voters. This is a travesty.”

Participants widely described the funding processes as complex, bureaucratic, and inaccessible, creating barriers for smaller, grassroots organizations that are often best positioned to serve communities facing overlapping challenges related to incarceration, poverty, housing instability, and immigration enforcement. Residents from unincorporated and historically disinvested areas further emphasized that these communities receive far less benefit from the Countywide set-aside than more resourced urban areas, reinforcing longstanding patterns of political marginalization. Participants expressed frustration that the County made funding decisions without sufficient community co-design, undermining the participatory investment principles that voters understood Measure J to embody.

Participants also repeatedly referenced existing community-led bodies, particularly the CFCI Advisory Committee and JCOD, as legitimate infrastructures with deep institutional knowledge and lived experiences that remain underutilized in the Measure J remediation process. Participants interpreted the sidelining of these bodies as disrespect for years of volunteer civic labor, a missed opportunity to draw from practical implementation experience, and further evidence of top-down policymaking that conflicts with stated commitments to community partnership.

While intersectionality and representation were not always articulated as a single, explicit theme, these concerns consistently surfaced across a wide range of engagement spaces, including justice-reform-focused sessions addressing racial disparities and reentry; immigrant community gatherings focused on enforcement risks, service access, and anti-decarceration protections; unincorporated community forums highlighting political invisibility; and CFCI grantee discussions emphasizing inequities in funding access and governance inclusion. Collectively, these perspectives underscore that governance failures cannot be separated from representation failures. Participants made clear that protecting Measure J's intent requires not only preserving funding levels but also ensuring that communities experiencing intersecting harms have meaningful power in the decisions that shape implementation, oversight, and long-term governance.



Measure J resulted in hundreds of community-based organizations being funded to provide services that have never been provided, or have been inappropriately provided, or have not benefitted the community members intended to be served. These programs have been culturally based and therefore effective, while previous County programs have not served communities effectively. Equally important is the reality that hundreds of millions of dollars have been given to County agencies under Measure J, which they have failed and refused to spend on contracts with community-based organizations, resulting in hundreds of thousands of community individuals being left without services while the funds reverted back for other purposes, against the will of the voters. This is a travesty.

Survey Participant



RECOMMENDATIONS

The following recommendations are based on stakeholder input and best practices to improve accountability, transparency, and equitable representation in remedying the issue and concerns expressed by community members.

Across engagement, participants made it clear that funding alone is not enough. The long-term success of Measure J depends on shifting power toward the communities it was designed to serve. Without accountability, transparency, and equitable representation in governance and funding decisions, any resolution risks recreating the same top-down dynamics that produced the current crisis. These recommendations, taken together, provide a roadmap to restore trust, honor voter intent, and ensure Measure J delivers lasting, equitable impact.

1. Protect Democratic Legitimacy and the Voter Mandate

This set of recommendations draw from participant input and their concerns that the County has a bias against Measure J. These recommendations affirm that Measure J is a binding voter mandate and aims to restore confidence that civic participation has meaning.

Recommendation 1.1: Reaffirm Measure J as a voter mandate, not a negotiable policy choice. The Board and involved County departments should frame all remedial actions as restoring and protecting the original 2020 voter mandate, not revisiting or renegotiating it. Reaffirming the County's commitment will require clear communication and public statements.

Recommendation 1.2: Avoid placing the burden of correction on voters if possible. If a ballot measure is legally unavoidable, County Counsel should clearly explain why and pair it with explicit safeguards (e.g., affirmative County Charter language stating Measure J's 10% allocation cannot be reduced without another voter initiative).

Recommendation 1.3: Formally analyze the option of returning Measure G to voters. County Counsel should respond directly to community input calling for Measure G, not Measure J, to be placed back on the ballot if voter action is required, given that Measure G is seen as the cause of the conflict and passed by a narrower margin. County Counsel should educate the public on the feasibility of returning Measure G to voters instead of Measure J, including with video explainers and public statements.

2. Establish Clear Accountability for Institutional Failure

This set of recommendations draws from restorative justice practices and aims to repair trust through ownership of harm, consequences, and prevention of recurrence. Participants across engagement shared concerns that there was a lack of accountability from the County.

Recommendation 2.1: Issue a formal public acknowledgement and apology. The Board and County Counsel should jointly acknowledge what happened, explain the institutional failures that allowed Measure J's omission from the County Charter, and recognize the tangible harm caused to communities.

Recommendation 2.2: Conduct and publish a formal accountability review. County Counsel should publicly document the decision pathway that enabled the omission, the roles and responsibilities across entities (e.g., Board Offices, County Counsel, CEO), and where safeguards failed. Simultaneously, the Board, County Counsel, and Executive Office should develop and implement remedies to avoid such errors in the future.

Recommendation 2.3: Adopt a County Charter-amendment safeguard protocol. The Board should require multiple independent reviews of all County Charter revisions affecting voter-approved measures, including multi-office signoff, external legal cross-checks, and a documented audit trail prior to ballot certification.

Recommendation 2.4: Maintain a public corrective-actions log. The Executive Office should track all steps taken to remedy the Measure J error and prevent recurrence of these voter-approved measures and all future voter-approved measures, with regular public updates.

3. Release the KH Report and Solicit Further Input Regarding Measure J and Next Steps at Board Meetings

This set of recommendations draws from good governance practices, underscoring the importance of transparency and accountability. The recommendations involve sharing this report as a public document and gathering further input regarding the findings, recommendations, and next steps at public forums before the Board.

Recommendation 3.1 Release this report for the public to review. KH has prepared this report as an independent and candid assessment of the stakeholder input provided. In addition, KH has written the report so that the Board would release it as a public document to begin the process of deeper conversations regarding Measure J's current status and next steps.

Recommendation 3.2: Schedule time at one or more Board meetings to discuss the report and to hear directly from CFCI and impacted stakeholders. In addition to releasing the KH report, the Board should schedule sufficient time at the Board meetings to discuss the report, providing an opportunity for the CFCI Advisory Committee to respond and supplement the report's contents and recommendations, as well as CFCI's recommendations regarding next steps. The Board should also solicit public comments regarding the report and corrective actions. County Counsel and the Board Offices should be available for comment at these meetings as needed.

4. Embed Equitable Representation and Power-Sharing in Governance

This set of recommendations draws from interdisciplinary fields, including representative bureaucracy, restorative justice, and shared governance, with an aim to ensure that

communities most impacted by incarceration and disinvestment have meaningful decision-making power.

Recommendation 4.1: Embed community representation in all Measure J and Measure G governance bodies. The Board should require reserved seats for justice-impacted communities, including Black-led organizations, immigrant community advocates (including transgender immigrants), youth development leaders, CFCI grantees across sectors, and representatives of unincorporated and historically disinvested communities.

Recommendation 4.2: Establish a permanent Measure J Community Oversight Council. The Board should leverage the CFCI Advisory Committee and JCOD expertise, with assigned authority to review and publicly report on budgets and outcomes related to Measure J, advise on governance changes affecting the 10% set-aside, and ensure compliance with voter intent. The County should consider the option of a community veto or referral authority framework within the Measure J Oversight Council to counterbalance unilateral decision-making.

Recommendation 4.3: Commit to direct, face-to-face engagement with existing advisory bodies, such as CFCI. The Supervisors should require regular meetings between the Board and the CFCI Advisory Committee and JCOD, with formal Board responses to recommendations.

5. Advance Budget Equity and Community-Centered Funding

This set of recommendations draws from good governance practices and equity frameworks, aiming to align funding decisions and priorities with Measure J's intent and to reduce structural inequities in access to resources.

Recommendation 5.1: Make clear funding allocations for CBOs compared to County departments. The County (CEO today and the County Executive in the future) should ensure and direct an equitable share of Measure J/CFCI funds to CBOs closest to impacted populations, consistent with voter intent.

Recommendation 5.2: Create small-CBO procurement pathways. The involved County departments should simplify contracting, standardize templates, and provide technical assistance so grassroots organizations can compete equitably.

Recommendation 5.3: Require community co-design of funding criteria. The involved County departments should involve impacted communities and CBOs in shaping program priorities, eligibility rules, and evaluation metrics.

Recommendation 5.4: Guarantee geographic equity in allocations. The Board should establish minimum investment thresholds or earmarks for unincorporated and historically disinvested areas (e.g., East Los Angeles).

Recommendation 5.5: Explore the viability of participatory budgeting. The County (CEO today and the County Executive in the future) should implement participatory budgeting mechanisms within Measure J allocations so residents and service providers can shape priorities directly.

Recommendation 5.6: Redirect underspent departmental funds to community programs. The Board should prevent unspent Measure J funds from reverting to general funds and instead reinvest them in CBO-led services.

6. Stabilize Programs and Prevent Real-World Harm

This set of recommendations draws from participant input and concerns regarding continued harm to communities relying on Measure J funding. These recommendations aim to protect life-stabilizing services and avoid disruption during remediation.

Recommendation 6.1: Guarantee continuity of existing Measure J/CFCI-funded programs. The County (CEO today and the County Executive in the future) should provide multi-year funding commitments and bridge funding through at least 2028 to prevent service interruption. Any action should be clearly communicated to CFCI grantees and the broader public.

Recommendation 6.2: Make program stability a non-negotiable criterion in remedial options. The Board should publicly commit that no option will result in service disruption, housing loss, or staff layoffs. This commitment will require supplemental materials and resources (e.g., video explainers) that educate the public on the details of the remedial options.

Recommendation 6.3: Elevate outcomes and human impact in decision-making. The Board and involved County departments should regularly highlight stories and outcomes (e.g., housing retention, violence prevention, reduced recidivism) in Board materials to ground decisions in lived realities. The County should work with the CFCI Advisory Committee and CFCI grantees to highlight these successes and the real-world impact Measure J funding has had on communities across Los Angeles County.

7. Improve Fiscal Transparency and Decision Transparency

This set of recommendations addresses concerns from participants regarding the lack of transparency and clear communication from the County. Drawing from good governance practices builds trust. It is important that the County move from passive disclosure to proactive transparency that enables public oversight and influence.

Recommendation 7.1: Publish a real-time, user-friendly Measure J public dashboard that includes the total 10% set-aside amount, allocations to County departments vs. CBOs, awarded vs. contracted vs. disbursed funds, and geographic distribution.

Recommendation 7.2: Release Supervisorial District-level and unincorporated-area budget summaries. The County (CEO today and the County Executive in the future) should ensure communities can see how funds are allocated locally.

Recommendation 7.3: Hold annual public Measure J budget and outcomes hearings with appropriate reporting. The Board should require annual public reports and hearings focused specifically on Measure J/CFCI applications, allocations, and outcomes.

Recommendation 7.4: Disclose budget methodologies before decisions are finalized. The County (CEO today and the County Executive in the future) should publish scoring criteria, departmental proposals, and CBO funding frameworks in advance of Board action.

8. Strengthen Community Engagement and Rebuild Public Trust

This set of recommendations centers the voices and expertise of communities by engaging trusted partners and allowing communities the opportunities to have more direct and meaningful engagement with decision-makers and their elected representatives. The County should shift from perceived extractive engagement to shared governance and mutual accountability.

Recommendation 8.1: Move from consultant-led to County-led engagement. The Board, Board Offices, and County Counsel should attend future engagement sessions, answer questions, and take responsibility in real time. The Board should hold at least one town hall per Supervisorial District with the actual Supervisor present, as a closing loop for this engagement process and a way to rebuild trust.

Recommendation 8.2: Co-design engagement with trusted partners. The involved County departments should partner with advocates from Reimagine LA Coalition, CFCI Advisory Committee members, JCOD, and local CBOs to co-facilitate sessions (see Footnote 6 for other possible partners).

Recommendation 8.3: Improve outreach and access. The County organizers of outreach efforts should provide at minimum 2–3 weeks’ notice, use GovDelivery alongside social media, and ensure robust multilingual outreach and interpretation (including Zoom interpretation channels). Future engagement should be supported by improved practices of disseminating information. There was notably less engagement when survey and community forums were passively posted on social media alone. There was a more notable uptick in survey participation, for example, when information was also sent directly out via GovDelivery.

Recommendation 8.4: Compensate community participation. The County should provide stipends for community members and CBO representatives contributing time and expertise to governance and engagement processes.

Recommendation 8.5: Close the feedback loop. The County should clearly communicate how public input will be synthesized, when findings will be presented to the Board, and how the public can respond to Board decisions.

9. Address Confusion Around Remedial Options

This set of recommendations aims at improving transparency and accountability through enabling more resources and opportunities for informed public participation, which would lead to increasing trust from the public.

Recommendation 9.1: Produce plain-language summaries and video explainers of all remedial options early on and consistently. The County can use visuals to explain who can change the 10% set-aside and under what conditions, how vetoes and overrides work, and what happens during fiscal emergencies.

Recommendation 9.2: Guarantee Measure J funds are insulated from Measure G transition costs. The County should clearly explain how governance expansion will be funded without cannibalizing the 10% set-aside promised through Measure J.

Recommendation 9.3: Publish all remedial options in draft form for public comment. The Board should ensure community input occurs before, not after, Board deliberation.

APPENDICES

Appendix A – Listening Session Materials

The following materials include sample outreach resources, informational flyers, and the presentation used at the community forums.

Los Angeles County Board of Supervisors

What is the Future of Measure J?

Measure J is a LA County voter-approved promise to dedicate funding to community services instead of incarceration. Measure J is now at risk with the passing of Measure G in 2024. The Board is now figuring out how to fix it.

We want to hear from you! Join our community forums and listening sessions to share your questions, concerns, and ideas about the future of this important community investment.

Every voice makes a difference.

Date	Time	Location
Nov. 13, 2025	6pm - 8pm	Community Coalition, South Los Angeles (In-person Only)
Nov. 17, 2025	5:30pm-7:30pm	East Los Angeles Library (Hybrid)
Nov. 22, 2025	12pm - 2pm	San Fernando Library (Hybrid)
Dec. 4, 2025	6pm - 8pm	Virtual Only - https://bit.ly/MeasureJ-forum
Dec. 6, 2025	10am-12pm	La Crescenta Library (Hybrid)
Dec. 8, 2025	6pm-8pm	Quartz Hill Library (Hybrid)
Dec. 9, 2025	3pm-5pm	South Whittier Community Resource Center (Hybrid)
Dec. 15, 2025	4pm-6pm	Michelle Obama Neighborhood Library, Long Beach (Hybrid)
Dec. 17, 2025	3pm-5pm	Sunkist Library, La Puente (Hybrid)
Dec. 18, 2025	5pm-7pm	West Hollywood Library (Hybrid)

Join in-person or virtually via Zoom for any hybrid or virtual session by scanning the QR code or going to <https://bit.ly/MeasureJ-forum>.

Join via phone: (305) 224-1968
Meeting ID: 843 6090 6065



La Junta de Supervisores del Condado de Los Ángeles

¿Cuál es el futuro de la Medida J?

La Medida J es una promesa aprobada por los votantes del Condado de Los Ángeles para dedicar fondos a servicios comunitarios en lugar de la encarcelación. Ahora, la Medida J está en riesgo debido a la aprobación de la Medida G en 2024. La Junta está analizando cómo corregir esta situación.

¡Queremos escucharle! Únase a nuestros foros comunitarios y sesiones de escucha para compartir sus preguntas, preocupaciones e ideas sobre el futuro de esta importante inversión comunitaria.

Cada voz marca la diferencia.

Fecha	Hora	Lugar
13 de noviembre	6pm - 8pm	Community Coalition, South Los Ángeles (solo en persona)
17 de noviembre	5:30pm-7:30pm	Biblioteca del Este de Los Ángeles (híbrida)
22 de noviembre	12pm - 2pm	Biblioteca de San Fernando (híbrida)
4 de diciembre	6pm - 8pm	solo virtual - https://bit.ly/MeasureJ-forum
6 de diciembre	10am-12pm	Biblioteca La Crescenta (híbrida)
8 de diciembre	6pm-8pm	Biblioteca de Quartz Hill (híbrida)
9 de diciembre	3pm-5pm	South Whittier Community Resource Center (híbrida)
15 de diciembre	4pm-6pm	Biblioteca del vecindario Michelle Obama, Long Beach (híbrida)
17 de diciembre	3pm-5pm	Biblioteca Sunkist, La Puente (híbrida)
18 de diciembre	5pm-7pm	Biblioteca de West Hollywood (híbrida)

Puedes **únase en persona** o **virtualmente por Zoom** para cualquier sesión híbrida o virtual escaneando el código QR o visitando: <https://bit.ly/MeasureJ-forum>.

Únase por teléfono: (305) 224-1968
ID de reunión: 843 6090 6065



Los Angeles County Board of Supervisors

What is the Future of Measure J?

Topic: Community Investment,
Governance in Los Angeles County

Your voice matters

Measure J is a LA County voter-approved promise to dedicate funding to community services instead of incarceration. Measure J is now at risk with the passing of Measure G in 2024. The Board is now figuring out how to fix it.

We want to hear from you! Take the survey and share your thoughts, concerns, and ideas about the future of this important community investment. 

**Scan the QR code or go to the link to
take a survey to share your thoughts:**

<https://bit.ly/MeasureJ-survey>



La Junta de Supervisores del Condado de Los Ángeles

¿Cuál es el futuro de la Medida J?

Tema: Inversión comunitaria, justicia y gobernanza en el Condado de Los Ángeles.

Su voz importa

La Medida J es una promesa aprobada por los votantes del Condado de Los Ángeles para dedicar fondos a servicios comunitarios en lugar de la encarcelación. Ahora, la Medida J está en riesgo debido a la aprobación de la Medida G en 2024. La Junta está trabajando para encontrar una solución.

¡Queremos escucharle! Complete la encuesta y comparta sus ideas, preocupaciones y opiniones sobre el futuro de esta importante inversión comunitaria.

Escanee el código QR o vaya a <https://bit.ly/MeasureJ-survey> para complete ta encuesta para compartir sus ideas.



Los Angeles County Board of Supervisors

What is the Future of Measure J?

Your voice matters

We want to hear from you!

Join our community forums and listening sessions to share your questions, concerns, and ideas about the future of this important community investment.



Date: December 4, 2025 **Time:** 6pm-8pm

Location: Virtual (<https://bit.ly/MeasureJ-forum>)



Join virtually via Zoom by scanning the QR code or going to <https://bit.ly/MeasureJ-forum>.

Join via phone: (305) 224-1968

Meeting ID: 843 6090 6065

Measure J is a LA County voter-approved promise to dedicate funding to community services instead of incarceration. Measure J is now at risk with the passing of Measure G in 2024. The Board is now figuring out how to fix it.

In collaboration with:

SCOPE STRATEGIC
COMMUNITY
AGENDA

La Junta de Supervisores del Condado de Los Ángeles

¿Cuál es el futuro de la Medida J?

Su voz importa

¡Queremos escucharle!

Únase a nuestros foros comunitarios y sesiones de escucha para compartir sus preguntas, preocupaciones e ideas sobre el futuro de esta importante inversión comunitaria.



Fecha: 4 diciembre de 2025 **Hora:** 6pm - 8pm

Lugar: Virtual (<https://bit.ly/MeasureJ-forum>)



Puedes únase en virtualmente por Zoom para cualquier sesión híbrida o virtual escaneando el código QR o visitando: <https://bit.ly/MeasureJ-forum>.

Únase por teléfono: (305) 224-1968
ID de reunión: 843 6090 6065

La Medida J es una promesa aprobada por los votantes del Condado de Los Ángeles para dedicar fondos a servicios comunitarios en lugar de la encarcelación. Ahora, la Medida J está en riesgo debido a la aprobación de la Medida G en 2024. La Junta está analizando cómo corregir esta situación.

En colaboración con:

SCOPE STRATEGIC
COMMUNITY
AGENDA

Los Angeles County Board of Supervisors

What is the Future of Measure J?

Topic: Community Investment,
Governance in Los Angeles County

Your voice matters

Measure J is a LA County voter-approved promise to dedicate funding to community services instead of incarceration. Measure J is now at risk with the passing of Measure G in 2024. The Board is now figuring out how to fix it.

We want to hear from you! Join our community forums and listening sessions to share your questions, concerns, and ideas about the future of this important community investment.

Date: November 22, 2025

Time: 12pm - 2pm

Location: San Fernando Library
(217 N Maclay Ave, San Fernando)

Interpretation available; internet-ready device and headphones required.

You can **join in person** or **virtually via Zoom** for any hybrid or virtual session by scanning the QR code or going to <https://bit.ly/MeasureJ-forum>.

Join via phone: (305) 224-1968
Meeting ID: 843 6090 6065



La Junta de Supervisores del Condado de Los Ángeles



¿Cuál es el futuro de la Medida J?

Tema: Inversión comunitaria, justicia y gobernanza en el Condado de Los Ángeles.

Su voz importa

La Medida J es una promesa aprobada por los votantes del Condado de Los Ángeles para dedicar fondos a servicios comunitarios en lugar de la encarcelación. Ahora, la Medida J está en riesgo debido a la aprobación de la Medida G en 2024. La Junta está analizando cómo corregir esta situación.



¡Queremos escucharle! Únase a nuestros foros comunitarios y sesiones de escucha para compartir sus preguntas, preocupaciones e ideas sobre el futuro de esta importante inversión comunitaria.

Fecha: 22 de noviembre de 2025

Hora: 12pm - 2pm

Lugar: Biblioteca de San Fernando
(217 N Maclay Ave, San Fernando)

Interpretación disponible; se requiere dispositivo con acceso a internet y audífonos.

Puedes **únase en persona** o **virtualmente por Zoom** para cualquier sesión híbrida o virtual escaneando el código QR o visitando: <https://bit.ly/MeasureJ-forum>.

Únase por teléfono: (305) 224-1968
ID de reunión: 843 6090 6065



صوتك مهم: انضم إلى جلسة استماع مجتمعية

صوتك مهم: انضم إلى جلسة استماع مجتمعية
الموضوع: الاستثمار المجتمعي، العدالة، والحكم في
مقاطعة لوس أنجلوس

شارك أفكارك حول G والمقياس ل مساعد في تشكيل مستقبل المقياس
أولويات المجتمع، الشفافية، وكيفية اتخاذ القرارات في مقاطعتنا.

التاريخ: ٢٢ نوفمبر ٢٠٢٥

الوقت: ١٢:٠٠ م - ٢:٠٠ م

الإنترنت على: San Fernando Library الموقع: [

<https://bit.ly/MeasureJ-forum>

يتوفر الترجمة الفورية؛ يلزم وجود جهاز متصل بالإنترنت وساعات
رأس.

ما الذي يمكن توقعه

- مناقشة احتياجات المجتمع
- G والمقياس التعرف على المقياس
- مشاركة مخاوفك وآمالك وأفكارك
- التواصل مع الجيران والقادة المحليين

أكمل هذا الاستبيان لمشاركة أفكارك:

<https://bit.ly/MeasureJ-survey>



Ձեր ձայնը կարևոր է. միացեք համայնքային լսման նիստին

**Ձեր ձայնը կարևոր է. միացեք
համայնքային լսման նիստին
Թեմա. Համայնքային ներդրումներ,
արդարություն և կառավարում Լոս
Անջելեսի շրջանում**

Օգնեք ձևավորել Measure J և Measure G-ի ապագան: Կիսվեք
ձեր մտքերով համայնքի առաջնահերթությունների,
թափանցիկության և որոշումների կայացման մասին:

Ամսաթիվ: November 22, 2025

Ժամանակ: 12pm-2pm

Վայրը: San Fernando Library կամ առցանց`

<https://bit.ly/MeasureJ-forum>

**Առկա է թարգմանություն. անհրաժեշտ է
ինտերնետով միացված սարք և ականջակալներ:**

Ինչ սպասել

- Քննարկում համայնքի կարիքների մասին
- Իմացեք Measure J և Measure G-ի մասին
- Կիսվեք ձեր մտահոգություններով, հույսերով և գաղափարներով
- Կապ հաստատեք հարևանների և տեղական առաջնորդների հետ

Լրացրեք այս հարցումը` կիսվելու ձեր մտքերով:

<https://bit.ly/MeasureJ-survey>



សំឡេងរបស់អ្នកមានសារៈសំខាន់៖

ចូលរួមក្នុងវគ្គស្តាប់សហគមន៍

សំឡេងរបស់អ្នកមានសារៈសំខាន់៖ ចូលរួមក្នុងវគ្គស្តាប់សហគមន៍
ប្រធានបទ៖ ការវិនិយោគសហគមន៍ យុត្តិធម៌ និងការគ្រប់គ្រងនៅក្នុងខេត្ត
L.A.

ជួយបង្កើតអនាគតសម្រាប់ Measure J និង Measure G។ ចែករំលែកគំនិតរបស់អ្នកអំពី
អាទិភាពសហគមន៍ ភាពថ្លៃថ្នូរ និងរបៀបដែលការសម្រេចចិត្តត្រូវបានធ្វើនៅក្នុងខេត្តរបស់យើង។
កាលបរិច្ឆេទ: November 22, 2025

ម៉ោង: 12pm-2pm

ទីតាំង: San Fernando Library ឬតាមអ៊ីនធឺណិតនៅ: <https://bit.ly/MeasureJ-forum>

មានសេវាកម្រៃ; ត្រូវការឧបករណ៍ដែលអាចប្រើអ៊ីនធឺណិត និងកាសស្តាប់។

អ្វីដែលអ្នកអាចរំពឹងទុក

- ការពិភាក្សាអំពីតម្រូវការសហគមន៍
- ស្វែងយល់អំពី Measure J និង Measure G
- ចែករំលែកការព្រួយបារម្ភ ក្តីសង្ឃឹម និងគំនិតរបស់អ្នក
- តភ្ជាប់ជាមួយអ្នកជិតខាង និងមេដឹកនាំក្នុងស្រុក

ចំពេញសំណួរនេះដើម្បីចែករំលែកគំនិតរបស់អ្នក:

<https://bit.ly/MeasureJ-survey>



你的声音很重要： 加入社区倾听会

你的声音很重要：加入社区倾听会

主题：洛杉矶县的社区投资、正义和治理

帮助塑造 Measure J 和 Measure G 的未来。分享您对社区优先事项、透明度以及决策方式的看法。

日期： November 22, 2025

时间： 12pm-2pm

地点： San Fernando Library 或在线访问：

<https://bit.ly/MeasureJ-forum>

提供翻译服务；需要联网设备和耳机。

活动内容

- 讨论社区需求
- 了解 Measure J 和 Measure G
- 分享您的担忧、希望和想法
- 与邻居和当地领导建立联系

填写此调查以分享您的想法：

<https://bit.ly/MeasureJ-survey>



Your Voice Matters: Join a Community Listening Session

Topic: Community Investment, Justice, and Governance in L.A. County

Help shape the future of Measure J and Measure G. Share your thoughts on community priorities, transparency, and how decisions are made in our County.

DATE: November 22, 2025

TIME: 12pm-2pm

LOCATION: San Fernando Library or

online at: <https://bit.ly/MeasureJ-forum>

Interpretation available; internet-ready device and headphones required.

WHAT TO EXPECT

- Discussing community needs
- Learning about Measure J & Measure G
- Sharing your concerns, hopes, and ideas
- Connecting with neighbors and local leaders



TAKE THIS SURVEY TO SHARE YOUR THOUGHTS:

<https://bit.ly/MeasureJ-survey>

صدای شما مهم است: به جلسه شنیداری جامعه پیوندید

صدای شما مهم است: به جلسه شنیداری جامعه پیوندید
موضوع: سرمایه‌گذاری اجتماعی، عدالت و حکمرانی در
شهرستان لس آنجلس

کمک کنید. نظرات Measure J و Measure G به شکل‌گیری آینده
خود را درباره اولویت‌های جامعه، شفافیت و نحوه تصمیم‌گیری در
شهرستان ما به اشتراک بگذارید.

تاریخ: ۲۲ نوامبر ۲۰۲۵

زمان: ۱۲:۰۰ ب.ظ - ۲:۰۰ ب.ظ

صورت آنلاین در: San Fernando Library مکان: ۱

<https://bit.ly/MeasureJ-forum>

ترجمه موجود است؛ دستگاه متصل به اینترنت و هدفون مورد نیاز است.

انتظار چه چیزی را داشته باشید

- بحث درباره نیازهای جامعه
- Measure J و Measure G آشنایی با
- به اشتراک گذاشتن نگرانی‌ها، امیدها و ایده‌های خود
- ارتباط با همسایگان و رهبران محلی

اکنون نظرسنجی را تکمیل کنید:

<https://bit.ly/MeasureJ-survey>



आपकी आवाज़ मायने रखती है: सामुदायिक सुनवाई सत्र में शामिल हों



आपकी आवाज़ मायने रखती है: सामुदायिक सुनवाई सत्र में शामिल हों

विषय: एलए काउंटी में सामुदायिक निवेश, न्याय और शासन

Measure J और Measure G के भविष्य को आकार देने में मदद करें। सामुदायिक प्राथमिकताओं, पारदर्शिता और निर्णय लेने की प्रक्रिया पर अपने विचार साझा करें।

तारीख: November 22, 2025

समय: 12pm-2pm

स्थान: San Fernando Library या ऑनलाइन यहाँ:

<https://bit.ly/MeasureJ-forum>

अनुवाद उपलब्ध है; इंटरनेट-सक्षम डिवाइस और हेडफोन आवश्यक हैं।

क्या उम्मीद करें

- सामुदायिक जरूरतों पर चर्चा
- Measure J और Measure G के बारे में जानना
- अपनी चिंताओं, उम्मीदों और विचारों को साझा करना
- पड़ोसियों और स्थानीय नेताओं से जुड़ना

अपने विचार साझा करने के लिए यह सर्वे लें: <https://bit.ly/MeasureJ-survey>

あなたの声は大切です： コミュニティ傾聴セッ ションに参加しましょう

あなたの声は大切です：コミュニティ傾聴セッションに参加しましょう

テーマ：LA郡における地域投資、正義、ガバナンス

Measure JとMeasure Gの未来を形作るためにご協力ください。地域の優先事項、透明性、意思決定の仕組みについてあなたの考えを共有してください。

日付: November 22, 2025

時間: 12pm-2pm

場所: San Fernando Library 図書館またはオンラインで:

<https://bit.ly/MeasureJ-forum>

通訳あり；インターネット対応の機器とヘッドフォンが必要です。

期待できること

- 地域のニーズについての議論
- Measure JとMeasure Gについて学ぶ
- あなたの懸念、希望、アイデアを共有
- 近隣住民や地域リーダーとつながる



このアンケートに回答してください:

<https://bit.ly/MeasureJ-survey>

당신의 목소리가 중요합니다: 커뮤니티 경청 세션에 참여하세요

당신의 목소리가 중요합니다: 커뮤니티 경청 세션에
참여하세요

주제: L.A. 카운티의 지역 투자, 정의 및 거버넌스

Measure J와 Measure G의 미래를 함께 만들어
주세요. 지역 우선순위, 투명성, 그리고 의사결정
방식에 대한 의견을 공유하세요.

날짜: November 22, 2025

시간: 12pm-2pm

장소: San Fernando Library 또는 온라인에서:

<https://bit.ly/MeasureJ-forum>

통역 가능; 인터넷 연결 가능한 기기와 헤드폰이
필요합니다.

기대할 내용

- 지역사회 필요에 대한 논의
- Measure J & Measure G에 대해 배우기
- 우려, 희망, 아이디어 공유
- 이웃 및 지역 리더와 연결

설문조사에 참여하여 의견을 공유하세요:

<https://bit.ly/MeasureJ-survey>



Ваш голос важен: присоединяйтесь к сессии общественного слушания

**Ваш голос важен: присоединяйтесь к сессии
общественного слушания**

**Тема: Инвестиции в сообщество,
справедливость и управление в округе Лос-
Анджелес**

Помогите сформировать будущее Measure J и Measure G. Поделитесь своими мыслями о приоритетах сообщества, прозрачности и процессе принятия решений в нашем округе.

Дата: November 22, 2025

Время: 12pm-2pm

Место: San Fernando Library или онлайн по адресу:

<https://bit.ly/MeasureJ-forum>

**Доступен перевод; требуется устройство с доступом
в интернет и наушники.**

Что ожидать

- Обсуждение потребностей сообщества
- Узнайте о Measure J и Measure G
- Поделитесь своими проблемами, надеждами и идеями
- Свяжитесь с соседями и местными лидерами



Пройдите опрос, чтобы поделиться своими мыслями:

<https://bit.ly/MeasureJ-survey>

Su voz importa: Únase a una sesión comunitaria de escucha



Su voz importa: Únase a una sesión comunitaria de escucha

Tema: Inversión comunitaria, justicia y gobernanza en el Condado de Los Ángeles.

Contribuya a dar forma al futuro de Measure J y Measure G. Comparta sus ideas sobre las prioridades de la comunidad, la transparencia y los procesos de toma de decisiones en nuestro condado.

Fecha: 22 de noviembre de 2025

Hora: 12pm-2pm

Lugar: San Fernando Library o en línea en:

<https://bit.ly/MeasureJ-forum>

Interpretación disponible; se requiere dispositivo con acceso a internet y audífonos.

Qué puedes esperar

- Conversar sobre las necesidades de la comunidad
- Aprender sobre Measure J y Measure G
- Compartir sus inquietudes, esperanzas e ideas
- Conectarse con vecinos y líderes locales

Complete esta encuesta para compartir sus ideas:

<https://bit.ly/MeasureJ-survey>

Mahalaga ang iyong boses: Sumali sa isang sesyon ng pakikinig ng komunidad

Mahalaga ang iyong boses: Sumali sa isang sesyon ng pakikinig ng komunidad

Paksa: Pamumuhunan sa komunidad, katarungan, at pamamahala sa L.A. County

Tumulong sa paghubog ng hinaharap ng Measure J at Measure G. Ibahagi ang iyong mga saloobin tungkol sa mga prayoridad ng komunidad, transparency, at kung paano ginagawa ang mga desisyon sa ating County.

Petsa: November 22, 2025

Oras: 12pm-2pm

Lokasyon: San Fernando Library o online sa:

<https://bit.ly/MeasureJ-forum>

Mayroong interpretasyon; kailangan ng device na handa sa internet at mga headphone.

Ano ang aasahan

- Pag-uusap tungkol sa pangangailangan ng komunidad
- Pag-aaral tungkol sa Measure J & Measure G
- Pagbabahagi ng iyong mga alalahanin, pag-asa, at ideya
- Pagkonekta sa mga kapitbahay at lokal na lider

Sagutin ang survey upang ibahagi ang iyong saloobin: <https://bit.ly/MeasureJ-survey>



Tiếng nói của bạn rất quan trọng: Tham gia buổi lắng nghe cộng đồng

Tiếng nói của bạn rất quan trọng: Tham gia buổi lắng nghe cộng đồng

Chủ đề: Đầu tư cộng đồng, công lý và quản trị tại Quận L.A.

Hãy giúp định hình tương lai của Measure J và Measure G. Chia sẻ suy nghĩ của bạn về các ưu tiên của cộng đồng, tính minh bạch và cách đưa ra quyết định trong quận của chúng ta.

Ngày: November 22, 2025

Thời gian: 12pm-2pm

Địa điểm: San Fernando Library hoặc trực tuyến tại:

<https://bit.ly/MeasureJ-forum>

Có sẵn phiên dịch; cần thiết bị kết nối internet và tai nghe.

Những điều sẽ diễn ra

- Thảo luận về nhu cầu cộng đồng
- Tìm hiểu về Measure J & Measure G
- Chia sẻ những lo lắng, hy vọng và ý tưởng của bạn
- Kết nối với hàng xóm và các lãnh đạo địa phương

Tham gia khảo sát để chia sẻ ý kiến của bạn:

<https://bit.ly/MeasureJ-survey>



صوتك قوي



لنضم إلينا في جلسة استماع مجتمعية حول المقياس دعونا نتحدث عن العدالة، الاستثمار، وكيف G. والمقياس يمكن لمقاطعة لوس أنجلوس أن تخدمك بشكل أفضل

متى: ٢٢ نوفمبر ٢٠٢٥ | ١٢ ظهرًا - ٢:٠٠ ظهرًا

الإنترنت على: San Fernando Library أين: ٦

<https://bit.ly/MeasureJ-forum>

يتوفر الترجمة الفورية؛ يلزم وجود جهاز متصل بالإنترنت وسماعات

رأس.

أكمل هذا الاستبيان لمشاركة أفكارك:

<https://bit.ly/MeasureJ-survey>

#MeasureJ #MeasureG #CommunityVoices

#LACounty #JusticeReform #PublicInvestment

Ձեր ձայնը ուժեղ է



Միացե՛ք մեզ Measure J և Measure G-ի վերաբերյալ համայնքային լսման նիստում: Եկե՛ք խոսենք արդարության, ներդրումների և այն մասին, թե ինչպես կարող է Լոս Անջելեսի շրջանը ավելի լավ ծառայել Ձե՛զ:



Երբ: November 22, 2025 | 12pm-2pm



Որտեղ: San Fernando Library կամ առցանց՝

<https://bit.ly/MeasureJ-forum>



Առկա է թարգմանություն. անհրաժեշտ է ինտերնետով միացված սարք և ականջակալներ:



Լրացրե՛ք այս հարցումը՝ կիսվելու ձեր մտքերով:

<https://bit.ly/MeasureJ-survey>

#MeasureJ #MeasureG #CommunityVoices #LACounty
#JusticeReform #PublicInvestment

សំឡេងរបស់អ្នកមានអំណាច

ចូលរួមជាមួយយើងសម្រាប់វគ្គស្តាប់សហគមន៍អំពី Measure J និង Measure G។ មកនិយាយអំពីយុត្តិធម៌ ការវិនិយោគ និងរបៀបដែលខេត្ត L.A. អាចបម្រើអ្នកបានល្អប្រសើរជាងមុន។



 ពេលវេលា: November 22, 2025 | 12pm-2pm

 ទីតាំង: San Fernando Library ឬតាមអ៊ីនធឺណិតនៅ:

<https://bit.ly/MeasureJ-forum>

 មានសេវាបកប្រែ; ត្រូវការឧបករណ៍ដែលអាចប្រើអ៊ីនធឺណិត និងកាសស្តាប់។

បំពេញសំណួរនេះដើម្បីចែករំលែកគំនិតរបស់អ្នក:

@ <https://bit.ly/MeasureJ-survey>

#MeasureJ #MeasureG #CommunityVoices #LACounty #JusticeReform #PublicInvestment

你的声音很有力量

加入我们，参加关于Measure J和Measure G的社区倾听会。让我们讨论正义、投资，以及洛杉矶县如何更好地为您服务。



时间: November 22, 2025 | 12pm-2pm



地点: San Fernando Library或在线访问:

<https://bit.ly/MeasureJ-forum>



提供翻译服务；需要联网设备和耳机。



填写此调查以分享您的想法:

<https://bit.ly/MeasureJ-survey>



#MeasureJ #MeasureG #CommunityVoices

#LACounty #JusticeReform #PublicInvestment

Your Voice Is Powerful

Join us for a **Community Listening Session** on Measure J & Measure G. Let's talk about justice, investment, and how L.A. County can better serve YOU.

 **WHEN:** November 22, 2025 | 12pm-2pm

 **WHERE:** San Fernando Library or online at:
<https://bit.ly/MeasureJ-forum>

 **Interpretation available; internet-ready device and headphones required.**

 **TAKE THIS SURVEY TO SHARE YOUR THOUGHTS:** <https://bit.ly/MeasureJ-survey>

#MeasureJ #MeasureG #CommunityVoices
#LACounty #JusticeReform #PublicInvestment



صدای شما قدرتمند است

به ما بپیوندید برای جلسه شنیداری جامعه درباره
بیابید درباره عدالت، Measure J و Measure G.
سرمایه‌گذاری و اینکه چگونه شهرستان لس‌آنجلس
می‌تواند بهتر به شما خدمت کند صحبت کنیم.

۱۲:۰۰ ب.ظ - ۲:۰۰ ب.ظ زمان: ۲۲ نوامبر ۲۰۲۵

صورت [San Fernando Library] مکان:

آنلاین در: <https://bit.ly/MeasureJ-forum>

ترجمه موجود است؛ دستگاه متصل به اینترنت و هدفون
مورد نیاز است.

اکنون نظرسنجی را تکمیل کنید:

<https://bit.ly/MeasureJ-survey>






#MeasureJ #MeasureG #CommunityVoices

#LACounty #JusticeReform #PublicInvestment

आपकी आवाज़ शक्तिशाली है

Measure J और Measure G पर सामुदायिक सुनवाई सत्र के लिए हमारे साथ जुड़ें। आइए न्याय, निवेश और यह कि LA काउंटी आपको बेहतर कैसे सेवा दे सकता है, इस पर बात करें।

 कब: November 22, 2025 | 12pm-2pm
 कहाँ: San Fernando Library या ऑनलाइन यहाँ:
<https://bit.ly/MeasureJ-forum>
 अनुवाद उपलब्ध है; इंटरनेट-सक्षम डिवाइस और हेडफोन आवश्यक हैं।

@ अपने विचार साझा करने के लिए यह सर्वे लें:
<https://bit.ly/MeasureJ-survey>



#MeasureJ #MeasureG #CommunityVoices
#LACounty #JusticeReform #PublicInvestment

あなたの声は力強いです

Measure JとMeasure Gに関するコミュニティ傾聴セッションにご参加ください。正義、投資、そしてLA郡がどのように皆さんにより良いサービスを提供できるかについて話しましょう。

 **日時:** November 22, 2025 | 12pm-2pm

 **場所:** San Fernando Library 図書館またはオンラインで: <https://bit.ly/MeasureJ-forum>

通訳あり；インターネット対応の機器とヘッド

 **フォンが必要です。**

このアンケートに回答してください: <https://bit.ly/MeasureJ->




 [survey](https://bit.ly/MeasureJ-survey)


#MeasureJ #MeasureG #CommunityVoices #LACounty

#JusticeReform #PublicInvestment

당신의 목소리는 강력합니다

Measure J 및 Measure G에 대한 커뮤니티 경청 세션에 함께하세요. 정의, 투자, 그리고 LA 카운티가 여러분에게 더 나은 서비스를 제공할 수 있는 방법에 대해 이야기해봅시다.

-  **일시:** November 22, 2025 | 12pm-2pm
-  **장소:** San Fernando Library 또는 온라인에서:
<https://bit.ly/MeasureJ-forum>
-  **통역 가능; 인터넷 연결 가능한 기기와 헤드폰이 필요합니다.**

-  **설문조사에 참여하여 의견을 공유하세요:**
<https://bit.ly/MeasureJ-survey>

#MeasureJ #MeasureG #CommunityVoices
#LACounty #JusticeReform #PublicInvestment



Ваш голос мощный




Присоединяйтесь к нам на общественную сессию по Measure J и Measure G. Давайте поговорим о справедливости, инвестициях и о том, как округ Лос-Анджелес может лучше обслуживать ВАС.

 **Когда:** November 22, 2025 | 12pm-2pm

 **Где:** San Fernando Library или онлайн по адресу:

<https://bit.ly/MeasureJ-forum>

 **Доступен перевод; требуется устройство с доступом в интернет и наушники.**

 **Пройдите опрос, чтобы поделиться своими мыслями:** <https://bit.ly/MeasureJ-survey>

#MeasureJ #MeasureG #CommunityVoices
#LACounty #JusticeReform #PublicInvestment

Su voz Importa

Únase a una sesión comunitaria de escucha sobre Measure J y Measure G. Conversemos sobre justicia, inversión y cómo el condado de Los Angeles puede servirle mejor.

 **CUÁNDO:** 22 de noviembre de 2025 | 12pm-2pm

 **DÓNDE:** San Fernando Library o en línea en:
<https://bit.ly/MeasureJ-forum>

 **Interpretación disponible; se requiere dispositivo con acceso a internet y audífonos.**

 **Complete esta encuesta para compartir sus ideas:**
<https://bit.ly/MeasureJ-survey>



#MeasureJ #MeasureG #CommunityVoices
#LACounty #JusticeReform #PublicInvestment

Makapangyarihan ang iyong boses



Sumali sa amin para sa isang Community Listening Session tungkol sa Measure J at Measure G. Pag-usapan natin ang katarungan, pamumuhunan, at kung paano mas mapaglilingkuran ka ng L.A. County.



KAILAN: November 22, 2025 | 12pm-2pm



SAAN: San Fernando Library o online sa:

<https://bit.ly/MeasureJ-forum>



Mayroong interpretasyon; kailangan ng device na handa sa internet at mga headphone.



Sagutin ang survey upang ibahagi ang iyong saloobin: <https://bit.ly/MeasureJ-survey>

#MeasureJ #MeasureG #CommunityVoices
#LACounty #JusticeReform #PublicInvestment

Giọng nói của bạn thật mạnh mẽ

Tham gia cùng chúng tôi trong buổi lắng nghe cộng đồng về Measure J & Measure G. Hãy cùng nói về công lý, đầu tư và cách Quận L.A. có thể phục vụ **BẠN** tốt hơn.



KHI NÀO: November 22, 2025 | 12pm-2pm



ĐỊA ĐIỂM: San Fernando Library hoặc trực tuyến tại:

<https://bit.ly/MeasureJ-forum>



Có sẵn phiên dịch; cần thiết bị kết nối internet và tai nghe.



Tham gia khảo sát để chia sẻ ý kiến của bạn:

<https://bit.ly/MeasureJ-survey>



#MeasureJ #MeasureG #CommunityVoices
#LACounty #JusticeReform #PublicInvestment



REAFFIRMING THE COUNTY'S COMMITMENT TO **MEASURE J**

1 MEASURE J PASSES (2020)

In 2020, Los Angeles County voters approved Measure J, an amendment to the County Charter. Measure J committed the County to the Board's "Care First, Jails Last" vision by dedicating no less than 10% of the County's locally generated unrestricted funding to address the disproportionate impact of racial justice through community investments such as youth development, job training, small business development, supportive housing services, and alternatives to incarceration.

2 MEASURE G PASSES (2024)

In 2024, Los Angeles County voters approved Measure G, an amendment to the County Charter that sets forth a comprehensive governance reform. The Measure G Charter amendment establishes a County Ethics Commission and Office of Ethics Compliance, establishes the office of an elected County Executive, expands the Board of Supervisors to nine members, and makes other amendments to the County Charter.

3 UNINTENDED ERROR (2024)

Through an unintentional administrative error, the County Charter was never updated in 2020 to reflect the passage of Measure J Charter amendment. The Measure G Charter amendment explicitly repeals Article III of the County Charter, which includes Measure J. The repeal does not take effect until December 4, 2028, or as soon as the County Executive assumes office. Until December 28, Measure J remains in effect.

4 THE COUNTY'S RESPONSE (JULY 2025)

On July 15, 2025, the County Board of Supervisors directed County staff to report back on a range of potential actions to reverse the error and honor the will of the voters by giving effect to both Measure J and Measure G.

5 THE COUNTY'S RESPONSE (JULY 2025)

On July 25, 2025, County Counsel and the CEO-LAIR (Legislative Affairs and Intergovernmental Relations) prepared a report back on whether changes in State law could correct the administrative error and implement Measure J and Measure G in the County Charter without the expense of a ballot measure.

6 THE COUNTY'S RESPONSE (SEPTEMBER 2025)

On September 30, 2025, County Counsel prepared an ordinance for the Board of Supervisors to review to ensure the continued implementation of the charter amendment known as Measure J beyond 2028.



REAFFIRMING THE COUNTY'S COMMITMENT TO **MEASURE J**

7 THE COUNTY'S RESPONSE (NOVEMBER 2025)

On November 3, 2025, County Counsel prepared a report back with a proposed amendment to the County of Los Angeles Charter to incorporate Measure J into the new governance structure resulting from Measure G. The Board of Supervisors asked County Counsel to report back on the necessary steps to place the proposed charter amendment on the 2026 ballot.

The California Constitution permits a county to adopt a charter by majority vote of its electors, and states a charter may be amended, revised, or repealed in the same manner. Three options are proposed to amend the County Charter to incorporate Measure J into the new County governance structure on December 4, 2028, or as soon as the elected County Executive takes office.

OPTION 1

Reincorporates Measure J into the County Charter by adding a new standalone section — Section 51 $\frac{1}{4}$. It also adds the County Executive to the provision requiring the Board to set aside locally generated unrestricted revenues. This option makes the set aside a responsibility of both the Board and the County Executive.

OPTION 2

Reincorporates Measure J into the County Charter by adding a new subsection — Subsection H, to Section 10.14 of the County Charter that was added by Measure G and proscribes the Board's duties and powers and by amending Section 11.24 to require the County Executive to include the set aside in the County budget.

OPTION 3

Moves Measure J, upon approval of the voters, to a new section in the Charter, Section 51 $\frac{1}{4}$, so that it will not be repealed on December 4, 2028, or as soon as the County Executive takes office. This option adds that the set aside is not subject to veto by the County Executive.



To learn more, scan the QR code or visit:
https://bit.ly/Reaffirming_MeasureJ

REAFFIRMING THE COUNTY'S COMMITMENT TO **MEASURE J**



WHAT IS **CARE FIRST COMMUNITY INVESTMENT (CFCI)**?

Los Angeles County Justice Care and Opportunities Department (JCOD) and the Board of Supervisors (BOS) are committed to advancing a “Care First” approach to best serve the justice-involved people of Los Angeles County. The Care First Community Investment (CFCI) is a significant investment that builds up our collective capacity to achieve our mission.

JCOD and the BOS continues to maintain its commitment to this critical investment despite the legal challenges that underlie ballot Measure J.

For Year 1 (2020), The Board approved an unprecedented \$187.7 million spending package for direct community investments and funding for alternatives to incarceration—accelerating the transformative process of creating a more just and equitable Los Angeles County for all residents. Years 2 and 3 have further advanced that mission, with an additional \$100 million and \$88.3 million allocated respectively.

Since the initial launch of CFCI Care Grants, nearly 400 grantee organizations across LA County have been awarded over \$350 million to support their programs.



To learn more, scan the QR code or visit:
<https://bit.ly/CFCI-fact-sheet>



REAFIRMANDO EL COMPROMISO DEL CONDADO CON LA **MEDIDA J**

1 MEDIDA J APROBADA (2020)

En 2020, los votantes del Condado de Los Ángeles aprobaron la Medida J, una enmienda a la Carta del Condado. La Medida J comprometió al Condado con la visión de la Junta de “Cuidar Primero, Cárceles al Último” al dedicar no menos del 10% de los fondos no restringidos generados localmente para abordar el impacto desproporcionado de la justicia racial mediante inversiones comunitarias como el desarrollo juvenil, la capacitación laboral, el desarrollo de pequeñas empresas, los servicios de vivienda de apoyo y las alternativas al encarcelamiento.

2 MEDIDA G APROBADA (2024)

En 2024, los votantes del Condado de Los Ángeles aprobaron la Medida G, una enmienda a la Carta del Condado que establece una reforma integral de gobernanza. La enmienda de la Carta de la Medida G establece una Comisión de Ética del Condado y una Oficina de Cumplimiento Ético, establece la oficina de un Ejecutivo del Condado elegido, amplía la Junta de Supervisores a nueve miembros y realiza otras enmiendas a la Carta del Condado.

3 ERROR NO INTENCIONAL (2024)

Debido a un error administrativo no intencional, la Carta del Condado nunca se actualizó en 2020 para reflejar la aprobación de la enmienda de la Medida J. La enmienda de la Medida G revoca explícitamente el Artículo III de la Carta del Condado, que incluye la Medida J. La revocación no entra en vigor hasta el 4 de diciembre de 2028, o tan pronto como el Ejecutivo del Condado asuma el cargo. Hasta el 28 de diciembre, la Medida J sigue vigente.

4 RESPUESTA DEL CONDADO (JULIO DE 2025)

El 15 de julio de 2025, la Junta de Supervisores del Condado ordenó al personal del Condado que informara sobre una serie de posibles acciones para revertir el error y honrar la voluntad de los votantes dando efecto tanto a la Medida J como a la Medida G.

5 RESPUESTA DEL CONDADO (JULIO DE 2025)

El 25 de julio de 2025, el Asesor Jurídico del Condado y el CEO-LAIR (Asuntos Legislativos y Relaciones Intergubernamentales) and prepararon un informe sobre si los cambios en la ley estatal podrían corregir el error administrativo e implementar la Medida J y la Medida G en la Carta del Condado sin el gasto de una medida electoral.

6 RESPUESTA DEL CONDADO (SEPTIEMBRE DE 2025)

El 30 de septiembre de 2025, el Asesor Jurídico del Condado preparó una ordenanza para que la Junta de Supervisores la revise y asegure la implementación continua de la enmienda de la carta conocida como Medida J más allá de 2028.



REAFIRMANDO EL COMPROMISO DEL CONDADO CON LA **MEDIDA J**

7 RESPUESTA DEL CONDADO (NOVIEMBRE DE 2025)

El 3 de noviembre de 2025, el Asesor Jurídico del Condado preparó un informe con una propuesta de enmienda a la Carta del Condado de Los Ángeles para incorporar la Medida J en la nueva estructura de gobernanza resultante de la Medida G. La Junta de Supervisores pidió al Asesor Jurídico que informara sobre los pasos necesarios para incluir la propuesta de enmienda en la boleta electoral de 2026.

La Constitución de California permite que un condado adopte una carta por mayoría de votos de sus electores y establece que una carta puede ser enmendada, revisada o revocada de la misma manera. Se proponen tres opciones para enmendar la Carta del Condado e incorporar la Medida J en la nueva estructura de gobernanza del Condado el 4 de diciembre de 2028, o tan pronto como el Ejecutivo del Condado elegido asuma el cargo.

OPCIÓN 1

Reincorpora la Medida J en la Carta del Condado agregando una nueva sección independiente — Sección 51¼. También agrega al Ejecutivo del Condado a la disposición que requiere que la Junta reserve ingresos no restringidos generados localmente. Esta opción hace que la reserva sea responsabilidad tanto de la Junta como del Ejecutivo del Condado.

OPCIÓN 2

Reincorpora la Medida J en la Carta del Condado agregando un nuevo inciso — Inciso H, a la Sección 10.14 de la Carta del Condado que fue agregada por la Medida G y describe los deberes y poderes de su Junta, y mediante la modificación de la Sección 11.24 para requerir que el Ejecutivo del Condado incluya la reserva en el presupuesto del Condado.

OPCIÓN 3

Mueve la Medida J, tras la aprobación de los votantes, a una nueva sección en la Carta, Sección 51¼, para que no sea revocada el 4 de diciembre de 2028, o tan pronto como el Ejecutivo del Condado asuma el cargo. Esta opción agrega que la reserva no está sujeta al veto del Ejecutivo del Condado.



Para obtener más información, escanee el código QR o visite: https://bit.ly/Reaffirming_MeasureJ



REAFIRMANDO EL COMPROMISO DEL CONDADO CON LA **MEDIDA J**

¿QUÉ ES LA **CARE FIRST COMMUNITY INVESTMENT (CFCI)**?

El Departamento de Justicia, Cuidado y Oportunidades del Condado de Los Ángeles (JCOD) y la Junta de Supervisores (BOS) están comprometidos a promover un enfoque de "Cuidado Primero" ("Care First") para servir mejor a las personas involucradas en el sistema de justicia del Condado de Los Ángeles. La Inversión Comunitaria Care First (CFCI, por sus siglas en inglés) representa una inversión significativa que fortalece nuestra capacidad colectiva para cumplir con nuestra misión.

El JCOD y la BOS continúan manteniendo su compromiso con esta inversión fundamental a pesar de los desafíos legales relacionados con la iniciativa electoral Measure J.

En el primer año (2020), la Junta aprobó un paquete de gasto sin precedentes de \$187.7 millones para inversiones comunitarias directas y financiamiento de alternativas al encarcelamiento, acelerando el proceso transformador de crear un Condado de Los Ángeles más justo y equitativo para todos los residentes. Los años 2 y 3 han avanzado aún más en esa misión, con asignaciones adicionales de \$100 millones y \$88.3 millones, respectivamente.

Desde el lanzamiento inicial de las subvenciones Care First (CFCI Care Grants), casi 400 organizaciones beneficiarias en todo el Condado de Los Ángeles han recibido más de \$350 millones para apoyar sus programas.



Para obtener más información, escanee el código QR o visite: <https://bit.ly/CFCI-fact-sheet>



Scan the QR code for interpretation and translation.

Escanee el código QR para interpretación y traducción.

Los Angeles County

MEASURE J

COMMUNITY FORUMS AND LISTENING SESSIONS



KH
CONSULTING
GROUP
MANAGEMENT
CONSULTANTS



IN-ROOM TRANSLATION & INTERPRETATION

The meetings can be viewed with closed captions and heard in 50 languages.

1. Scan the QR code or use the URL and click “**Attend**”
 - <https://bit.ly/MeasureJ-wordly>
2. Choose a language and click “**Apply**”
3. The system will automatically begin translating the meeting audio into writing
4. To listen to the interpretation, click on the speaker icon

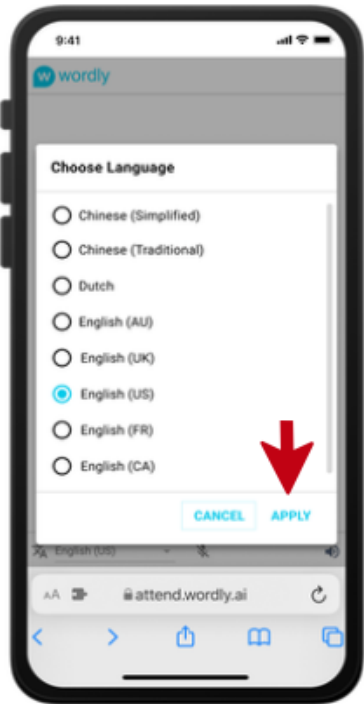
Las reuniones están disponibles para ver con subtítulos y escucharse en 50 idiomas.

1. Utilice el código QR o la dirección URL y presione “**Attend**”
 - <https://bit.ly/MeasureJ-wordly>
2. Elija idioma y presione “**Apply**”
3. El Sistema comenzará a traducir automáticamente el audio de la reunión a escritura
4. Para escuchar la traducción, haga clic en el icono del altavoz



IN-ROOM TRANSLATION & INTERPRETATION

CHOOSE LANGUAGE



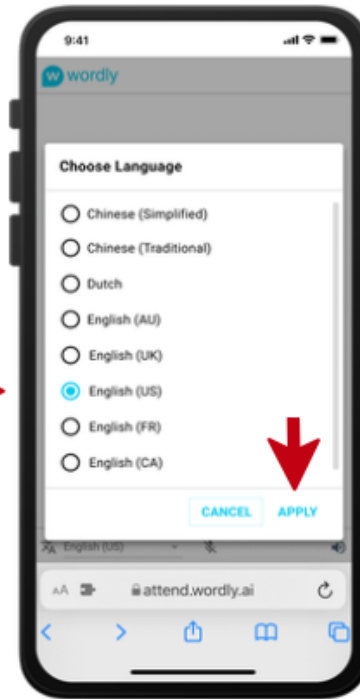
PLAY AUDIO



USE HEADPHONES
OR EARBUDS



SELECCIONE IDIOMA



REPRODUCIR AUDIO



USE HEADPHONES
OR EARBUDS





Scan the QR code for interpretation and translation.

Escanee el código QR para interpretación y traducción.



WHY ARE WE HERE TODAY?

- Discuss community needs
- Learn about Measure J (CFCl) and Measure G
- Share your concerns, hopes, and ideas
- Connect with others from the community



Scan the QR code for interpretation and translation.

Escanee el código QR para interpretación y traducción.

KH

CONSULTING GROUP

MANAGEMENT CONSULTANTS

WHO WE ARE

- Neutral, third-party
- Sharing information about Measure J (CFCI) and Measure G
- Listening and documenting community input
- Providing the Board of Supervisors with a report back on what was shared
- KH does not make decisions



Scan the QR code for interpretation and translation.

Escanee el código QR para interpretación y traducción.

MEASURE J

In 2020, Los Angeles County voters approved Measure J, an amendment to the County Charter. Measure J committed the County to the Board’s “Care First, Jails Last” vision by **dedicating no less than 10% of the County’s locally generated unrestricted funding to address the disproportionate impact of racial justice through community investments** such as youth development, job training, small business development, supportive housing services, and alternatives to incarceration.



Scan the QR code for interpretation and translation.

Escanee el código QR para interpretación y traducción.

AREAS OF INVESTMENT



Workforce &
Economic Stability



Housing &
Homelessness
Prevention



Youth Safety &
Violence
Prevention



Mental Health &
Trauma Healing



Scan the QR code for interpretation and translation.

Escanee el código QR para interpretación y traducción.

2020

- **November 2020:** Voters passed **Measure J**, a County Charter amendment earmarking at least 10% of LA County's locally generated unrestricted revenues for community investments and alternatives to incarceration.
- **December 2020:** Coalition of County Unions filed a writ in Los Angeles County Superior Court to invalidate Measure J

2021



Scan the QR code for interpretation and translation.

Escanee el código QR para interpretación y traducción.

- **June 2021:** The trial court granted the Coalition of County Unions's writ, striking down Measure J
- **July 2021:** The Los Angeles County Board of Supervisors authorized County Counsel to appeal the trial court's decision
- **August 2021:** Despite the trial court's decision invalidating Measure J, the Board moved forward instituting Measure J as Board Policy, the **Care First Community Investment** Budget Policy (CFCI Policy); transitioning Measure J Reimagine LA Advisory Committee with the Care First Community Investment (CFCI) Advisory Committee



Scan the QR code for interpretation and translation.

Escanee el código QR para interpretación y traducción.

AUGUST 2021

Transformative \$187.7 Million “Care First Community Investment” Spending Plan Invests in Equity and Community

The Board of Supervisors approved a **\$187.7 million “Care First, Jails Last” spending plan** to advance Measure J through community investments and alternatives to incarceration. The plan combines **\$100 million in Measure J funding** with **\$87.7 million from the American Rescue Plan** to support housing, community-based organizations, and job opportunities. Aligning with **91% of the Re-imagine LA Advisory Committee’s recommendations**, the plan funds **29 new or expanded programs** and prioritizes **equity-focused investments** in historically under-resourced communities disproportionately affected by the justice system.

2021



Scan the QR code for interpretation and translation.

Escanee el código QR para interpretación y traducción.

- **June 2021:** The trial court granted the Coalition of County Unions's writ, striking down Measure J
- **July 2021:** The Los Angeles County Board of Supervisors authorized County Counsel to appeal the trial court's decision
- **August 2021:** Despite the trial court's decision invalidating Measure J, the Board moved forward instituting Measure J as Board Policy, the **Care First Community Investment Budget Policy (CFCI Policy)**; transitioning Measure J Reimagine LA Advisory Committee with the Care First Community Investment (CFCI) Advisory Committee

2022



Scan the QR code for interpretation and translation.

Escanee el código QR para interpretación y traducción.

- **September 2022:** Board of Supervisors approves Year 2 CFCI: \$100 million, bringing cumulative CFCI to \$287.7 million
 - Year 1 (\$187.7 million)
 - Year 2 (\$100 million)



Scan the QR code for interpretation and translation.

Escanee el código QR para interpretación y traducción.

2023

- **April 2023:** Board of Supervisor adds \$88.3 million (Year 3); County pegs the ongoing 10% set-aside at \$288.3 million
- **July 2023:** The California Second District Court of Appeal (DCA) issued its decision, reversing the trial court and upheld Measure J.

The DCA found Measure J is a permissible exercise of the County electorate's authority to amend the County Charter that neither impairs the exercise of essential government functions nor violates state law

2024



Scan the QR code for interpretation and translation.

Escanee el código QR para interpretación y traducción.

- **November 2024:** Voters approve **Measure G** (government-structure/ethics charter reform).

It was discovered later that it did not account for Measure J when the charter text was updated, setting up conflicts in 2025.



Scan the QR code for interpretation and translation.

Escanee el código QR para interpretación y traducción.

MEASURE G

Measure G is approved by the voters in November 2024

- It amends the County Charter to establish a **directly elected County Executive**, replacing the current appointed Chief Executive model.
- It creates an independent **Ethics Commission** and an Office of Ethics Compliance to oversee ethics, lobbying and transparency in county government.
- It expands the Los Angeles County Board of Supervisors from **5 to 9 members**, thereby reducing individual district size and increasing representation.
- It mandates that all non-emergency legislation be posted publicly at least *120 hours* (5 days) before action, and requires county departments to present budgets in public hearings.
- Implementation is to occur using **existing funds**, with no additional taxes imposed on residents.



Scan the QR code for interpretation and translation.

Escanee el código QR para interpretación y traducción.



Measure J passed in 2020 to permanently fund community services instead of incarceration, but when voters approved Measure G in 2024 to restructure County governance, **Measure J was accidentally not carried into the new County Charter — putting its funding mandate at risk** and forcing the Board of Supervisors to determine how to restore or protect it.



Scan the QR code for interpretation and translation.

Escanee el código QR para interpretación y traducción.

2025

- **June 2025:** The Board considers and acts on Year 4 CFCI actions allocating \$153.3 million (mix of new Year 4 set-aside and prior unspent funds)
- **July 2025:** Officials disclose an administrative error—the charter update after Measure G omitted Measure J language; a motion is introduced to reaffirm and continue implementation beyond 2028

2025



Scan the QR code for interpretation and translation.

Escanee el código QR para interpretación y traducción.

- **July 2025:** The Board directed County staff to report back on a range of potential actions to reverse the error and honor the will of the voters by giving effect to both Measure J and Measure G
- **July 2025:** County Counsel and the CEO-LAIR (Legislative Affairs and Intergovernmental Relations) prepared a report back on whether changes in State law could correct the administrative error and implement Measure J and Measure G in the County Charter without the expense of a ballot measure

2025



Scan the QR code for interpretation and translation.

Escanee el código QR para interpretación y traducción.

- **September 2025:** County Counsel prepared an ordinance for the Board of Supervisors to review to ensure the continued implementation of the charter amendment known as Measure J beyond 2028
- **November 2025:** County Counsel prepared a report back with a proposed amendment to the County of Los Angeles Charter to incorporate Measure J into the new governance structure resulting from Measure G. The Board of Supervisors asked County Counsel to report back on the necessary steps to place the proposed charter amendment on the 2026 ballot

NOVEMBER 2025

Options presented to the Board of Supervisors



Scan the QR code for interpretation and translation.

Escanee el código QR para interpretación y traducción.

Under the California Constitution, a county charter may only be amended or repealed by voters, so options to fix the error by state legislation alone are very limited.

Option 1: Reincorporates Measure J into the County Charter by adding a new standalone section — Section 51¼. It also adds the County Executive to the provision requiring the Board to set aside locally generated unrestricted revenues. This option makes the set aside a responsibility of both the Board and the County Executive.

Option 2: Reincorporates Measure J into the County Charter by adding a new subsection — Subsection H, to Section 10.14 of the County Charter that was added by Measure G and proscribes the Board's duties and powers and by amending Section 11.24 to require the County Executive to include the set aside in the County budget.

Option 3: Moves Measure J, upon approval of the voters, to a new section in the Charter, Section 51 ¼, so that it will not be repealed on December 4, 2028, or as soon as the County Executive takes office. This option adds that the set aside is not subject to veto by the County Executive.

Each option essentially restates Measure J’s language but differs in location, governance structure, and veto/oversight language.



Scan the QR code for interpretation and translation.

Escanee el código QR para interpretación y traducción.

Option	Location in Charter	Role of County Executive (CE) & Board	Veto / Supremacy of Set-Aside Requirement
Option 1	Adds a new standalone Section 51¼ under Article XII.	Both the Board and the County Executive are required to allocate the set-aside. (“The Board of Supervisors and the County Executive shall allocate...”)	Includes a clause allowing the Board (by four-fifths vote) to reduce the set-aside in case of a fiscal emergency.
Option 2	Incorporates into existing Article III-A, Section 10.14 (duties/powers of Board) and amends Section 11.24 (duties of County Executive) to require inclusion of set-aside.	Board sets out duties; County Executive must include the 10% set-aside in the budget. The County Executive has budget veto powers (in Section 11.24) over Board amendments, with a seven-day override timeframe for the Board.	The set-aside is subject to the governance structure (budget submission and County Executive’s role) more tightly than Option 1. Reduction in case of fiscal emergency still allowed.
Option 3	Moves Measure J’s language to a new Section 51¼ but with added clause that the set-aside is not subject to veto by the County Executive once elected.	Board retains primary responsibility; more insulation from County Executive’s veto power. The Charter text explicitly states the set-aside “shall not be subject to veto by the County Executive once elected.”	Offers the greatest protection of the set-aside from future governance shifts. Includes the usual provisions around process, transparency, fiscal emergencies.



Scan the QR code for interpretation and translation.

Escanee el código QR para interpretación y traducción.



WHY ARE WE HERE TODAY?

- Discuss community needs
- Learn about Measure J (CFCI) and Measure G
- Share your concerns, hopes, and ideas
- Connect with others from the community



Scan the QR code for interpretation and translation.

Escanee el código QR para interpretación y traducción.

CONCERN AND CHALLENGES

What are some concerns that you have with the impact of Measure J in the future and sustaining the work CFCL is doing?



Scan the QR code for interpretation and translation.

Escanee el código QR para interpretación y traducción.

SOLUTIONS AND PRIORITIES

What steps should be taken by the Board of Supervisors to honor the voters passing Measure J and the work of CFCI? What should be prioritized?



Scan the QR code for interpretation and translation.

Escanee el código QR para interpretación y traducción.

OTHER INPUT

Any other questions, thoughts, input to share?



Scan the QR code for interpretation and translation.

Escanee el código QR para interpretación y traducción.



NEXT STEPS

- Continue holding community forums and listening sessions throughout the county
- Survey for additional input – Scan QR code or go to <https://bit.ly/MeasureJ-survey>
- Gather shared input into a report back for the Board of Supervisors to hear the community's concerns, hopes, priorities, solutions

Los Angeles County Board of Supervisors

What is the Future of Measure J?

Measure J is a LA County voter-approved promise to dedicate funding to community services instead of incarceration. Measure J is now at risk with the passing of Measure G in 2024. The Board is now figuring out how to fix it.

We want to hear from you! Join our community forums and listening sessions to share your questions, concerns, and ideas about the future of this important community investment.

Every voice makes a difference.

Date	Time	Location
Nov. 13, 2025	6pm - 8pm	Community Coalition, South Los Angeles (In-person Only)
Nov. 17, 2025	5:30pm-7:30pm	East Los Angeles Library (Hybrid)
Nov. 22, 2025	12pm - 2pm	San Fernando Library (Hybrid)
Dec. 4, 2025	6pm - 8pm	Virtual Only - https://bit.ly/MeasureJ-forum
Dec. 6, 2025	10am-12pm	La Crescenta Library (Hybrid)
Dec. 8, 2025	6pm-8pm	Quartz Hill Library (Hybrid)
Dec. 9, 2025	3pm-5pm	South Whittier Community Resource Center (Hybrid)
Dec. 15, 2025	4pm-6pm	Michelle Obama Neighborhood Library, Long Beach (Hybrid)
Dec. 17, 2025	3pm-5pm	Sunkist Library, La Puente (Hybrid)
Dec. 18, 2025	5pm-7pm	West Hollywood Library (Hybrid)

Join in-person or virtually via Zoom for any hybrid or virtual session by scanning the QR code or going to <https://bit.ly/MeasureJ-forum>.



Join via phone: (305) 224-1968
Meeting ID: 843 6090 6065

La Junta de Supervisores del Condado de Los Angeles

¿Cuál es el futuro de la Medida J?

La Medida J es una promesa aprobada por los votantes del Condado de Los Angeles para dedicar fondos a servicios comunitarios en lugar de la encarcelación. Ahora, la Medida J está en riesgo debido a la aprobación de la Medida G en 2024. La Junta está analizando cómo corregir esta situación.

¡Queremos escucharle! Únase a nuestros foros comunitarios y sesiones de escucha para compartir sus preguntas, preocupaciones e ideas sobre el futuro de esta importante inversión comunitaria.

Cada voz marca la diferencia.

Fecha	Hora	Lugar
13 de noviembre	6pm - 8pm	Community Coalition, South Los Angeles (solo en persona)
17 de noviembre	5:30pm-7:30pm	Biblioteca del Este de Los Angeles (híbrida)
22 de noviembre	12pm - 2pm	Biblioteca de San Fernando (híbrida)
4 de diciembre	6pm - 8pm	solo virtual - https://bit.ly/MeasureJ-forum
6 de diciembre	10am-12pm	Biblioteca La Crescenta (híbrida)
8 de diciembre	6pm-8pm	Biblioteca de Quartz Hill (híbrida)
9 de diciembre	3pm-5pm	South Whittier Community Resource Center (híbrida)
15 de diciembre	4pm-6pm	Biblioteca del vecindario Michelle Obama, Long Beach (híbrida)
17 de diciembre	3pm-5pm	Biblioteca Sunkist, La Puente (híbrida)
18 de diciembre	5pm-7pm	Biblioteca de West Hollywood (híbrida)

Puedes únase en persona o virtualmente por Zoom para cualquier sesión híbrida o virtual escaneando el código QR o visitando: <https://bit.ly/MeasureJ-forum>.



Únase por teléfono: (305) 224-1968
ID de reunión: 843 6090 6065

Appendix B – Survey Results

Survey Item	# of Respondents	Average Score	Not at all familiar (1)	(2)	(3)	Neither (4)	(5)	(6)	Very familiar (7)
How familiar are you with Measure J?	922	3.9	259	80	58	149	80	86	210
How familiar are you with Measure G?	863	3.8	240	83	54	140	85	67	194

Survey Item	# of Respondents	Average Score	Not at all important (1)	(2)	(3)	Neither (4)	(5)	(6)	Very important (7)
How important is it that the County funds community programs and services?	882	5.3	77	68	49	109	48	81	450
How important is it that the County invests funds in community services instead of incarceration?	764	5.1	92	71	26	95	43	67	370
How important is it to you that the County works on improving how governance decisions are made?	848	5.8	30	26	27	117	72	120	456
How important is it that the County supports programs that help people experiencing homelessness?	821	5.3	49	70	56	109	52	76	409
How important is it that the County supports programs that improve public safety?	879	6.2	19	20	14	70	58	102	596
How important is it that the County supports programs that make housing more affordable?	827	5.6	45	47	41	118	51	64	461

Survey Item	# of Respondents	Average Score	Not at all worried (1)	(2)	(3)	Neither (4)	(5)	(6)	Very worried (7)
How worried are you that the County funding for community programs and services promised through Measure J might stop?	772	4.8	112	71	36	114	57	67	313

Survey Item	# of Respondents	Average Score	Not at all included (1)	(2)	(3)	Neither (4)	(5)	(6)	Very included (7)
How included do you feel your community has been in decisions about how County funds through Measure J are spent?	882	3.3	164	145	55	159	36	31	86

Survey Item	# of Respondents	Yes	No	Unsure
Have County funds through Measure J helped you or your community (like new programs or services)?	908	125	351	432