

Ad Hoc Elected Executive Subcommittee Presentation to the GRTF

August 7, 2026

Background

- Over the past 90 days, the Elected Executive Ad Hoc Subcommittee has been discussing the implementation of Measure G. The subcommittee's work has focused on **identifying best practices, reviewing comparative governance models from peer jurisdictions, and considering how those lessons can be adapted to Los Angeles County.**
- The preliminary considerations included in this presentation **build upon the foundational work** of Los Angeles County staff, the Harvard Kennedy School graduate student report, the KH governance report, and comparative research conducted by Loyola Marymount University.
- These preliminary considerations also **reflect the ongoing discussions** of the subcommittee and the Governance Reform Task Force.

Public Understanding of the Elected County Executive

Preliminary Considerations:

- Consistent with the language adopted in Measure G, the position will be publicly referred to as the **Los Angeles County Executive**.
- A **comprehensive public education and civic engagement strategy** should be developed and implemented in advance of the inaugural election **to familiarize residents with the role and responsibilities** of the County Executive and promote public understanding of the County's new governance structure.

Structure of the Office of the Elected County Executive

Preliminary Considerations:

- The Elected County Executive will be **responsible for providing policy direction, operational coordination, and strategic management** across the executive branch.
- The Elected County Executive should retain those functions currently housed within the current CEO's office that are executive in nature and support the administration, coordination, and implementation of County policy.
- The Elected County Executive should have the **flexibility to organize and manage these functions in a manner that best supports the effective administration** of the executive branch, consistent with the authorities provided by Measure G.

Structure of the Office of the Elected County Executive

Preliminary Considerations Continued:

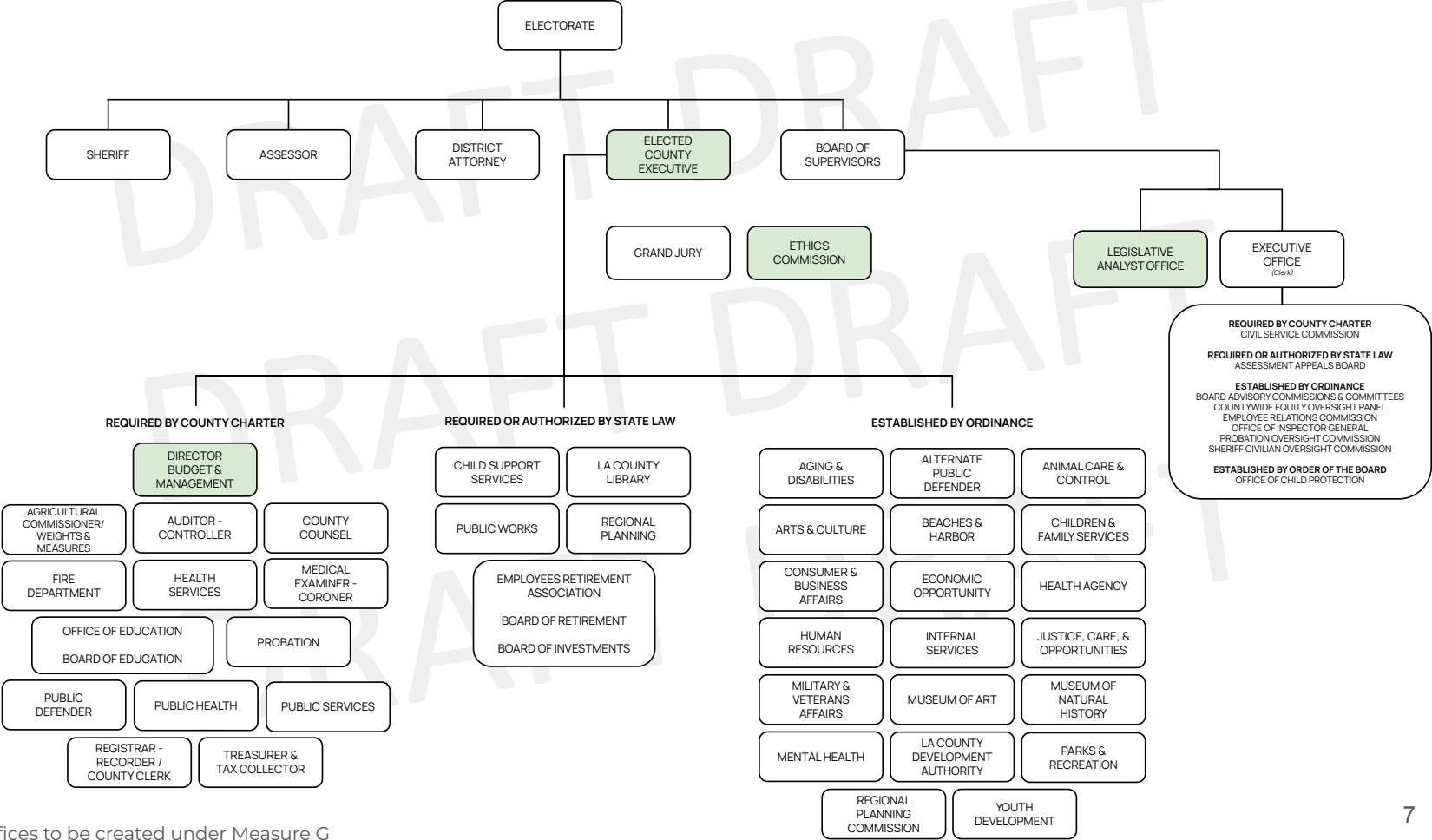
- The Board of Supervisors should provide the inaugural Elected County Executive with **a transitional operating budget to support the establishment of that office** during the initial implementation period between December 2028 and June 2029.
- The transitional budget should be provided as a **discretionary appropriation**, allowing the Elected County Executive to determine how best to allocate those resources in order to carry out the responsibilities of the office.
- This discretion should include the **authority to recruit and appoint the at-will and unclassified staff** necessary to support the effective administration of the executive branch.

Structure of the Office of the Elected County Executive

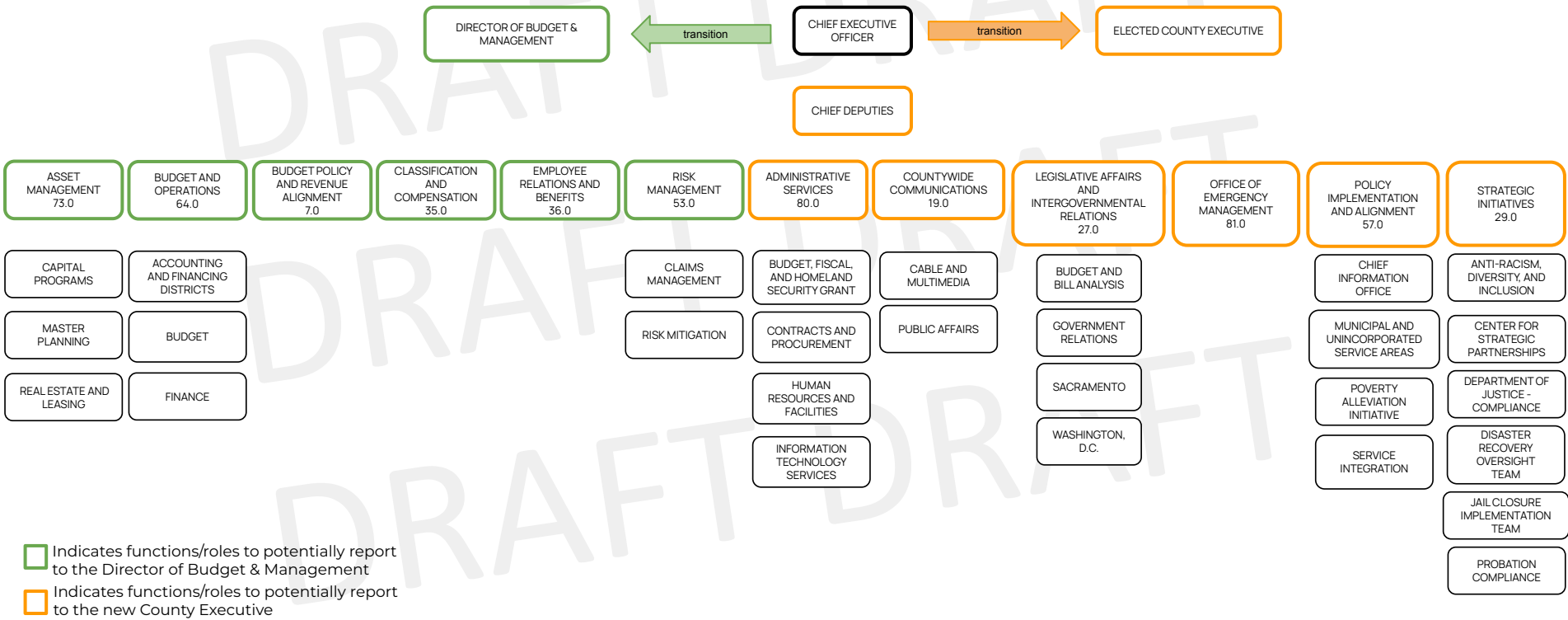
Preliminary Considerations Continued:

- The discretionary transitional appropriation should be **in addition to the positions, personnel, and functions** that transition from the current CEO's office to the Elected County Executive.
- Beginning with the **FY 2029–30 budget process**, the Elected County Executive **should submit a proposed operating budget for consideration by the Board of Supervisors** that reflects the staffing, organizational structure, and resources necessary to carry out the responsibilities of the County Executive's office going forward.

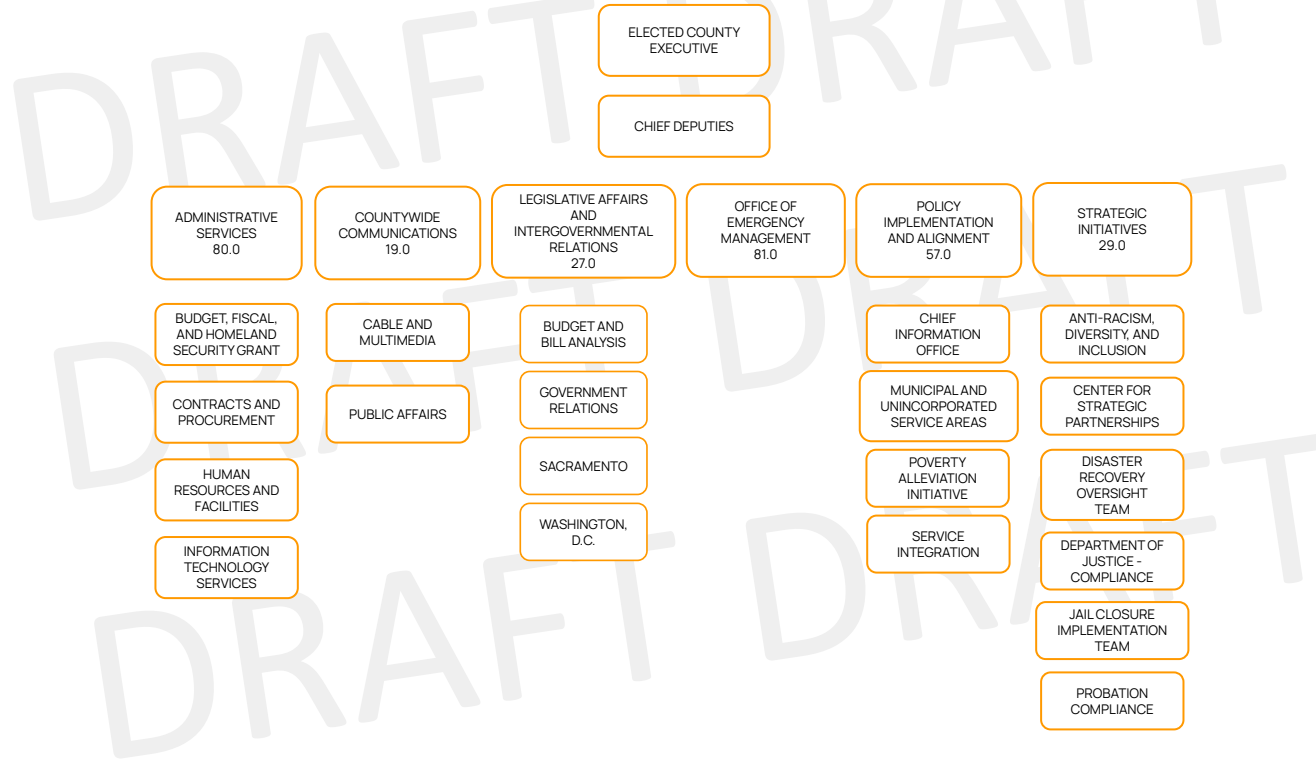
County of Los Angeles Under Measure G



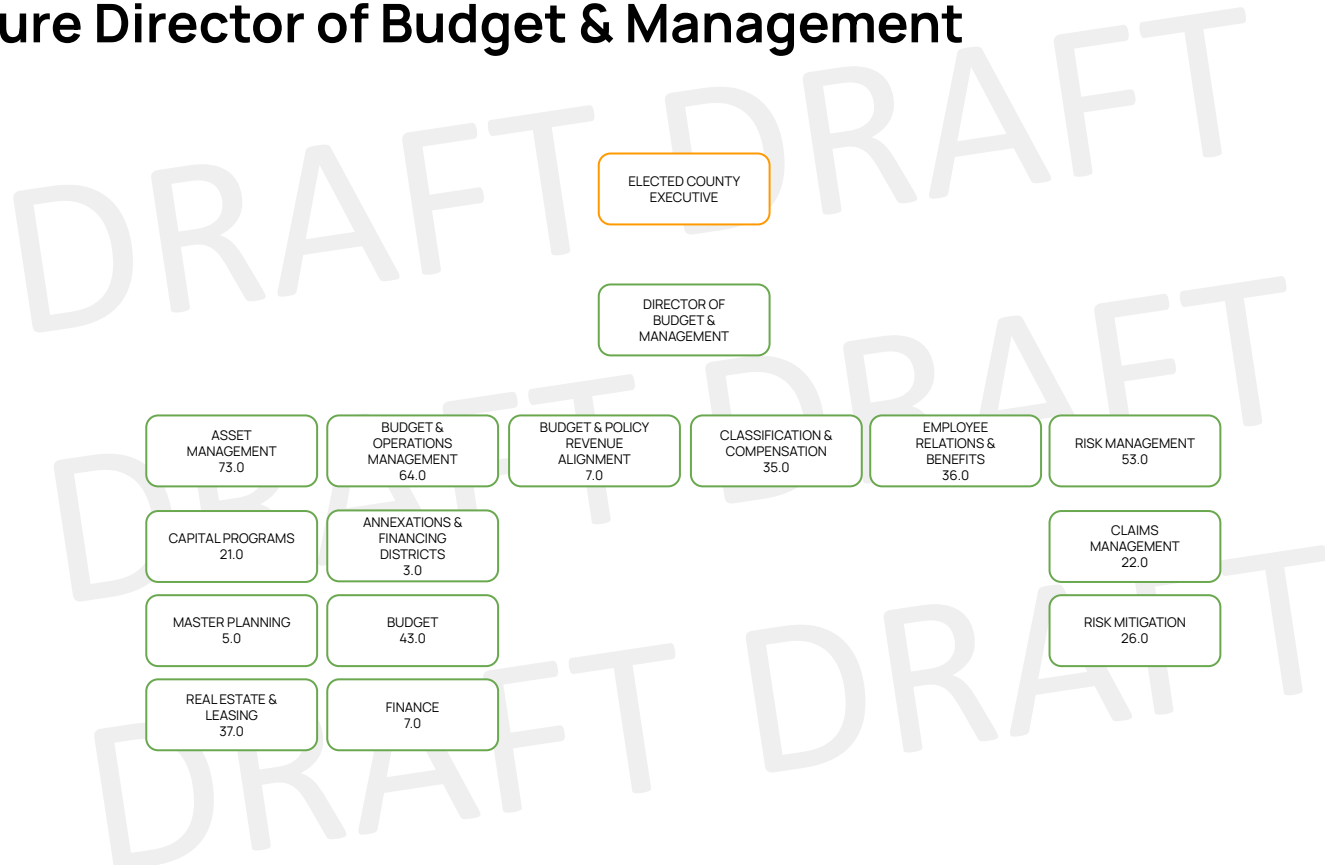
Potential Transition of Functions/Roles in the Current CEO's Office to Elected County Executive and Director of Budget and Management



Current CEO's Office Functions to be Potentially Transitioned to the Future Elected County Executive's Office



Current CEO's Office Functions to be Potentially Transitioned to the Future Director of Budget & Management



Discussion

Elected County Executive: Management of Departments

Preliminary Considerations:

- The County Executive should have the **authority to evaluate department heads and assess the County's existing performance management practices**, and determine whether to retain, modify, or replace those practices to support effective executive leadership, organizational performance, and accountability.

Elected County Executive: Management of Departments

Preliminary Considerations Continued:

- To promote continuous improvement across the executive branch, the County Executive should establish **an annual organizational review process as part of the County's budget development cycle**.
- The review should draw upon the performance evaluations of executive branch department heads, together with other relevant operational and performance data, to **assess departmental effectiveness, organizational performance, service delivery outcomes, and opportunities to improve efficiency and accountability**.

Elected County Executive: Management of Departments

Preliminary Considerations Continued:

- The County Executive, through the annual budget process, should be **authorized to submit recommendations** regarding the creation, consolidation, transfer, or elimination of departments or major functions **for consideration and approval by the Board of Supervisors**.
- The County Executive should deliver an **annual State of the County Address in conjunction with the proposed budget** to report on the performance of County government, present executive policy and budget priorities for the coming fiscal year, and strengthen transparency, accountability, and public understanding of the County's strategic direction.

Elected County Executive: Intergovernmental Affairs

Preliminary Considerations:

- The County Executive should serve as **the County's primary representative in intergovernmental affairs and legislative advocacy**.
- The County Executive, in collaboration with the Board of Supervisors, should **lead engagement with the County's 88 cities and unincorporated communities, coordinate relationships with regional governmental bodies and state and federal partners**, to advance the County's legislative and policy priorities.

Elected County Executive: Constituent Services

Preliminary Considerations:

- The foremost responsibility of both the County Executive and the Board of Supervisors is to **improve the quality of life** for the residents of Los Angeles County and **strengthen public trust** in County Government.
- Constituent services are a critical means of advancing that shared responsibility by **ensuring that residents can effectively access County services, receive timely responses to community concerns, and hold County government accountable for delivering responsive, high-quality public services.**

Elected County Executive: Constituent Services

Preliminary Considerations Continued:

- The County Executive should **establish a constituent services and public affairs function** that serves as the point of coordination for executive-branch responses to community concerns and public engagement.
- The function should **strengthen accountability for service delivery, improve coordination** across County departments, and promote **timely, effective responses to residents, with particular attention to the needs of unincorporated communities.**

Elected County Executive: Constituent Services

Preliminary Considerations Continued:

- The County Executive's constituent services function should be designed to **complement the constituent service role of the Board of Supervisors**.
- Board Offices will continue to advocate on behalf of their constituents, while the County Executive should **focus on coordinating executive-branch action, resolving cross-departmental service issues, tracking implementation, and improving responsiveness and accountability**.

Discussion

The Office of the County Legislative Analyst

Preliminary Considerations:

- The County Legislative Analyst (CLA) should **serve as an independent, nonpartisan officer** of the Board of Supervisors, providing **objective policy, fiscal, operational, and legislative analysis** to support the Board's legislative, budgetary, and oversight responsibilities.
- The CLA should serve **both as an institutional resource to the Board and as an advisor to individual Supervisors**. Responsibilities should include policy and fiscal analysis, evaluation of County programs and operations, analysis of ballot measures and voter initiatives, and other analytical functions assigned by the Board consistent with its legislative and oversight responsibilities.



The Office of the County Legislative Analyst

Preliminary Considerations Continued:

- The CLA's Office should be **established as an administratively independent office** with the staffing, resources, and expertise necessary to support the Board of Supervisors and the legislative process.
- The inaugural CLA should be **appointed by the Board of Supervisors in 2027** to allow the CLA to establish office operations, participate in the selection of senior leadership, recruit staff, integrate existing County expertise, and **build the organizational capacity necessary to effectively serve the Board of Supervisors by the time the Elected County Executive is installed in 2028.**



Discussion

Thank you!